

A large, bold, red letter 'A' with a stylized, slightly slanted design. The letter has a thick stroke and a small horizontal bar that extends to the right, giving it a dynamic, modern appearance.A large, solid red curved shape on the left side of the page, resembling a quarter-circle or a thick arc, extending from the top to the bottom.

**AREVA**

## ***2006 results***

**March 22, 2007**

***Anne Lauvergeon – Chairman of the Executive Board***

***Overall performance and key events***

*Business environment and strategy*

*Performance by division*

*2006 financial performance*

*Outlook*

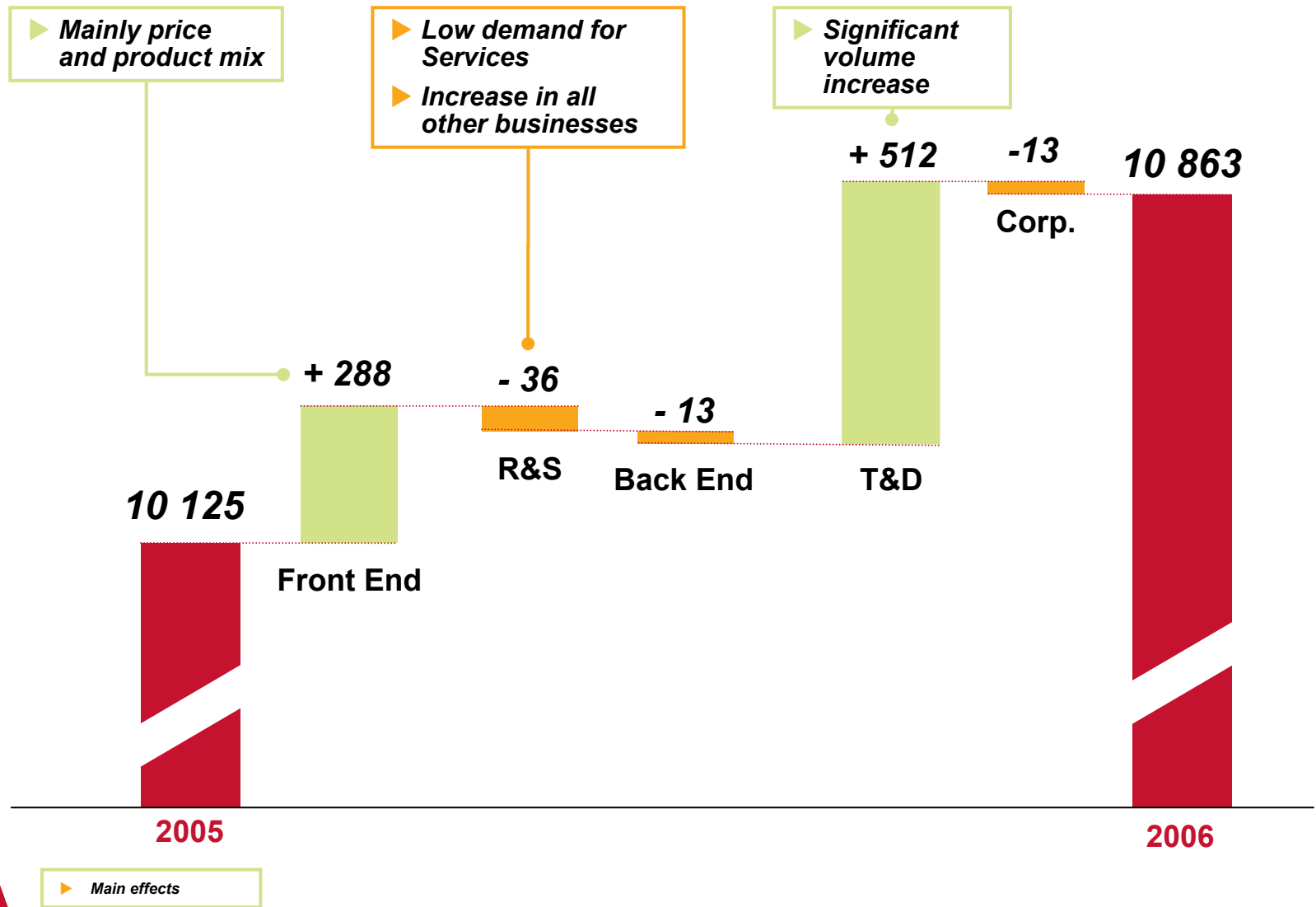
<i>In millions of euros (French GAAP)</i>	<b>2005</b>	<b>2006</b>	<b>Δ 06/05</b>
<b>Sales revenue</b>	<b>10 125</b>	<b>10 863</b>	<b>+ 7.3%</b>
<b>EBITDA</b>	<b>1 217</b>	<b>1 293</b>	<b>+ 6.2%</b>
<b>Operating income</b> <i>% of sales revenue</i>	<b>551</b> <i>5.4 %</i>	<b>407</b> <i>3.7 %</i>	<b>- 26.1%</b> <i>- 1.7 pts</i>
<b>Consolidated net income</b> Earnings per share	<b>451*</b> <i>12.72*</i>	<b>649</b> <i>18.31</i>	<b>+ 43.9%</b>
<b>Operating cash-flow**</b>	<b>783</b>	<b>- 358</b>	
<b>Net cash (excluding minority shareholder puts)</b>	<b>808</b>	<b>251</b>	

\* Excluding income from discontinued operations (FCI - Connectors Division)

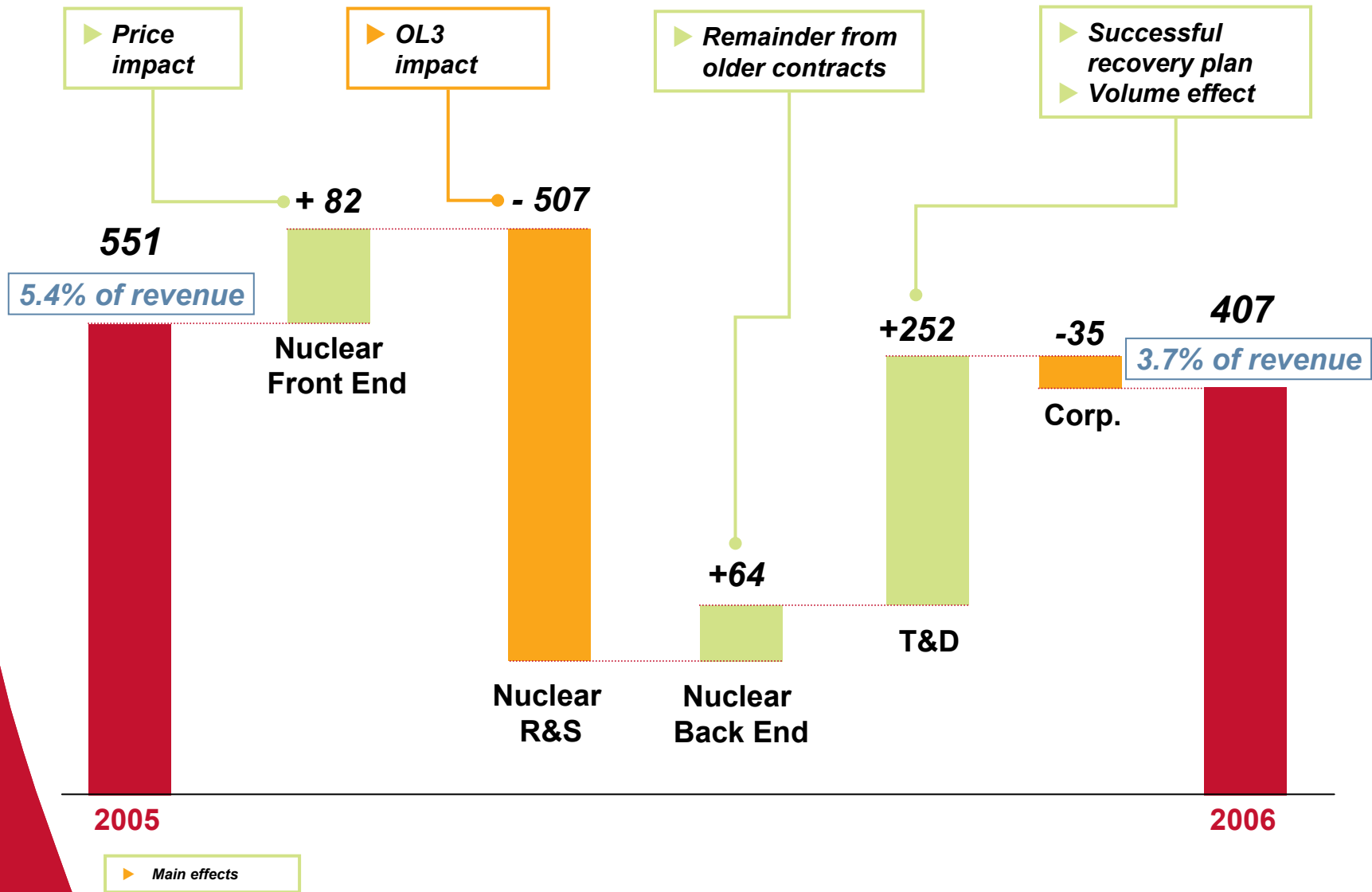
\*\* EBITDA +/- change in operating WCR – Operating CAPEX net of disposals

# Revenue growth: 7.3%

6.7% like-for-like

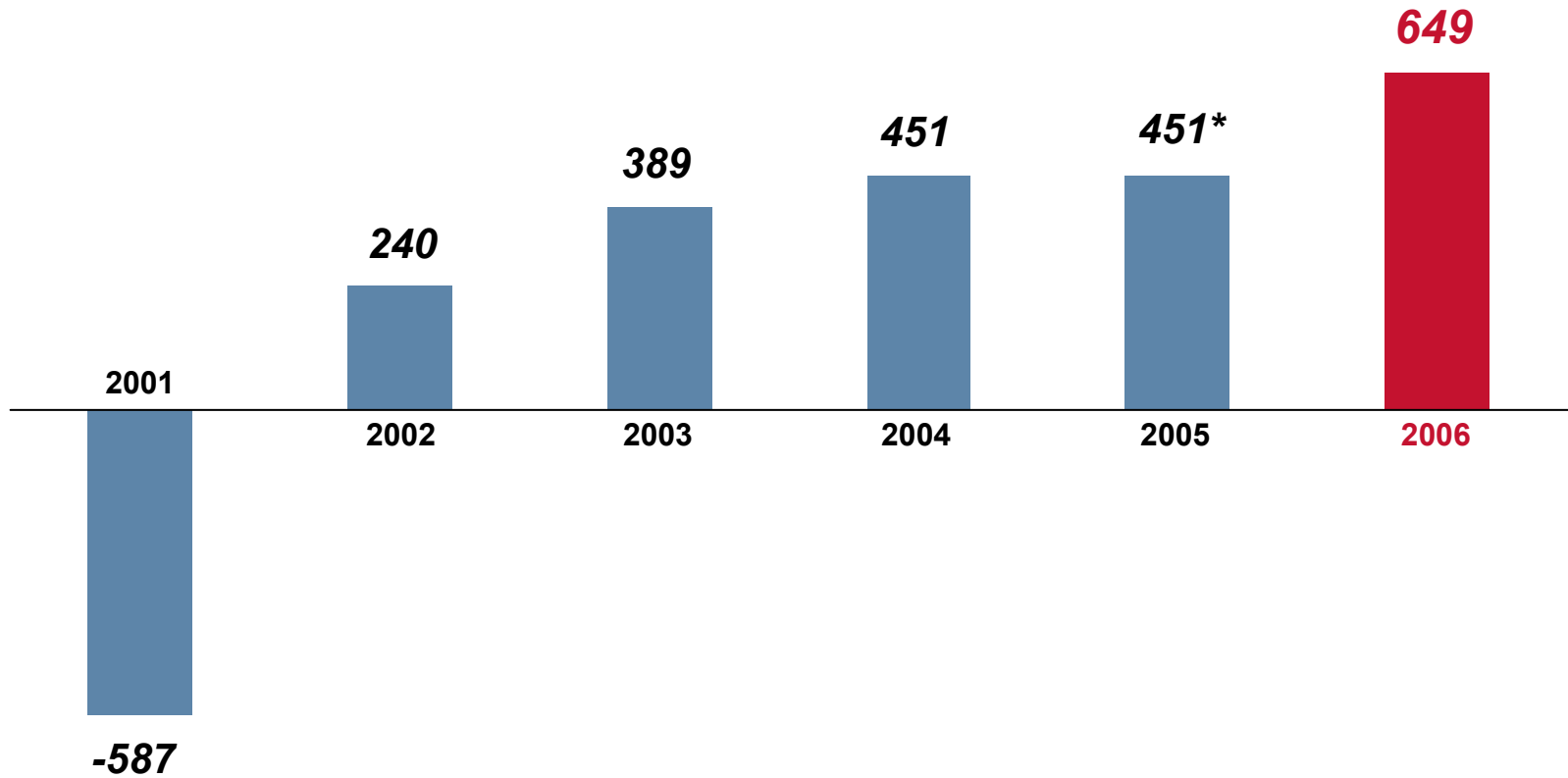


# Operating income: setback in Reactors and Services is partially offset by other operations



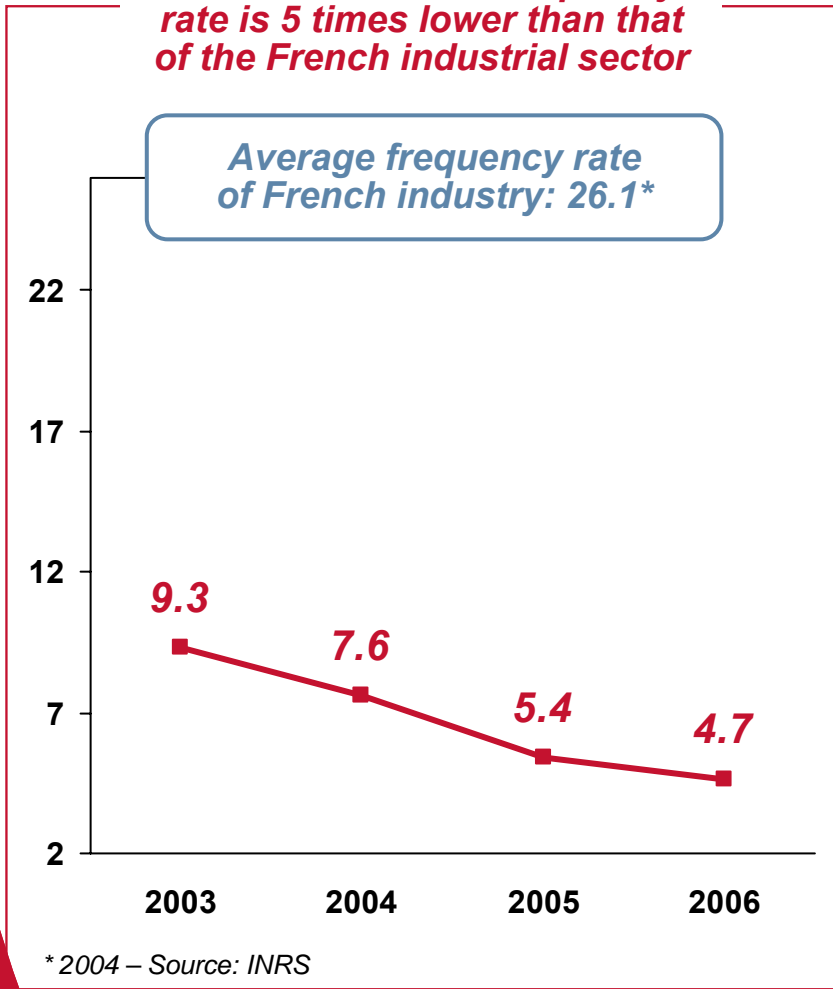
# Sharp increase in net income

In millions of euros

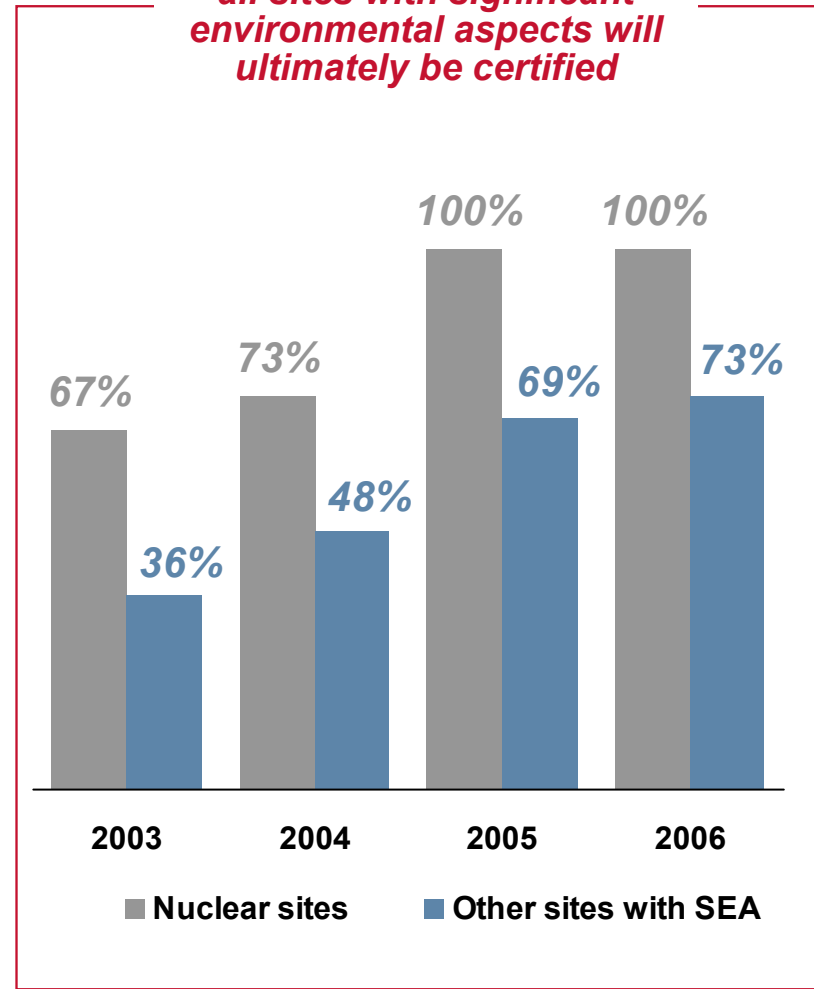


\* Net income reported: €1,049M, including €598M of net results of discontinued activities (FCI - Connectors Division) i.e. €451M of Net income from continued activities

**Occupational safety:**  
**AREVA's accident frequency rate is 5 times lower than that of the French industrial sector**



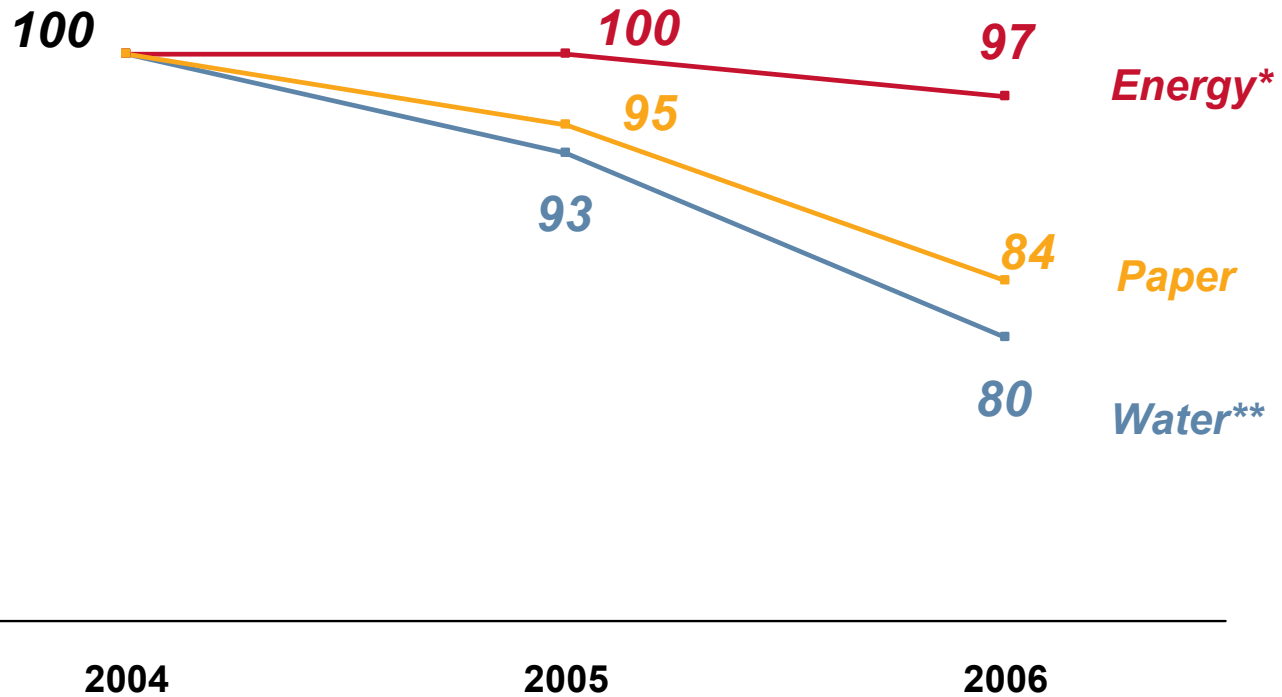
**ISO 14001 certification:**  
**all sites with significant environmental aspects will ultimately be certified**





# Strong growth while conserving resources

## Reducing the use of energy, water and paper



\* Excluding power consumption related to enrichment

\*\* Excluding cooling [water] at Eurodif and Marcoule

# The group's direct greenhouse gas emissions are five times lower than those of a single conventional coal-fired power plant

**Direct greenhouse gas emissions  
(thousands of metric tons of CO<sub>2</sub> equivalent)**

**~5 to 6 000**

Annual CO<sub>2</sub> emissions from a 1,000 MW coal-fired power plant

**1 277**

**2005**

**- 12%**

**1 118**

**2006**

## Business environment

- ▶ **Increasing number of nuclear power projects announced worldwide**
- ▶ **Strategic restructuring in the nuclear industry**
  - ◆ **Toshiba acquires Westinghouse**
  - ◆ **Cooperation between GE and Hitachi**
  - ◆ **GE indicates its interest in enrichment**
  - ◆ **Atomprom is established in Russia:  
integrated business model targeting global markets**
- ▶ **GNEP initiative launched in the United States**
- ▶ **Spot uranium price up sharply  
\$72/lb = +97% year-on-year**
- ▶ **Strong demand on the T&D market**

## AREVA

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- ▶ **Increased Capex in the Mining business**
- ▶ **Enrichment: ETC agreement and construction of the Georges Besse II plant**
- ▶ **Partnership with MHI to develop a reactor**
- ▶ **Acquisition of Sfarsteel**
- ▶ **Creation of the Renewable Energies Business Unit**
- ▶ **Response to DOE's Request for Expression of Interest for a closed cycle in the United States**
- ▶ **Acquisition of Ritz (High Voltage)**

*Overall performance and key events*

***Business environment and strategy***

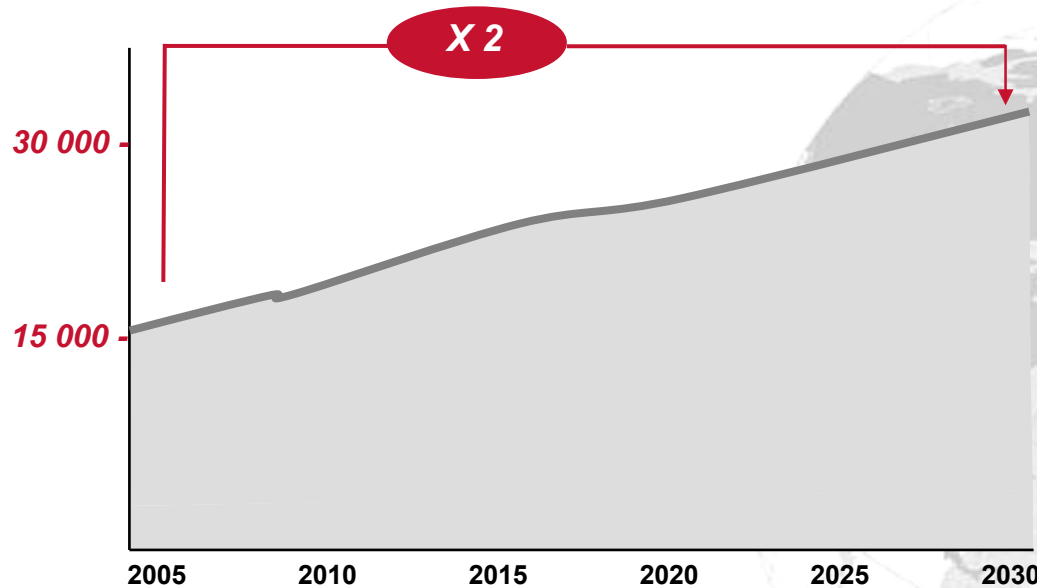
*Performance by division*

*2006 financial performance*

*Outlook*

# Increasing demand for electricity in the midst of rising constraints

World power generation (TWh)



Capex in the power sector expected to reach \$11 trillion

- ◆ \$6 trillion in T&D
- ◆ \$5 trillion in generating capacity

Sources: IEA-Energy Information (2006), IEA-World Energy Outlook (2006)

## Rising constraints

Energy security

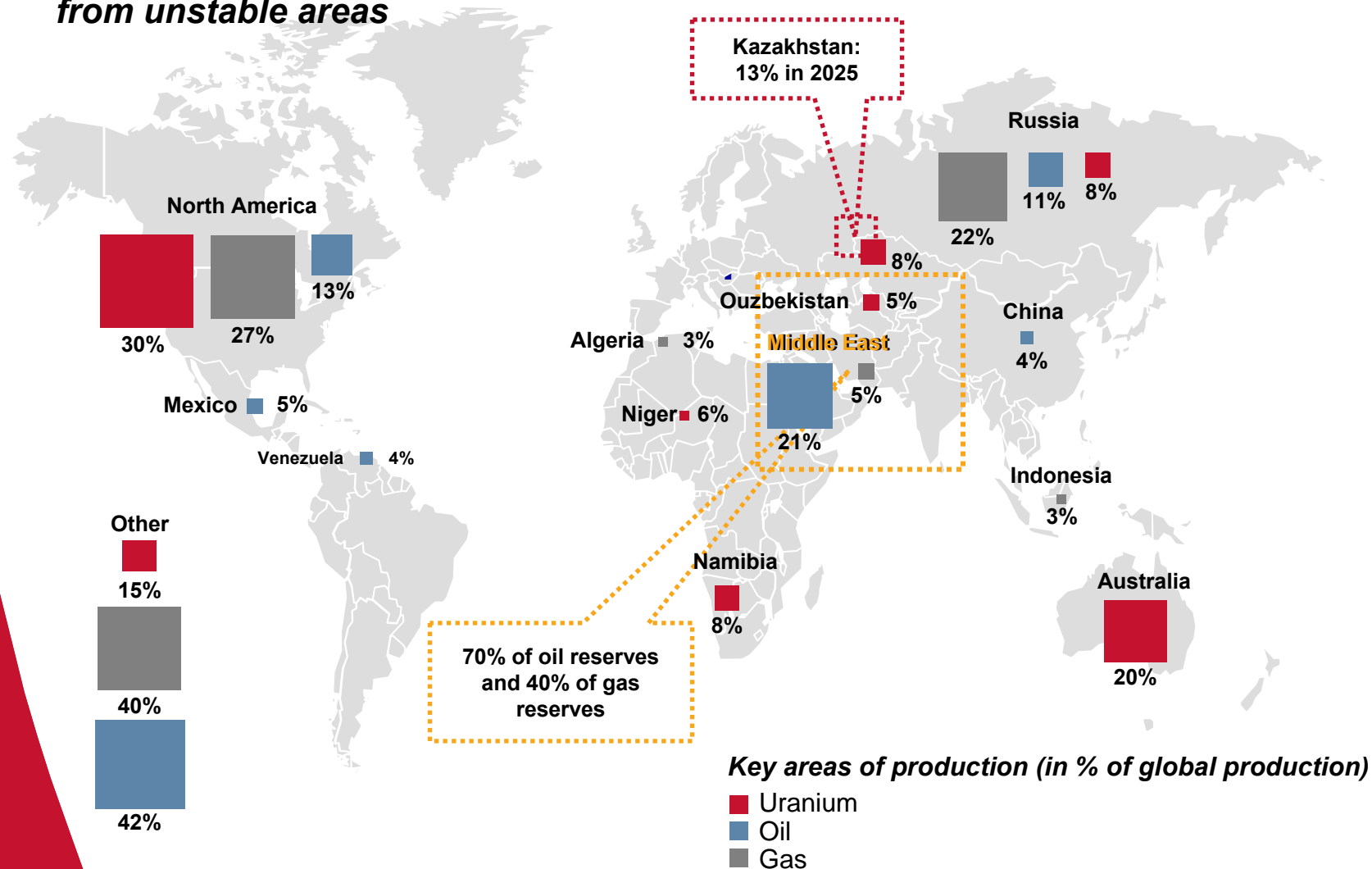
Competitiveness

Reduction of CO<sub>2</sub> emissions

## Energy security

# Nuclear power rhymes with security of supply

► **Developed countries and China depend largely on oil & gas supplied from unstable areas**

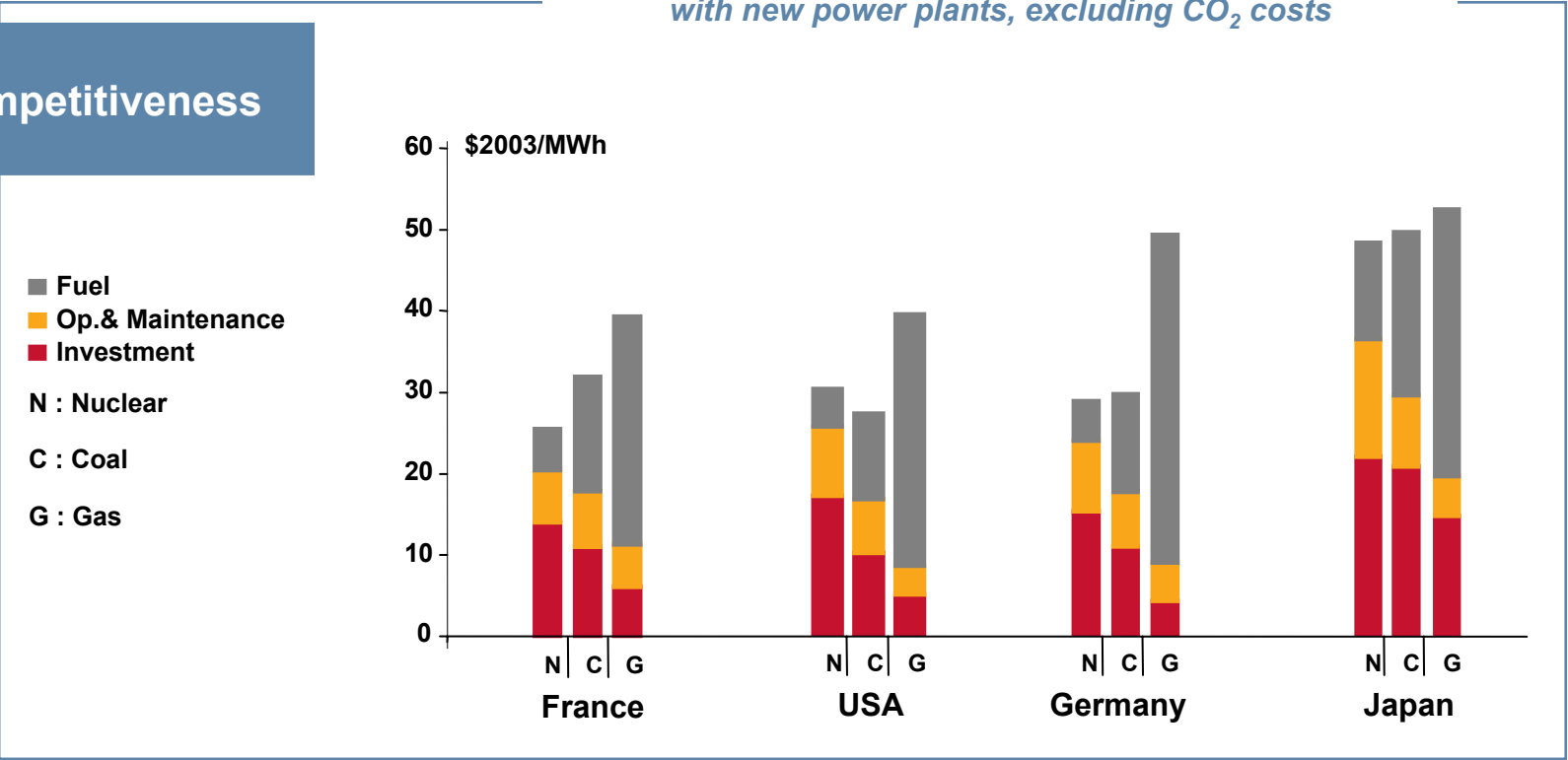


Sources: Areva, IEA

# Growing demand for electricity against a backdrop of growing constraints

## Competitiveness

OECD study, 2005 – Average baseload generating costs with new power plants, excluding CO<sub>2</sub> costs

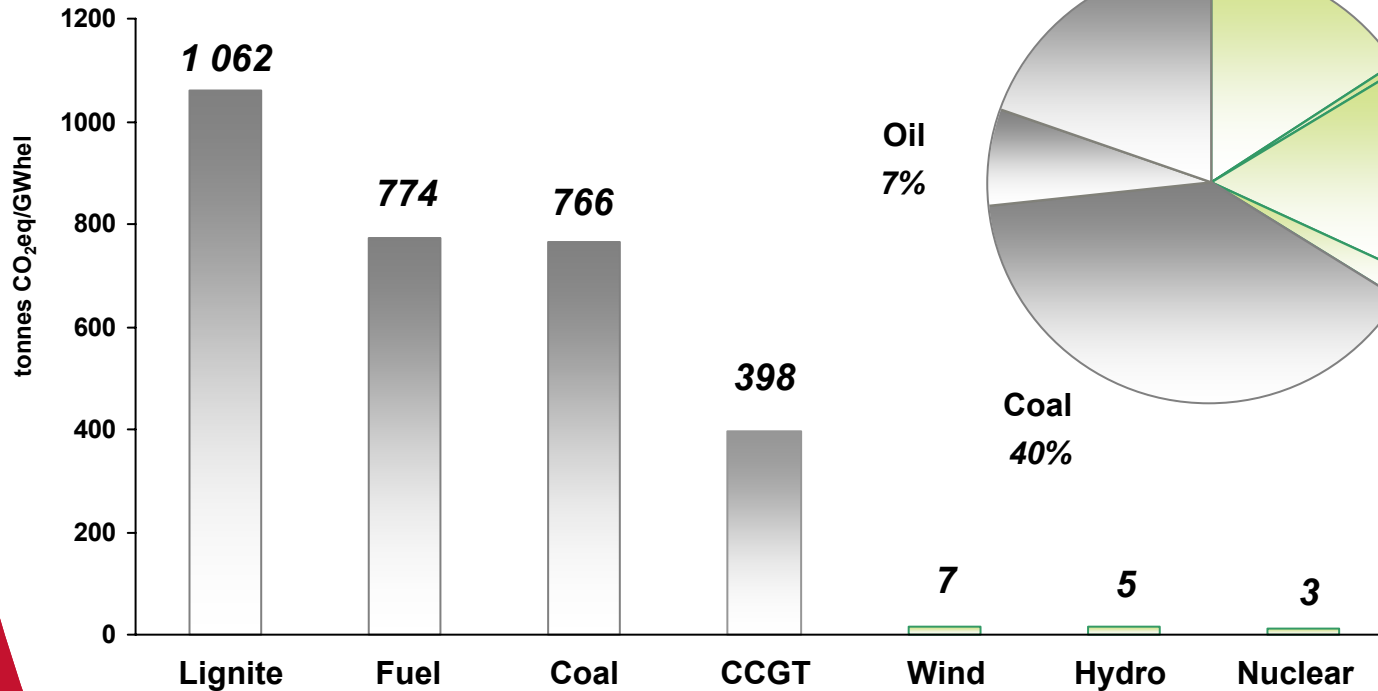




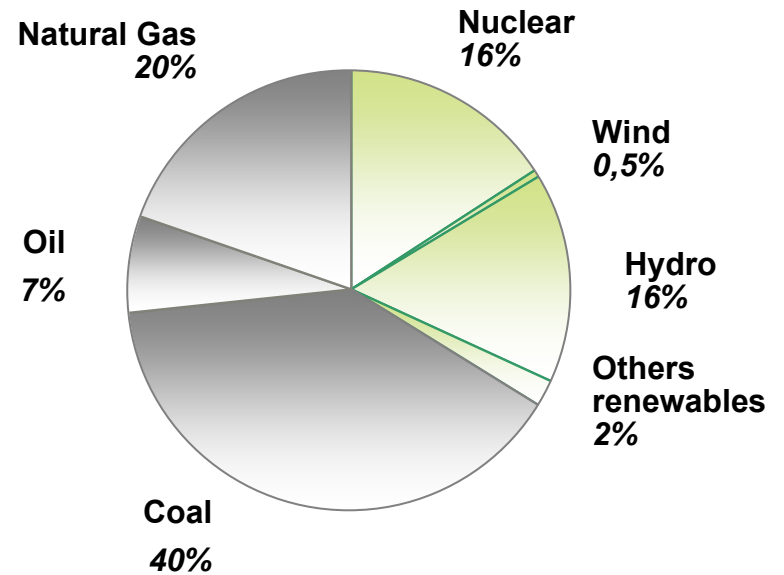
**CO<sub>2</sub> emissions reduction**

# Nuclear power and wind energy work together and don't release CO<sub>2</sub>

**CO<sub>2</sub> emissions by production source**



**Worldwide electric power mix**



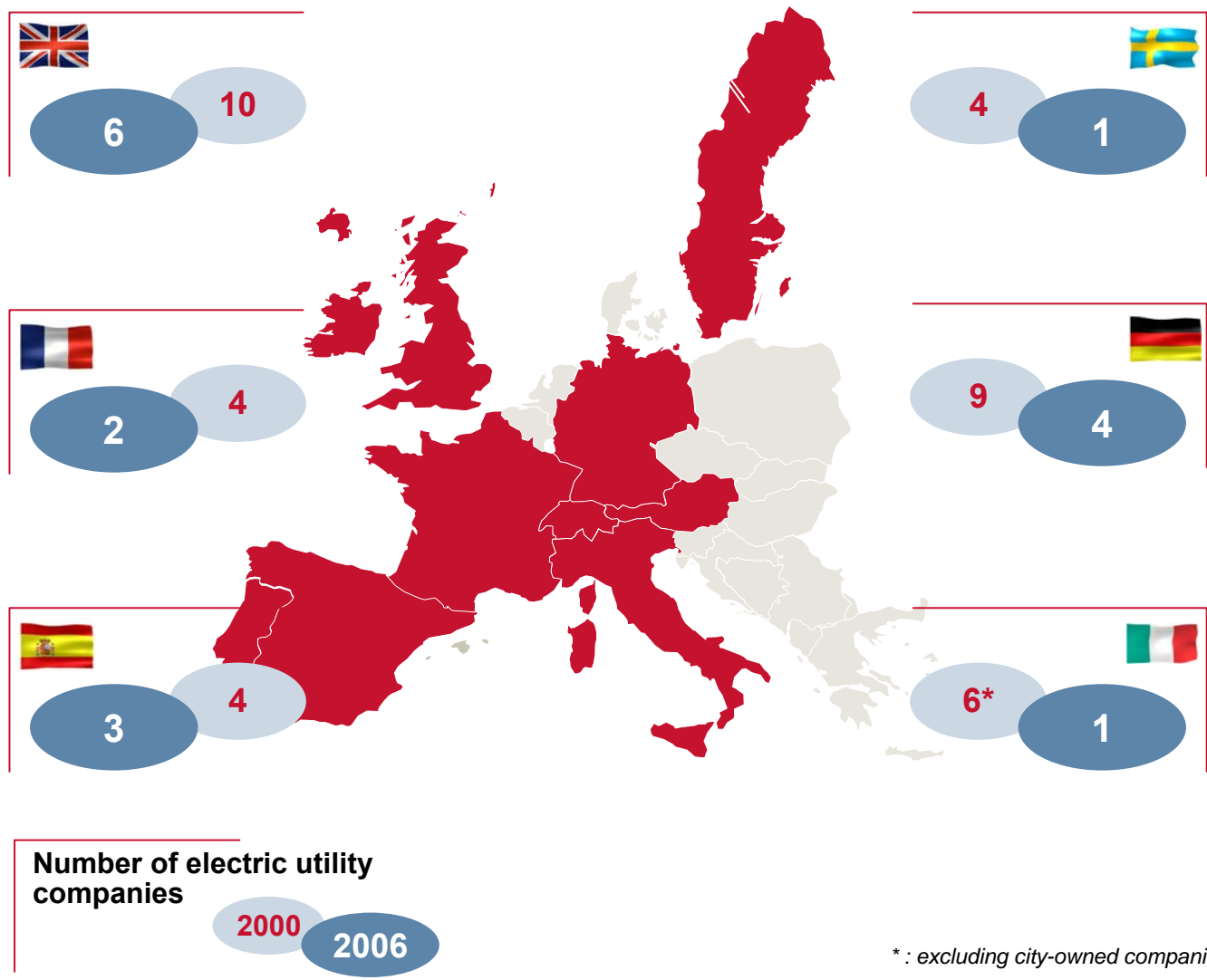
Sources : World Energy Council / entire life cycle analysis, Special report July 2004 (lowest values)  
 + OCDE AIE Electricity information (2006 edition)

## ***Nuclear energy is a major weapon against CO<sub>2</sub> emissions***

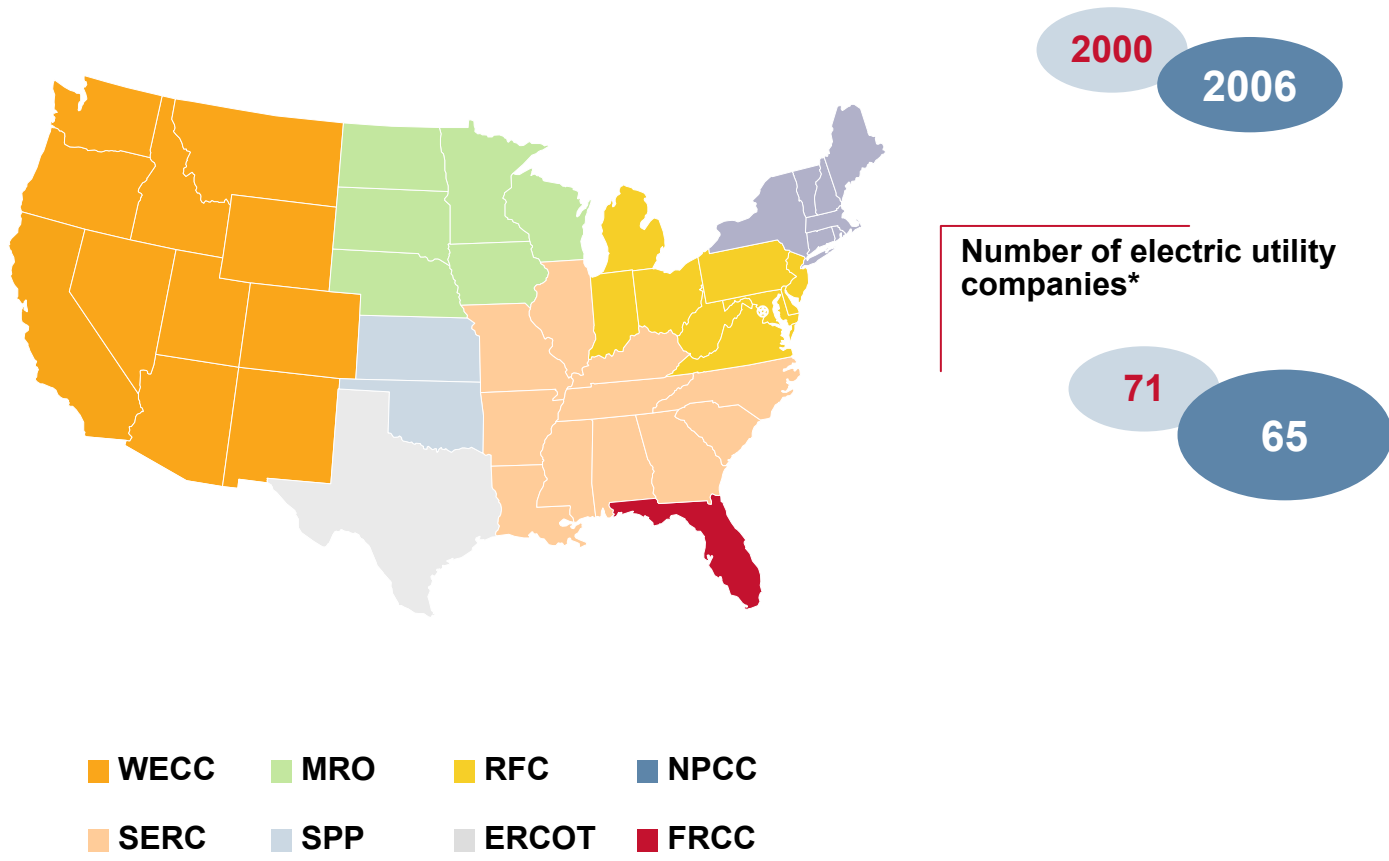
- ▶ **World CO<sub>2</sub> emissions: 26.6 billion metric tons in 2006**
- ▶ **Emissions linked to power generation: 39% of the total, i.e. 10.4 billion metric tons**
- ▶ **Kyoto Protocol objective:  
reduction of 0.8 to 1.2 billion metric tons per year**
- ▶ **Nuclear energy releases zero CO<sub>2</sub>**
  - ◆ **The world's 437 existing nuclear power plants prevented 2.5 billion metric tons\* of emissions in 2006**
  - ◆ **The addition of 220 reactors would, by itself, enable the Kyoto Protocol highest objective to be reached**

*Source: AREVA, based on replacement of existing nuclear power plants with a non-nuclear power mix*

# Industry consolidation: 50% of all Western European electric utilities were acquired during the 2000-2006 period

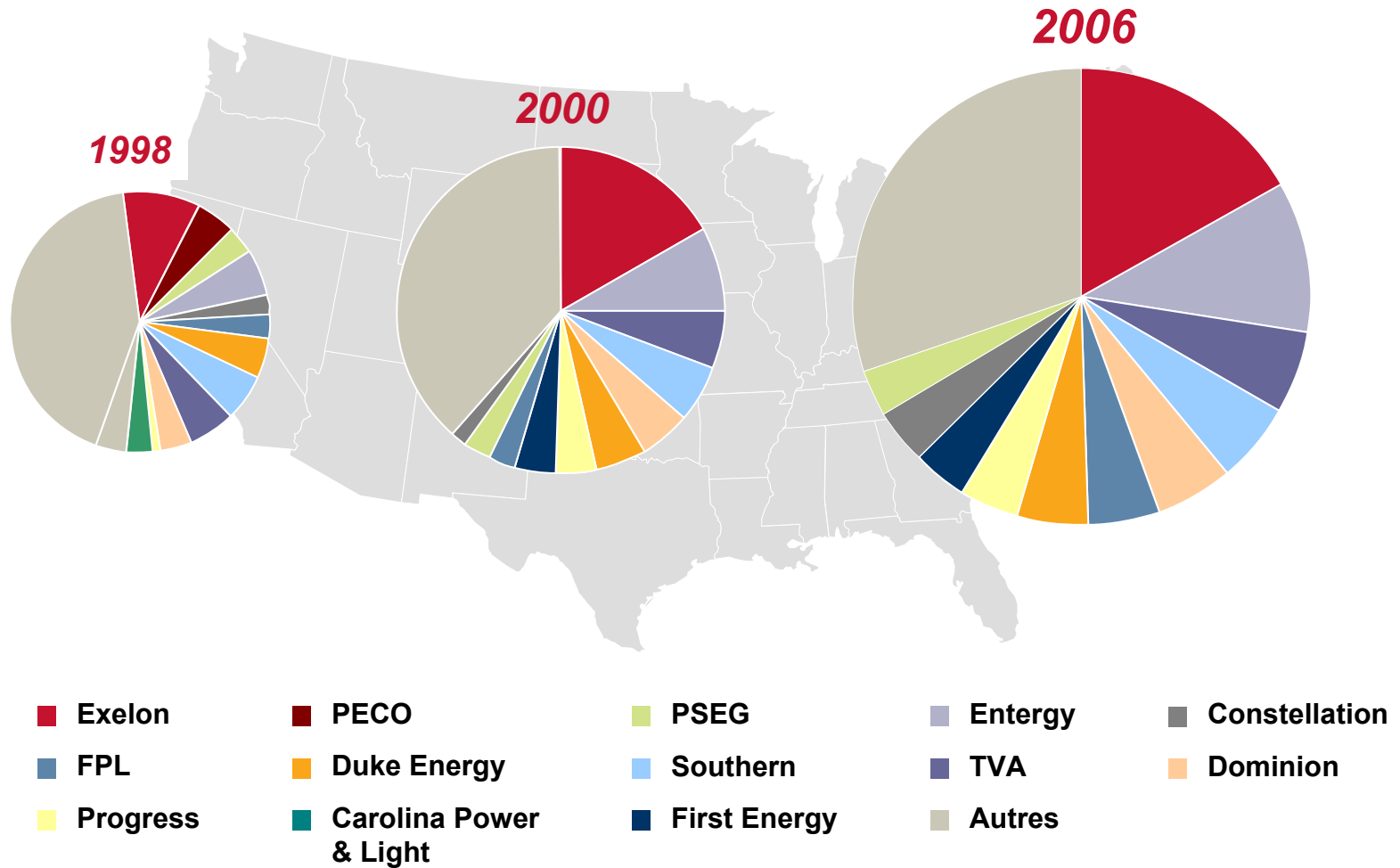


# Industry consolidation: from 71 listed electric utilities\* in 2000 down to 65 in 2006



\* Following the EEI definition and does not include all the utilities operators / Source: EEI; Platts; internal analysis

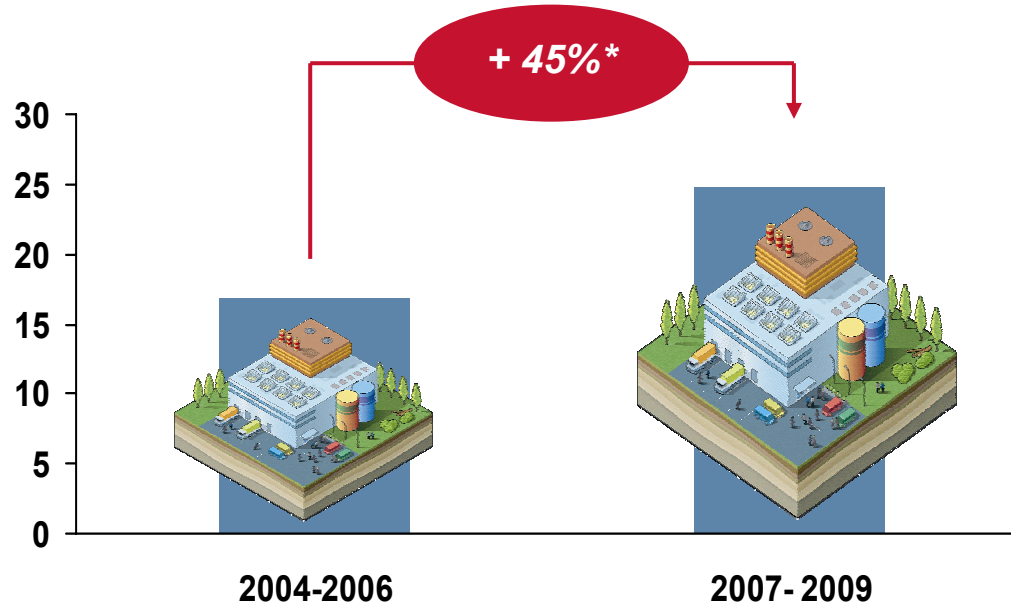
# 11 US electric utilities own 70% of total nuclear generating capacity, vs. 61% in 2000 and 52% in 1998



# A sharp rise in our cutomers capital expenditures

## Annual operating Capex\*

In billions of euros

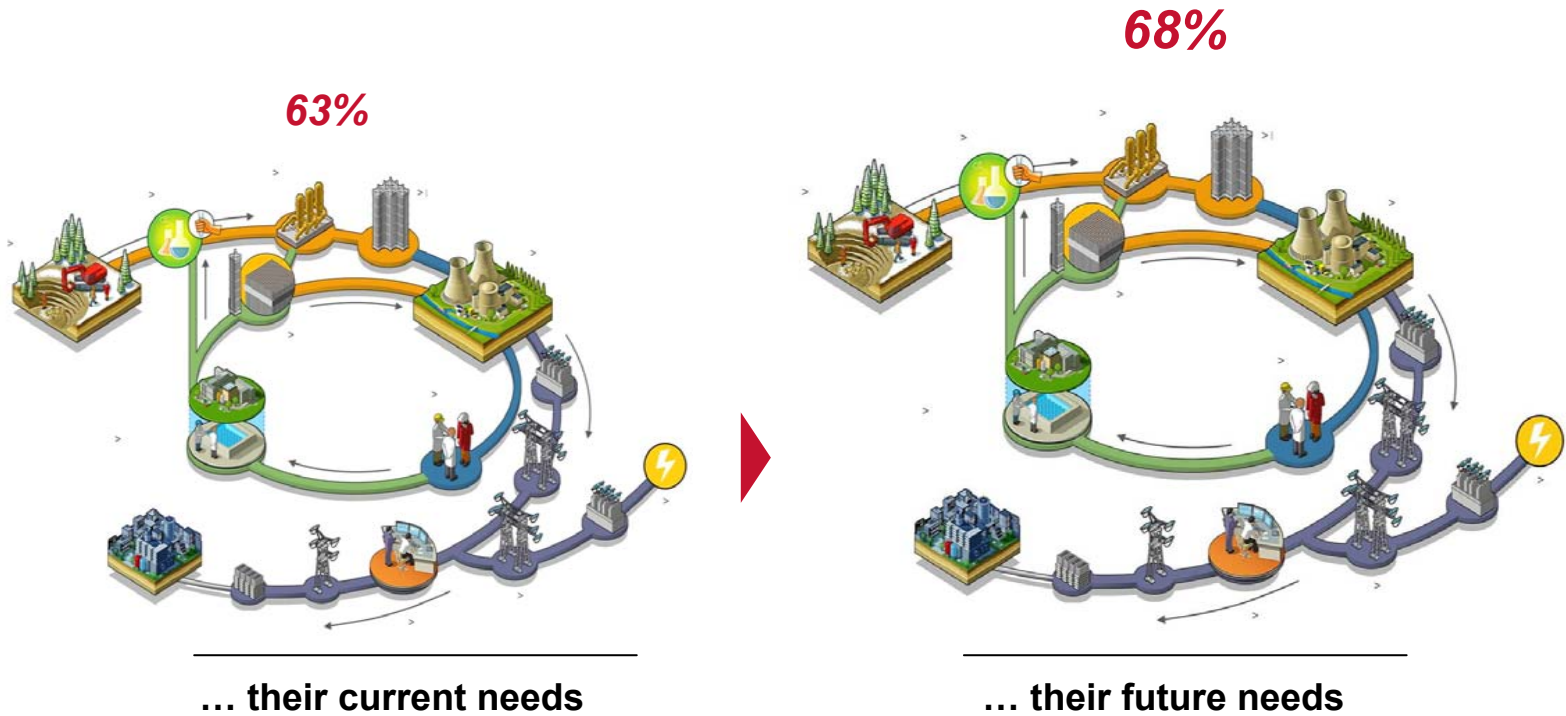


\* Source: AREVA estimates based on data published by our seven largest electric utility customers

- ▶ Upgrades to existing generating capacity
- ▶ Development of new power generation capacity

# Our customers believe in AREVA's business model

- ▶ Share of customers' top managers who believe that AREVA is better positioned than its competitors to satisfy...



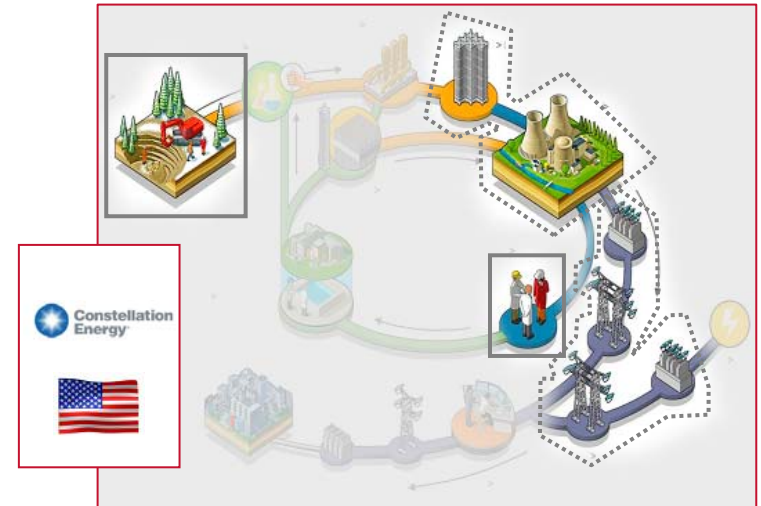
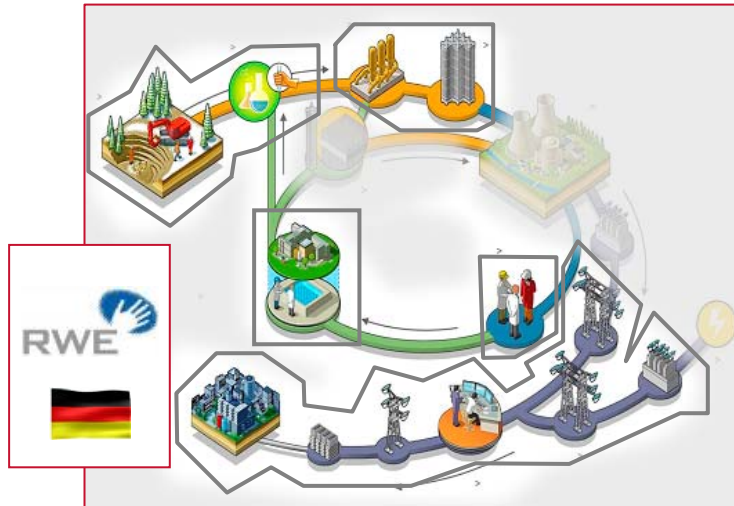
Source: AREVA – Customer Satisfaction Survey, 2005-2006 / 55 top managers interviewed at 26 customers

- ▶ **"Broad coverage: almost everything we need"**  
**(a U.S. electric utility)**
  
- ▶ **"AREVA is the only company covering the entire fuel cycle, and therefore can propose a large panel of products and services by proposing economical incentives for an integrated offer"**  
**(an Asian electric utility)**
  
- ▶ **"The latest offer is a good example to follow. It took into account another of our needs. The competing offer would have been selected if this component had not been included."**  
**(a European electric utility)**

*Source : AREVA – Customer Satisfaction Survey, 2005-2006 / 55 top managers interviewed at 26 customers*



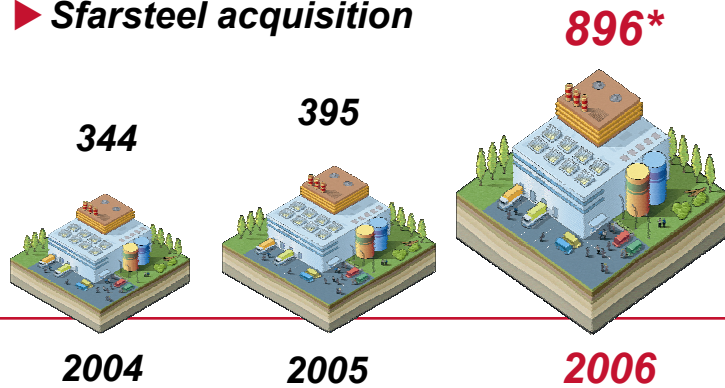
# AREVA's integrated offering: a solution for each client - Examples



# AREVA is investing in the future of its customers

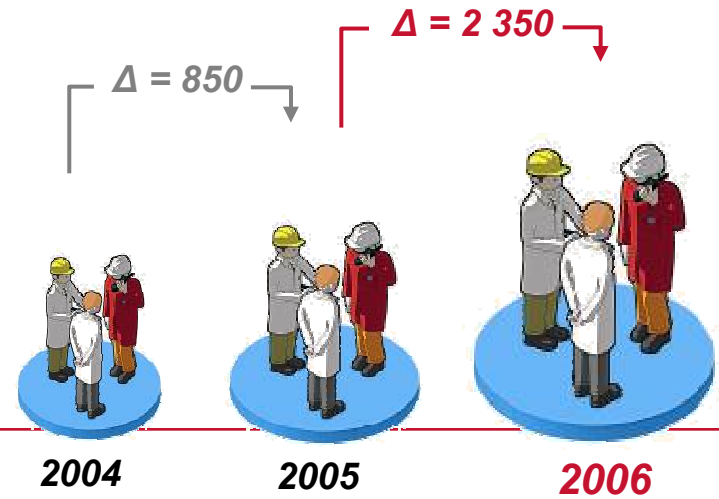
## Investing in operations In millions of euros

- ▶ Mining projects
- ▶ GB II plant construction
- ▶ Sfarsteel acquisition



\*Excluding acquisition of ultracentrifugation technology

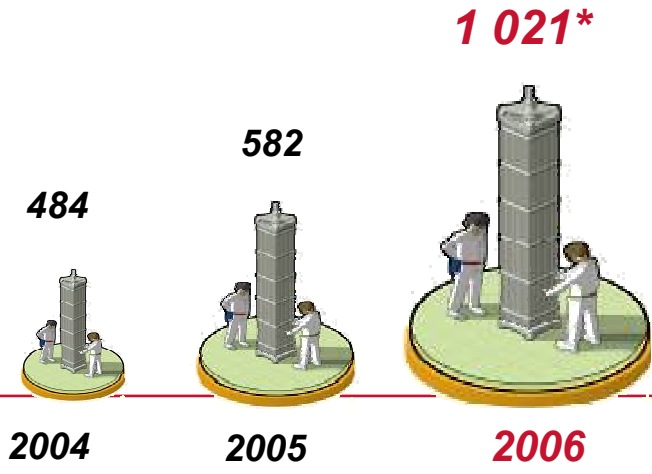
## Investing in human capital Change in workforce



# AREVA is investing in the future of its customers

## Investing in technology

R&D spending, in millions of euros



- ▶ Increased uranium exploration spending
- ▶ Ultracentrifugation technology (acquisition)
- ▶ Enhanced fuel performance
- ▶ EPR licensing in several countries
- ▶ Design of a Generation III treatment-recycling plant
- ▶ Ultra high voltage technologies
- ▶ Intelligent network solutions

\*Including acquisition of ultracentrifugation technology

## Significant increase in backlog

In billions of euros



*Overall performance and key events*

*Business environment and strategy*

***Performance by division***

*2006 financial performance*

*Outlook*

# Front End division: profitable growth

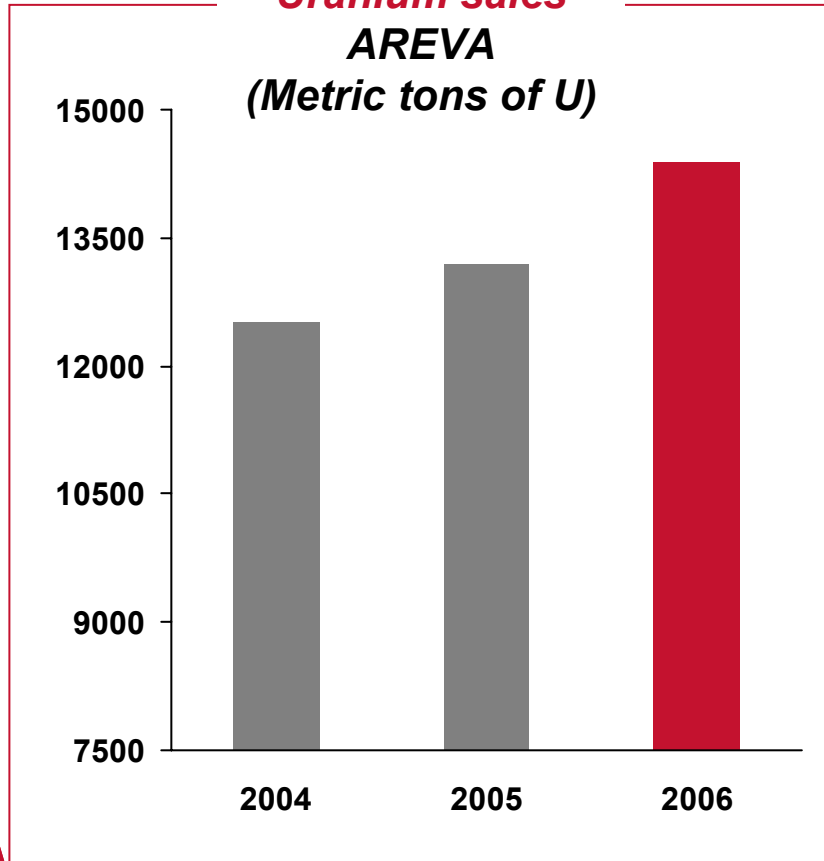
<i>In millions of euros</i>	2005	2006	Change
<b>Backlog (12/31)</b>	8 086	11 335	+ 40.2%
<b>Sales revenue</b>	2 631	2 919	+10.9%
<b>Operating income</b> <i>% of revenue</i>	374 14.2%	456 15.6%	+ 21.9% 1.4 pts
<b>Op. FCF before tax*</b> <i>% of revenue</i>	197 7.5%	-186 -6.4%	immaterial -13.9 pts

\* EBITDA +/- Gains on disposals +/- Change in WCR – Net Capex

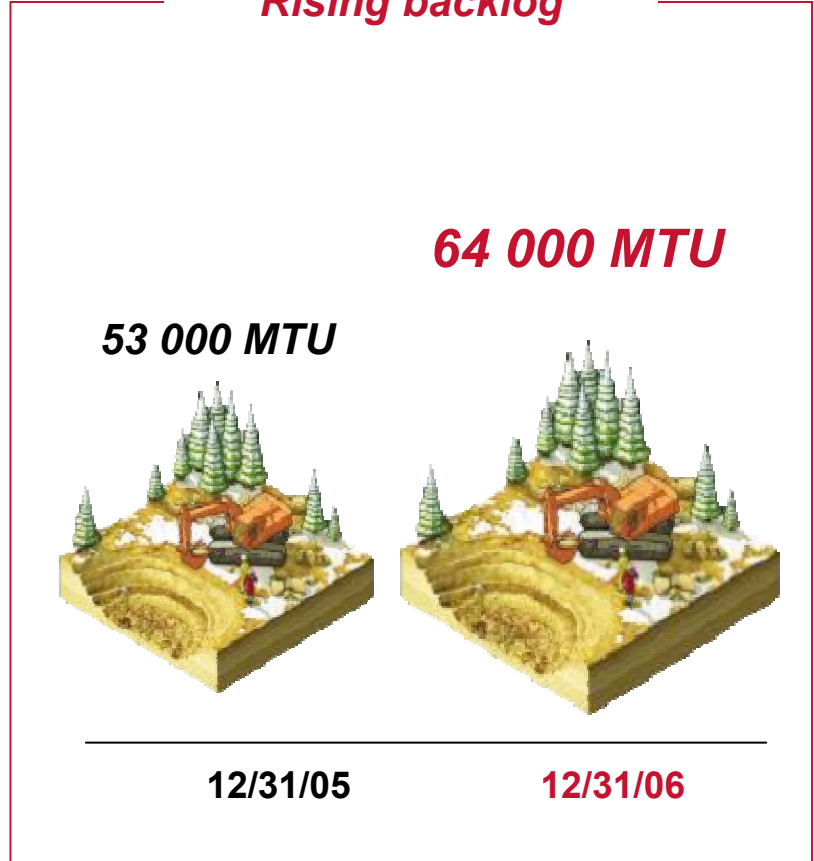
- ▶ **Backlog = 4 years of revenue: major contracts in all businesses**
- ▶ **Volumes, prices and product mix all have a positive impact on revenue**
- ▶ **Uranium and enrichment prices have a positive impact on operating income**
- ▶ **Capex is up by ~ €500M, including €400M for ETC**

# Mining: sales and backlog are up

**Uranium sales  
AREVA  
(Metric tons of U)**

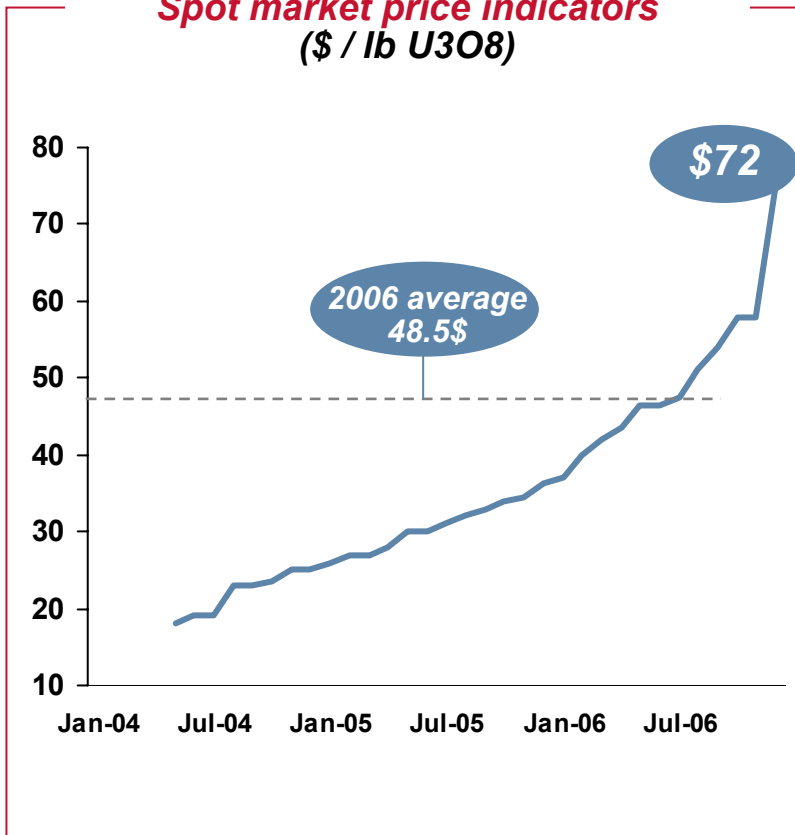


**Rising backlog**



# The uranium is sold almost exclusively through long-term contracts rather than on the spot market

**Spot market price indicators  
(\$ / lb U3O8)**



**AREVA - Average sales price  
in 2006**

**\$23 / lb U3O8**



**AREVA - Average sales price in  
H2-2006**

**\$24 / lb U3O8**





## Film



ANGLE NORD OUEST

<i>In millions of euros</i>	2005	2006	Change
<b>Backlog (12/31)</b>	<b>3 804</b>	<b>4 413</b>	<b>+ 16.0%</b>
<b>Sales revenue</b>	<b>2 348</b>	<b>2 312</b>	<b>-1.5%</b>
<b>Operating income</b>	<b>87</b>	<b>-420</b>	<b>- 507</b>
<i>% of sales revenue</i>	<i>3.7%</i>	<i>-18.2%</i>	<i>-21.9 pts</i>
<b>Op. FCF before tax*</b>	<b>228</b>	<b>-350</b>	<b>- 578</b>
<i>% of sales revenue</i>	<i>9.7%</i>	<i>-15.1%</i>	<i>-24.8 pts</i>

\* EBITDA +/- Gains on disposals +/- Change in WCR – Net Capex

▶ **Backlog = 2 years of revenue**

- ◆ Engineering contract for Flamanville 3 EPR
- ◆ Sharp upturn in new orders for services

▶ **Sales revenue is stable**

▶ **Operating income is down because of OL3**

▶ **Operating cash flow:**

- ◆ Use of customer advances
- ◆ Sfarsteel acquisition

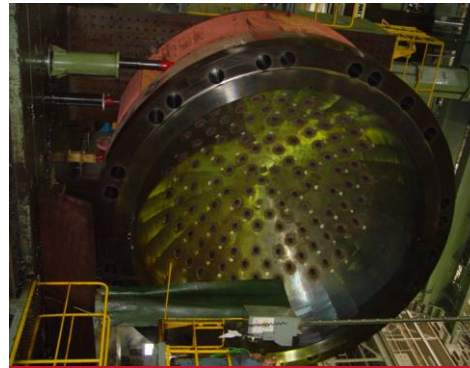
▶ **Construction**

- ◆ **Progress for the current month is in step with detailed milestones agreed upon with the customer**

▶ **Heavy reactor components: progress is satisfactory**



**Reactor vessel**



**Reactor vessel head machining**



**Steam generator**

## ▶ Ongoing projects

- ◆ **TVO (Finland):** turnkey EPR (consortium)
- ◆ **EDF (France):** Flamanville 3 EPR
- ◆ **CGNPC (China):** Ling Ao – Generation II
- ◆ **Constellation (U.S.):** reservation of EPR forgings



## ▶ Ongoing discussions (non-exhaustive)

- ◆ **CGNPC (China):** EPR as part of a global agreement
- ◆ **Eskom (South Africa):** EPR as part of a global agreement
- ◆ **Suez (France):** EPR
- ◆ **Electrobras (Brazil):** completion of Angra III (BWR)
- ◆ **U.S. utilities:** EPR
- ◆ **UK utilities:** EPR – Launch of licensing
- ◆ **Baltic Countries (Lithuania):** EPR

# AREVA created the Renewable Energies business unit

## REpower

**Friendly public purchase offer in progress**



## Biomass

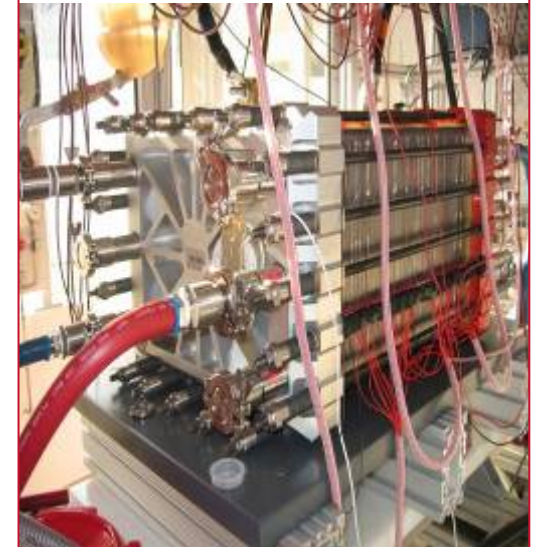
### Acceleration

**2006 sales revenue: €32M  
€70M orders intake since beg. 2007**



## Fuel cells

**Development of medium power cells**



<i>In millions of euros</i>	2005	2006	Change
<b>Backlog (12/31)</b>	<b>5 665</b>	<b>6 375</b>	<b>+ 12.5%</b>
<b>Sales revenue</b>	<b>1 922</b>	<b>1 908</b>	<b>- 0.7%</b>
<b>Operating income</b>	<b>208</b>	<b>273</b>	<b>+ 31.3%</b>
<i>% of sales revenue</i>	<i>10.8%</i>	<i>14.3%</i>	<i>3.5 pts</i>
<b>Op. FCF before tax*</b>	<b>332</b>	<b>156</b>	<b>- 53.0%</b>
<i>% of sales revenue</i>	<i>17.3%</i>	<i>8.2%</i>	<i>9.1 pts</i>

\* EBITDA +/- Gains on disposals +/- Change in WCR – Net Capex

▶ **Backlog = 3 years of revenue**

- ◆ CEA contract – Phase 1 of Marcoule dismantling (€1.1Bn)
- ◆ Significant MOX contacts for Japan

▶ **Operating income is up: remainder from older contracts**

▶ **Operating cash flow is down: use of customer advances**

# Back End: the closed cycle is gaining ground



- ▶ Confirmation of the economic viability of the closed cycle (Boston Consulting Group)
- ▶ **AREVA (leader)** / WGI / BWX Technologies Inc. respond to the US-DOE's Request for "Expressions of Interest" for a "Centralized Fuel Treatment Center (CFTC)"



- ▶ Nuclear waste law voted by parliament (June 2006)
- ▶ Role of treatment-recycling is confirmed



- ▶ Hot testing at Rokkasho Mura (sister plant of La Hague)
- ▶ **AREVA** signs three contracts to deliver MOX fuel

# T&D Division: goals met one year early

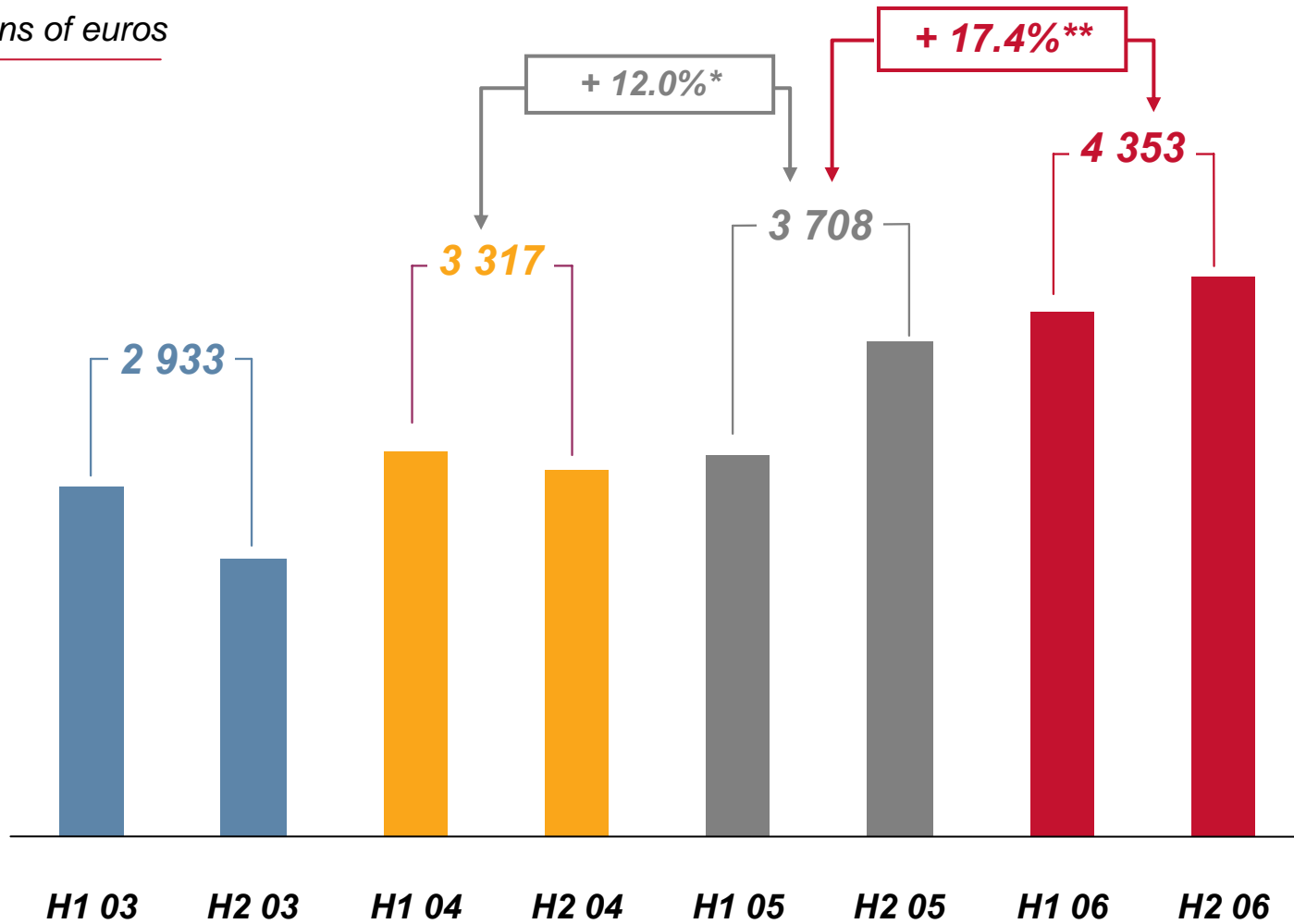
<i>In millions of euros</i>	2005	2006	Change
<b>Backlog (12/31)</b>	<b>3 015</b>	<b>3 514</b>	<b>+ 16.6%</b>
<b>Sales revenue</b>	<b>3 212</b>	<b>3 724</b>	<b>+ 15.9%</b>
<b>Op. income bef. restruct.</b>	<b>103</b>	<b>249</b>	<b>+ 140.7%</b>
<i>% of sales revenue</i>	<i>3.2%</i>	<i>6.7%</i>	<i>+ 3.5 pts</i>
<b>Operating income</b>	<b>- 61</b>	<b>191</b>	<b>immaterial</b>
<i>% of sales revenue</i>	<i>- 1.9%</i>	<i>5.1%</i>	<i>+ 7.0 pts</i>
<b>Op. FCF before tax*</b>	<b>116</b>	<b>94</b>	<b>- 19.1%</b>
<i>% of sales revenue</i>	<i>3.6%</i>	<i>2.7%</i>	<i>- 0.9 pt</i>

\* EBITDA +/- Gains on disposals +/- Change in WCR – Net Capex

- ▶ **New orders are up by 16.6%**
  - ◆ + 14.7% like-for-like, including 22% in Europe and 37% in Asia
- ▶ **Sales revenue is up sharply in all businesses and regions**
- ▶ **Sharp upturn in operating income and EBITDA**
  - ◆ Successful restructuring plan
  - ◆ Leverage impact of sales volumes
- ▶ **Operating cash flow is down slightly**
  - ◆ Net Capex is positive again (vs. net reduction in capital assets in 2005)
  - ◆ Increase in working capital requirement, reflecting growth



In millions of euros

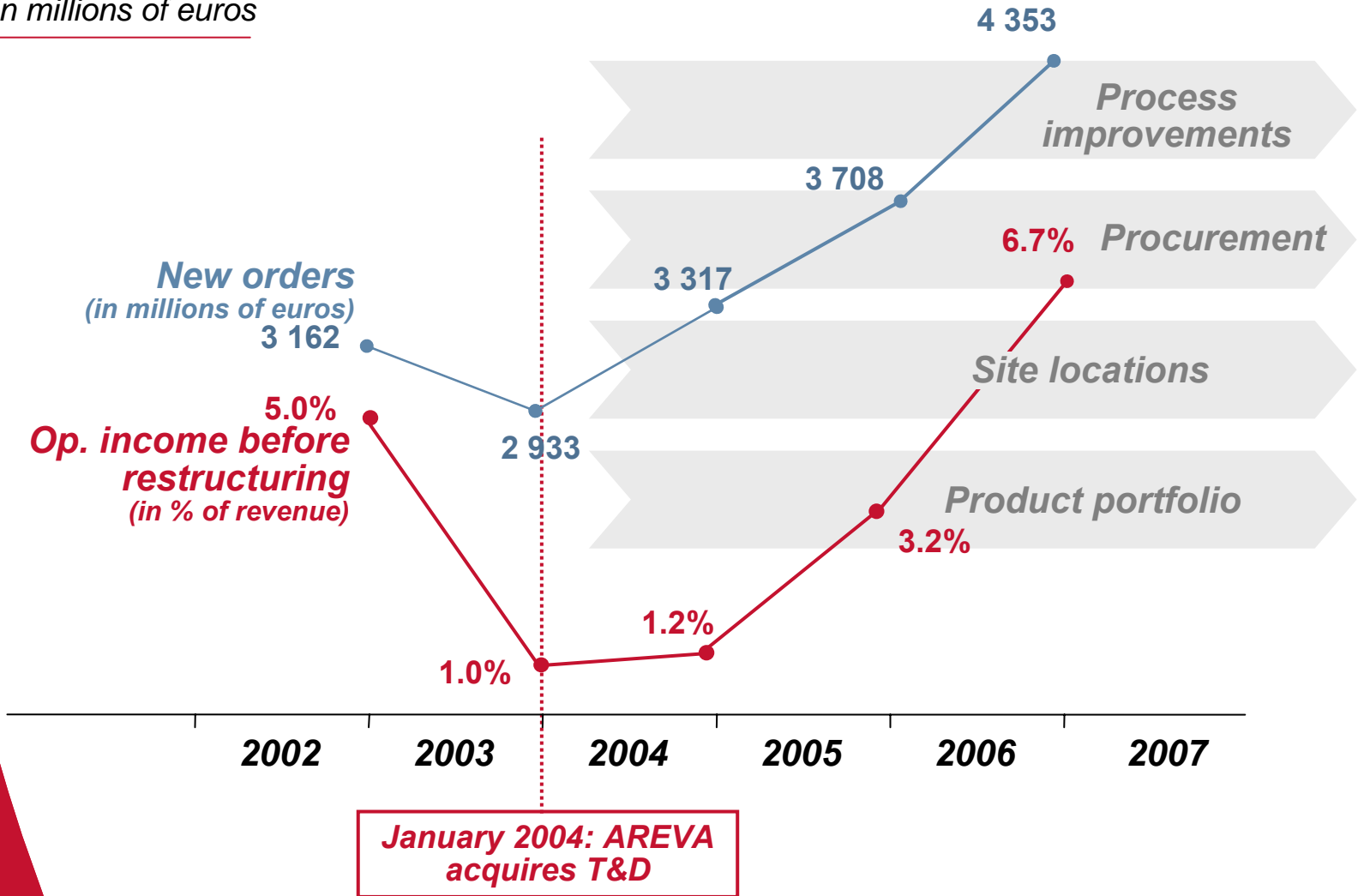


\* +13% at constant consolidation scope and exchange rates

\*\* +14.7% at constant consolidation scope and exchange rates

# The restructuring plan takes full advantage of growth in demand

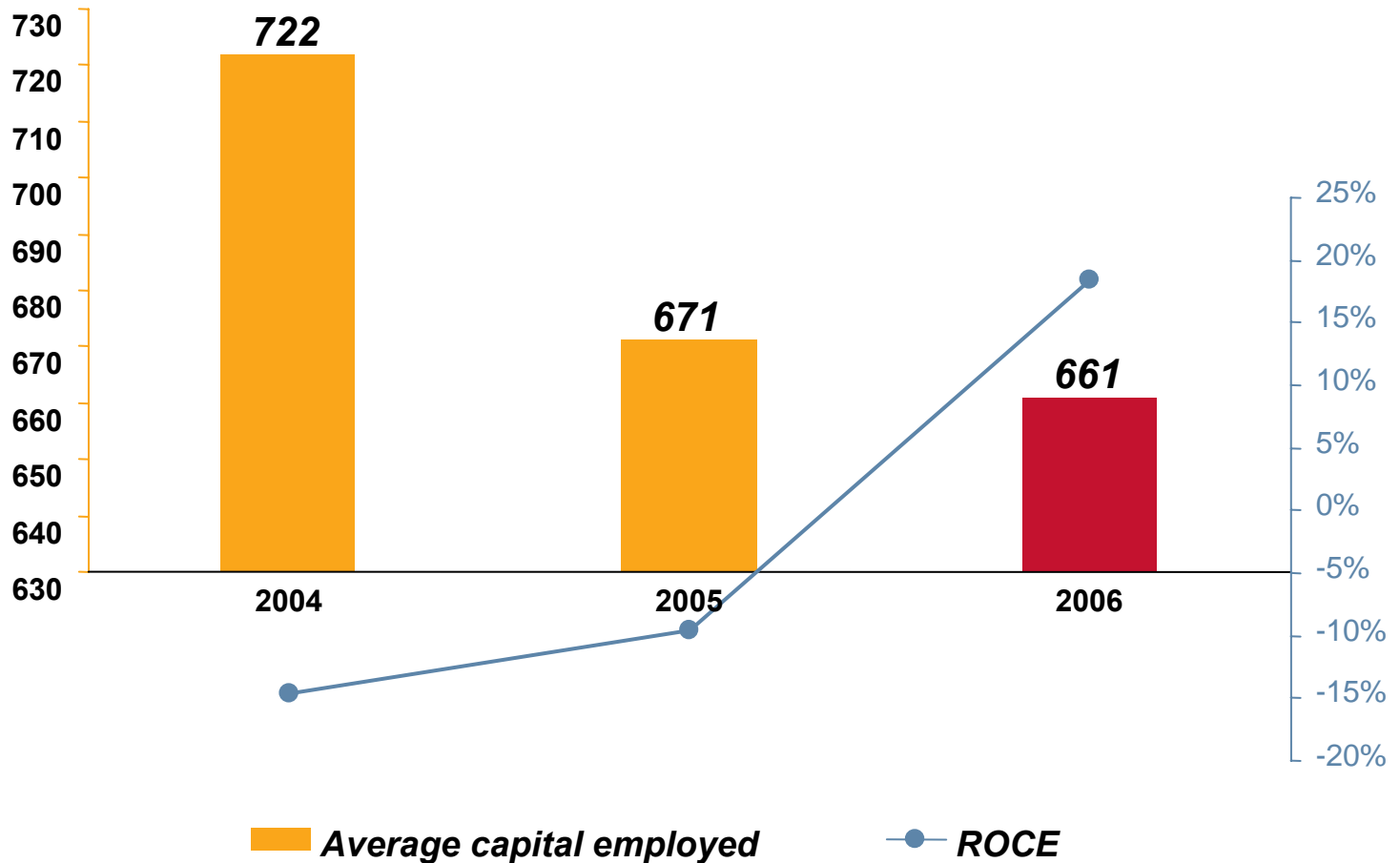
In millions of euros



January 2004: AREVA acquires T&D

# Decrease in capital employed and increase in profitability

In millions of euros



*Overall performance and key events*

*Business environment and strategy*

*Performance by division*

***2006 financial performance***

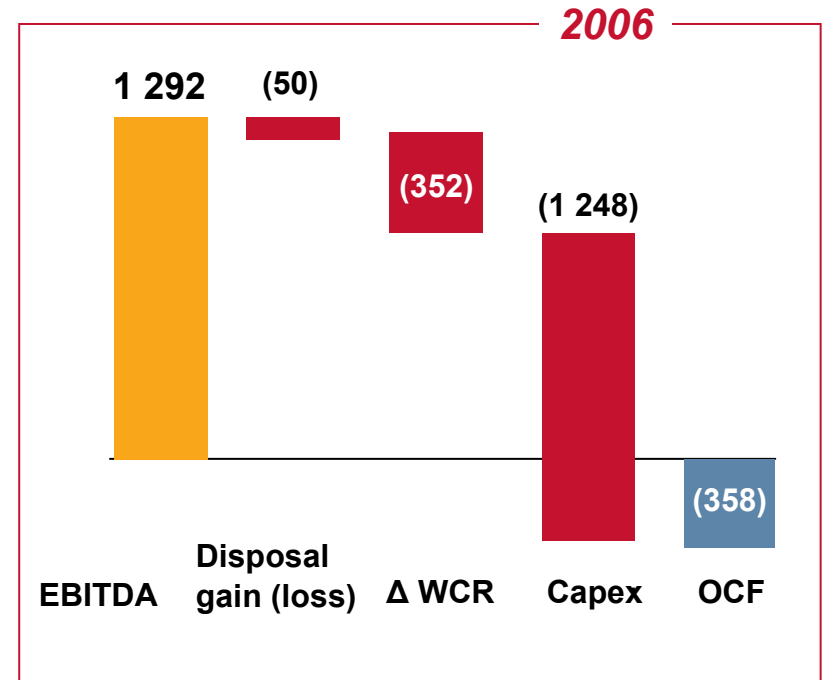
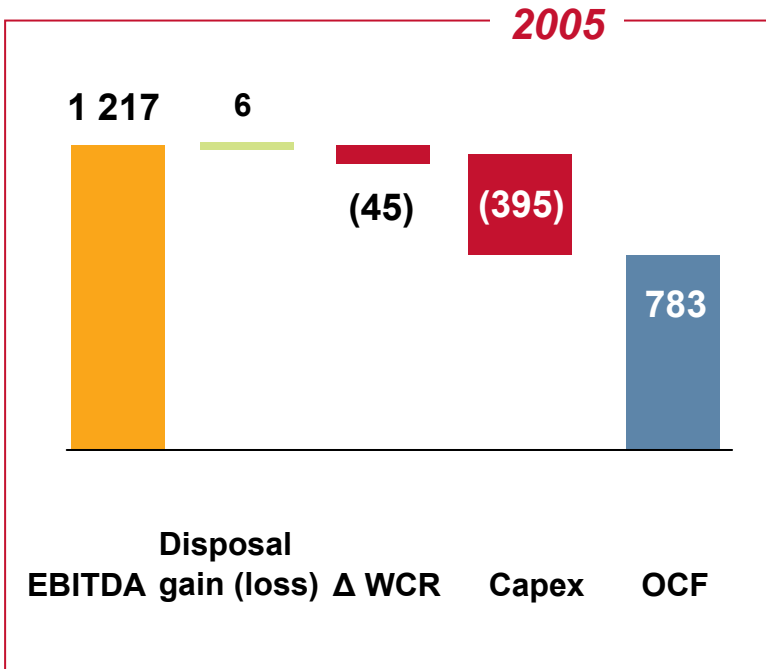
*Outlook*

***Alain-Pierre RAYNAUD – CFO***

<i>In millions of euros</i>	2005	2006	Change 2006 - 2005
<b>Operating income</b>	<b>551</b>	<b>407</b>	<b>(144)</b>
<b>Financial income</b>	<b>(13)</b>	<b>97</b>	<b>109</b>
<b>Share in net income of associates</b>	<b>153</b>	<b>220</b>	<b>67</b>
<b>Income tax</b>	<b>(146)</b>	<b>(51)</b>	<b>95</b>
<i>Effective tax rate</i>	<i>27.1%</i>	<i>10.1%</i>	<i>-17 pts</i>
<b>Minority interests</b>	<b>(95)</b>	<b>(24)</b>	<b>71</b>
<b>Net income from discontinued operations</b>	<b>598</b>	<b>0</b>	<b>(598)</b>
<b>Consolidated net income</b>	<b>1 049</b>	<b>649</b>	<b>(400)</b>

<i>In millions of euros</i>	2005	2006	Change 2006 - 2005
<b>End-of-life-cycle operations</b>	<b>(32)</b>	<b>17</b>	<b>49</b>
<i>Including:</i>			
<i>Income from earmarked portfolio and income on receivables</i>	64	132	68
<i>Unwinding of provision discounting</i>	(96)	(115)	(18)
<b>Expense from net cash position</b>	<b>16</b>	<b>(29)</b>	<b>(45)</b>
<b>Gain on disposal of securities</b>	<b>92</b>	<b>118</b>	<b>26</b>
<b>Dividends</b>	<b>29</b>	<b>73</b>	<b>44</b>
<b>Unwinding of retirement prov. discounting</b>	<b>(59)</b>	<b>(56)</b>	<b>3</b>
<b>Other income or (expenses)</b>	<b>(59)</b>	<b>(27)</b>	<b>32</b>
<b>Net financial income</b>	<b>(13)</b>	<b>97</b>	<b>110</b>

In millions of euros

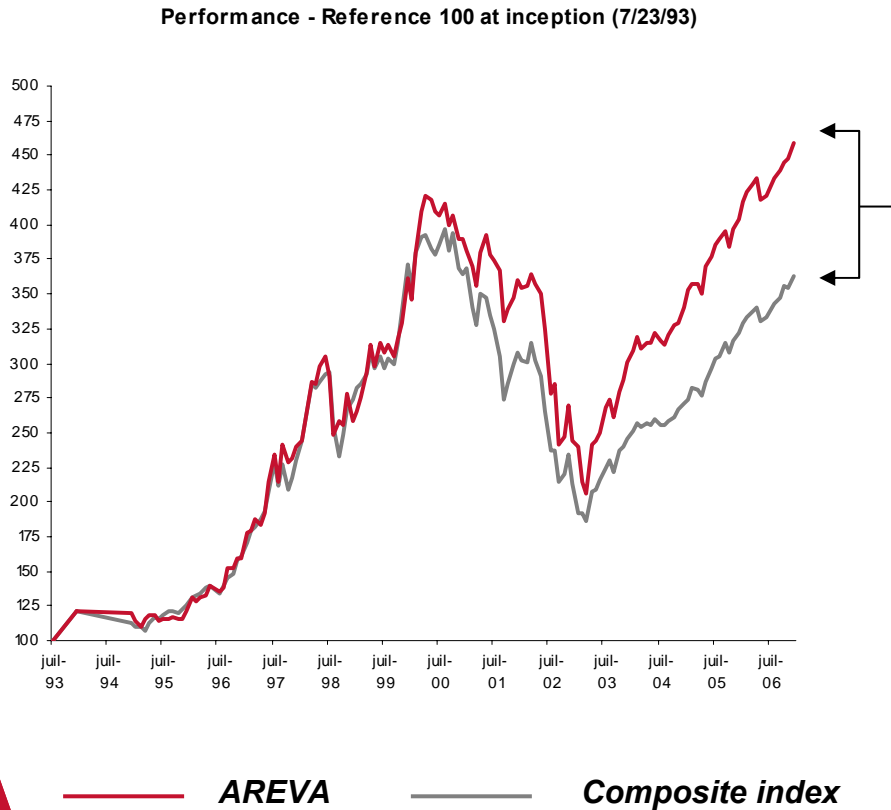


- ▶ **EBITDA is up slightly**
- ▶ **Change in working capital requirement (WCR): use of customer advances (Back-end) and increased WCR for T&D**
- ▶ **Implementation of Capex program**

# End-of-life-cycle operations: earmarked assets are significantly above requirements

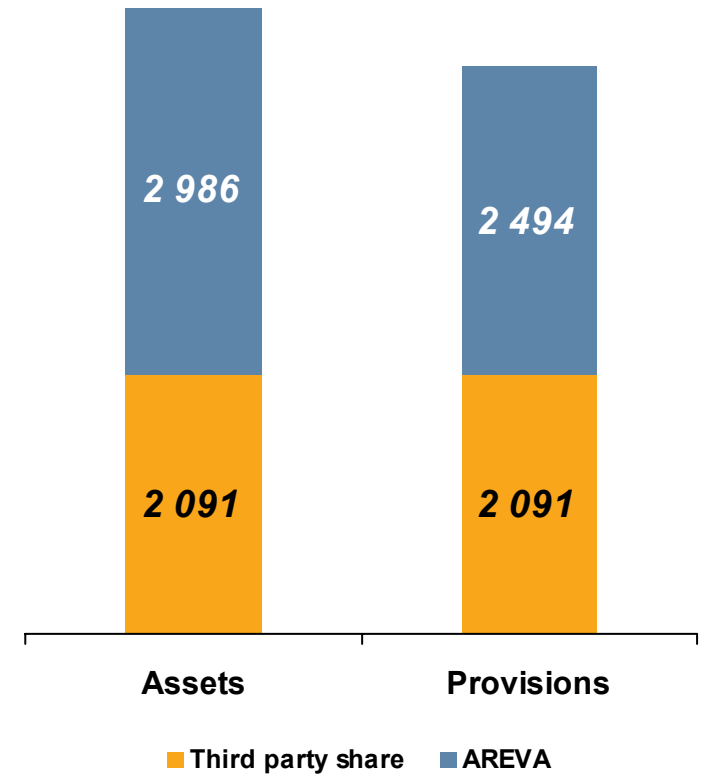
## Change in earmarked portfolio

**Outperformance: 27%**



## End-of-life-cycle assets and provisions as of 12/31/06

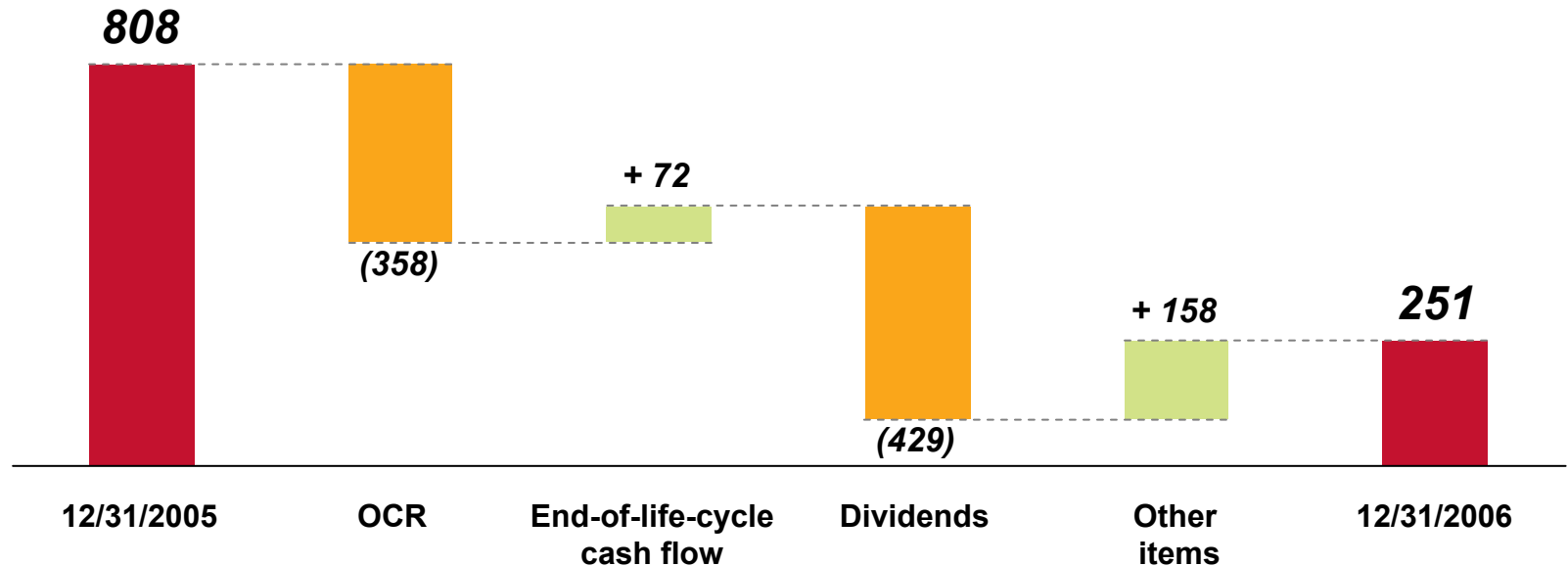
(In millions of euros)





# Net cash (excluding Siemens' put option)

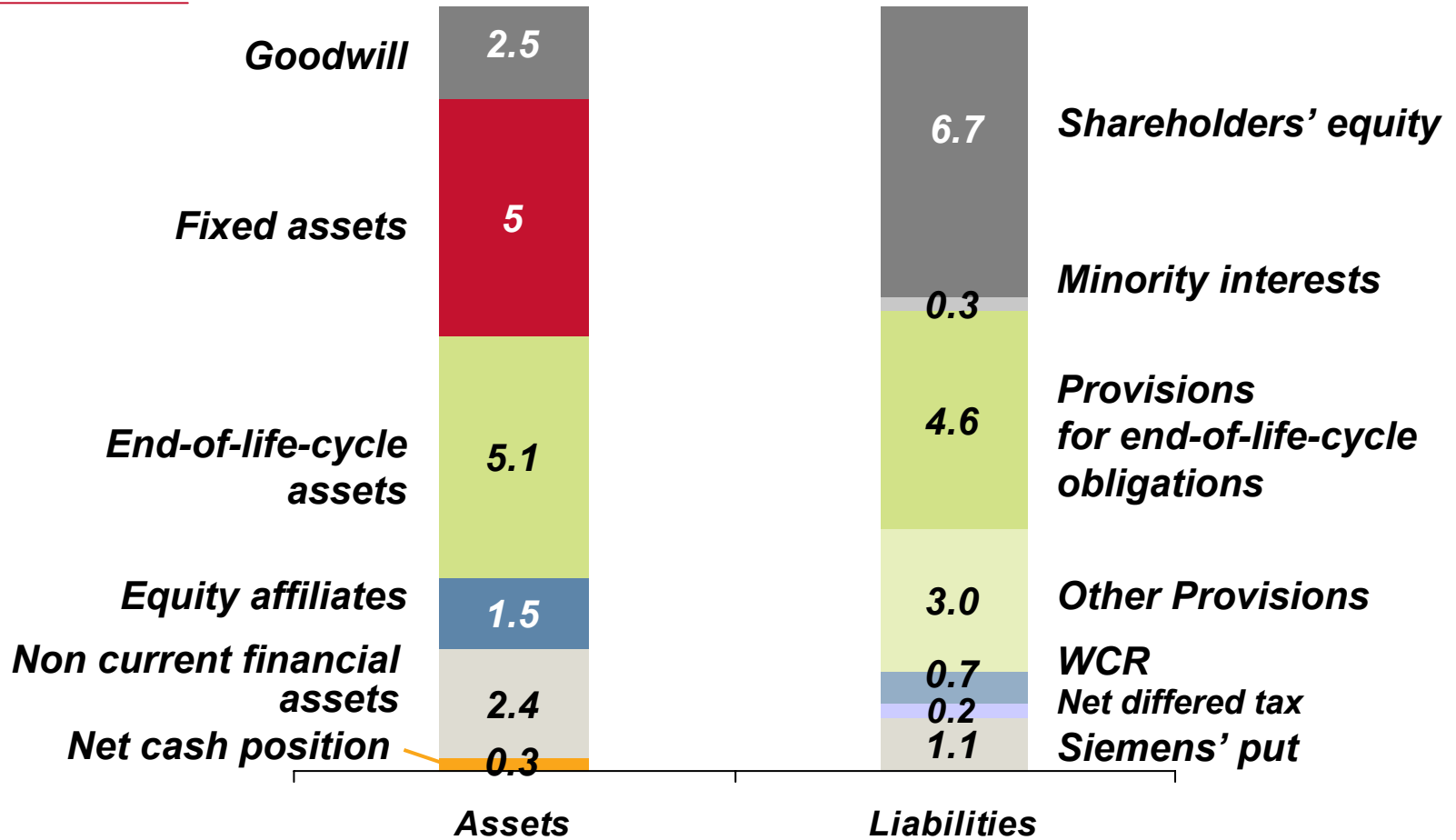
In millions of euros

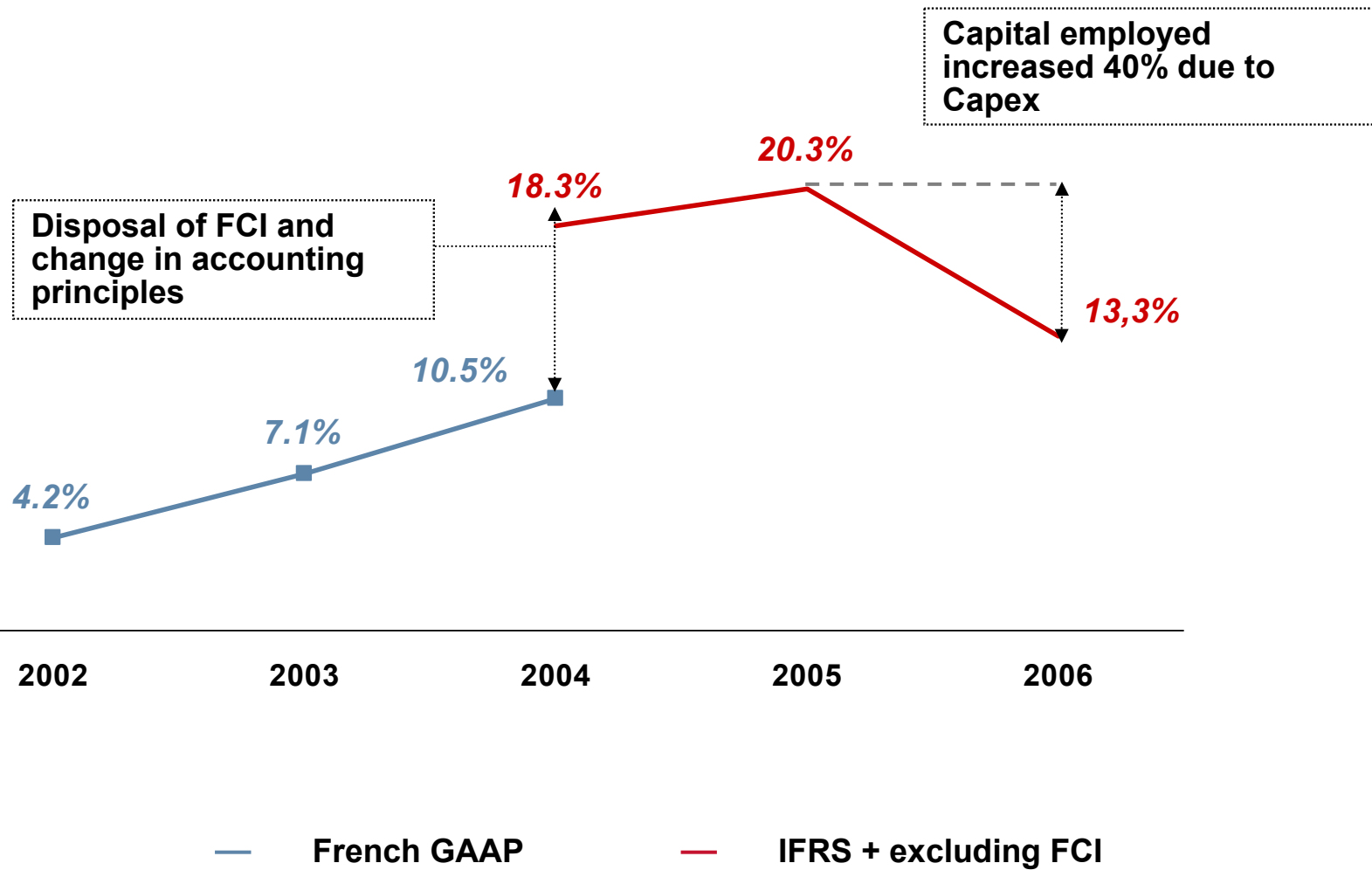


- ▶ **Société Générale shares sold for €217M**
- ▶ **The value of Siemens' put option is €1.117 billion**
- ▶ **Taking into account Siemens' put, net debt is €865M**
- ▶ **Backup set up for syndicated line of credit for €2Bn**

# A strong balance sheet at 31.12.06

In billions of euros





\* See definition in appendix 7

*Overall performance and key events*

*Business environment and strategy*

*Performance by division*

*2006 financial performance*

***Outlook***

***Anne Lauvergeon – Chairman of the Executive Board***

- ▶ **Strong sales revenue growth**
- ▶ **A sharp increase in operating income**
- ▶ **Continued capital spending**

- ▶ **Capture *1/3 of the world market in the nuclear business* and *€5 billion in T&D sales revenue***
- ▶ **Clear *double-digit operating margin***
- ▶ **Attain a significant position in the field of *Renewable Energies***

# *Appendices*

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## Share in net income of associates

<i>In millions of euros</i>	2005	2006	Change 2006 - 2005
<b>STMicroelectronics</b>	38	98	60
<b>Eramet group</b>	104	106	2
<b>Other</b>	11	15	4
<b>TOTAL</b>	153	220	67

- ▶ **Net income is up sharply for STMicroelectronics**
  - ◆ **STMicroelectronics' net income triples over that of 2005**
  - ◆ **Development expenses are capitalized as required under IFRS**



<i>In millions of euros</i>	2005	2006	Change 2006 - 2005
<b>AREVA NP</b>	47	(57)	(104)
<b>AREVA NC</b>	34	62	28
<b>AREVA T&amp;D</b>	4	15	11
<b>AREVA TA</b>	4	4	0
<b>STMicroelectronics</b>	5	0	(5)
<b>Others</b>	4	0	(1)
<b>TOTAL</b>	<b>95</b>	<b>24</b>	<b>(71)</b>

- ▶ **Impact of OL3 contract on minority shareholders of AREVA NP**

## Definition of financial indicators used by AREVA (1/2)

- ▶ **EBITDA is equal to operating income plus net amortization, depreciation and operating provisions (except for provisions for impairment of working capital items).**
- ▶ **Since 2004, EBITDA is adjusted to exclude the cost of nuclear end-of-life-cycle operations performed during the year (facility dismantling, waste retrieval and packaging), as well as, in 2004, full and final payments made or to be made to third parties in this regard.**
- ▶ **Cash flow from end-of-life-cycle operations: this indicator encompasses all of the cash flows linked to end-of-life-cycle obligations and to assets earmarked to cover those obligations. It is equal to the sum of the following items:**
  - ◆ **Income from the portfolio of assets earmarked to cover end-of-life-cycle expenses**
  - ◆ **Plus cash from the disposal of earmarked assets,**
  - ◆ **Minus acquisitions of earmarked assets,**
  - ◆ **Minus cash spent during the period on end-of-life-cycle obligations,**
  - ◆ **Full and final payments received for facility decommissioning,**
  - ◆ **Minus full and final payments paid for facility decommissioning.**
- ▶ **Free operating cash flow: It represents the cash flow generated by operating activities. It is equal to the sum of the following items:**
  - ◆ **EBITDA excluding end-of-life-cycle obligations,**
  - ◆ **Plus losses or minus gains included in operating income on disposals of tangible and intangible fixed assets,**
  - ◆ **Plus the decrease or minus the increase in the operating working capital requirement between the beginning and the end of the period (excluding reclassifications, currency translation adjustments and changes in consolidation scope),**
  - ◆ **Minus purchases of tangible and intangible fixed assets, net of changes in accounts payable on purchases of fixed assets,**
  - ◆ **Plus disposals - included in operating income - of tangible and intangible fixed assets, net of changes in accounts receivable on disposals of fixed assets,**
  - ◆ **Plus customer prepayments on fixed assets, received during the period,**
  - ◆ **Plus acquisitions (disposals) of consolidated companies (excluding associates).**

## Definition of financial indicators used by AREVA (2/2)

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- ▶ **Net cash (debt):** net cash is defined as the sum of Cash and cash equivalents and Other current financial assets, less Borrowings. Borrowings include the current value of minority put options.
- ▶ **Operating working capital requirement (Operating WCR).** Operating WCR represents all of the current assets and liabilities related directly to operations. It includes the following items:
  - ◆ Inventories and work-in-process;
  - ◆ Trade accounts receivable and related accounts;
  - ◆ Prepayments made
  - ◆ Other operating receivables, Accrued income, Prepaid expenses;
  - ◆ Minus: Trade accounts payable and related accounts, Prepayments received (excluding interest-bearing prepayments), Other operating liabilities, Accrued expenses, Unearned income.

Remark: It does not include Non-operating receivables and liabilities, such as Corporate tax debt, Receivables on asset disposals, or Debt on purchases of fixed assets.
- ▶ **ROACE (return on average capital employed):** the return on average capital employed corresponds to the return after tax of capital used by the company to finance its operations. ROACE is equal to Operating income divided by Average capital employed.
  - ◆ Net operating income is equal to operating income less the pro forma tax derived by applying the average tax rate to all entities except those subject to a special rate (i.e. Eurodif)
  - ◆ Average capital employed is also equal to the average of the capital employed at the beginning and end of the period. Capital employed is equal to the sum of the following items:
    - Net tangible and intangible assets,
    - Initial goodwill, other than goodwill related to equity affiliates, the Siemens' put or goodwill allocated to Total shares
    - Inventories, trade receivables and other operating receivables
    - Less customer advances, trade payables and other operating liabilities
    - Less provisions for contingencies and losses, excluding provisions for end-of-life-cycle operations and provisions for tax risk

# Appendix 2: Change in sales revenue 2006/2005, like-for-like

In millions of euros	2006	2005				
	Sales revenue	Sales revenue like-for-like	Impact of exchange rates	Impact of consolidation scope	Change in valuation methods	Sales revenue reported
Front End Division	2 919	2 615	(5)	56	(67)	2 631
Reactors and Services Division	2 312	2 408	(5)	65	0	2 348
Back End Division	1 908	1 913	(1)	(13)	6	1 921
<b>Nuclear business</b>	<b>7 138</b>	<b>6 935</b>	<b>(11)</b>	<b>107</b>	<b>(61)</b>	<b>6 900</b>
Transmission & Distribution Division	3 724	3 233	17	5	0	3 212
Corporate & Other	1	10	0	(4)	0	14
<b>Total AREVA group</b>	<b>10 863</b>	<b>10 178</b>	<b>6</b>	<b>108</b>	<b>(61)</b>	<b>10 125</b>

# Appendix 3: Income statement

	2006	2005
In millions of euros		
<b>Sales revenue</b>	<b>10,863</b>	<b>10,125</b>
Other income from operations	55	7
Cost of sales	(8,698)	(7,852)
<b>Gross margin</b>	<b>2,220</b>	<b>2,280</b>
Research and development expenses	(355)	(328)
Marketing and sales expenses	(493)	(478)
General and administrative expenses	(778)	(724)
Other operating income and expenses	(56)	(61)
<b>Operating income before restructuring costs</b>	<b>538</b>	<b>689</b>
Restructuring and early retirement costs	(131)	(138)
<b>Operating income</b>	<b>407</b>	<b>551</b>
Income from cash and cash equivalents	50	59
Gross borrowing cost	(78)	(42)
<b>Net borrowing cost</b>	<b>(29)</b>	<b>17</b>
Other financial income and expenses	126	(30)
<b>Net financial income</b>	<b>97</b>	<b>(13)</b>
Income tax	(51)	(146)
<b>Net income from consolidated businesses</b>	<b>453</b>	<b>393</b>
Share in net income of equity affiliates	220	153
<b>Net income from continued operations</b>	<b>672</b>	<b>546</b>
Net income from discontinued operations	-	598
Minority interests	24	(95)
<b>Consolidated net income</b>	<b>649</b>	<b>1,049</b>
Average number of shares outstanding	35,442,701	35,442,701
Earning per share	<b>18.31</b>	<b>29.6</b>
Recasted earnings per share (1)	18.31	12.72

(1) Recasted ie excluding net income of disposed activities

# Appendix 4: Balance sheet (1/2)

<b>ASSETS</b> (In millions of euros)	<b>December 31, 2006</b>	<b>December 31, 2005</b>
<b>Non-current assets</b>	<b>17 350</b>	<b>15 786</b>
Goodwill on consolidated companies	2 515	2 095
Other intangible assets	1 175	761
Property, plant and equipment	3 814	3 542
<i>Including: End-of-life-cycle assets (AREVA share)</i>	198	163
End-of-life-cycle assets (third party share)	2 091	2 045
Financial assets earmarked for end-of-life-cycle operations	2 986	2 798
Shares of associates	1 521	1 288
Other non-current financial assets	2 376	2 365
Deferred tax assets	873	892
<b>Current assets</b>	<b>8 543</b>	<b>9 060</b>
Inventories and work in process	2 306	2 272
Trade accounts receivable and related accounts	3 604	3 793
Other operating receivables	1 121	914
Current tax assets	116	172
Other non-operating receivables	142	142
Cash and cash equivalents	962	1 484
Other current financial assets	292	264
Assets of operations held for sale	-	19
<b>Total assets</b>	<b>25 893</b>	<b>24 846</b>

# Appendix 4: Balance sheet (2/2)

<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b> <i>(In millions of euros)</i>	<b>December 31, 2006</b>	<b>December 31, 2005</b>
<b>Shareholders' equity and minority interests</b>	<b>7 016</b>	<b>6 590</b>
Share capital	1 347	1 347
Consolidated premiums and reserves	3 619	2 891
Deferred unrealized gains and losses	1 131	992
Currency translation reserves	(25)	83
Consolidated net income	649	1 049
Minority interests	294	228
<b>Non-current liabilities</b>	<b>8 351</b>	<b>8 179</b>
Employee benefits	1 122	1 096
Provisions for end-of-life-cycle operations	4 585	4 490
Other non-current provisions	113	91
Borrowings due in more than one year	1 407	1 637
Deferred tax liabilities	1 124	865
<b>Current liabilities</b>	<b>10 526</b>	<b>10 077</b>
Current provisions	1 788	1 331
Borrowings due in one year or less	712	379
Advances and prepayments received	4 185	4 671
Trade accounts payable and related accounts	2 093	1 939
Other operating liabilities	1 650	1 644
Current tax liabilities	74	99
Other non-operating liabilities	23	1
Liabilities of operations held for sale	-	13
<b>Total liabilities and Shareholders' equity</b>	<b>25 893</b>	<b>24 846</b>

# Appendix 5: Cash flow statement and net debt

In millions of euros	2005	2006
<b>EBITDA (excluding end-of-life cycle operations)*</b>	1 217	<b>1 292</b>
<i>% of sales revenue</i>	12.0%	11.9%
<b>Income from sale of fixed assets used in operations</b>	6	<b>(50)</b>
<b>Change in operating WCR</b>	(45)	<b>(352)</b>
<b>Net operating Capex</b>	(395)	<b>(1 248)</b>
<b>Free operating cash flow before tax</b>	<b>783</b>	<b>(358)</b>
<b>End-of-life-cycle obligations</b>	(106)	<b>72</b>
<b>Disposal of FCI (Connectors)</b>	853	<b>0</b>
<b>Net investment in long-term financial assets</b>	55	<b>170</b>
<b>Dividends paid</b>	(421)	<b>(429)</b>
<b>Net reclassifications (mutual funds)</b>	(533)	<b>0</b>
<b>Fair value adjustment of minority puts (debt)</b>	(145)	<b>(41)</b>
<b>Other (taxes, non-operating WCR, etc.)</b>	(188)	<b>(10)</b>
<b>Change in net cash</b>	<b>298</b>	<b>(597)</b>
<b>Net debt (12/31)</b>	<b>(268)</b>	<b>(865)</b>



# Appendix 6: Key figures by Division (1/2)

## ► 2006

	In millions of euros (exc. employees)	Front End	Reactors & Services	Back End	T&D	Holding and other operations and eliminations	Group Total
<b>Results</b>	Contribution to sales revenue	2,919	2,312	1,908	3,724	0	<b>10,863</b>
	Operating income	456	(420)	273	191	(94)	<b>407</b>
	% of sales	15.6%	(18.2%)	14.3%	5.1%	n/a	<b>3.7%</b>
	<b>EBITDA (ex. end-cycle costs)</b>	<b>630</b>	<b>7</b>	<b>443</b>	<b>258</b>	<b>(46)</b>	<b>1,293</b>
	% of contribution to sales	21.6%	0.3%	23.2%	6.9%	n/a	<b>11.9%</b>
<b>Cash</b>	Net CAPEX	(750)	(341)	(77)	(95)	14	<b>1,248</b>
	Change in operating WCR	(28)	(21)	(205)	(67)	(29)	<b>(352)</b>
	Operating cash flow	(186)	(350)	156	94	(72)	<b>(358)</b>
<b>Other</b>	Fixed assets	2,321	918	1,954	961	1,341	<b>7,502</b>
	Capital employed*	2,464	(67)	(719)	705	318	<b>2,701</b>
	Employees	11,995	14,936	10,697	22,988	495	<b>61,111</b>

\* Year-end capital employed

# Appendix 6: Key figures by Division (2/2)

## ► 2005

	In millions of euros (exc. employees)	Front End	Reactors & Services	Back End	T&D	Holding and other operations and eliminations	Group Total
<b>Results</b>	Contribution to sales revenue	2,631	2,348	1,921	3,212	14	<b>10,125</b>
	Operating income	374	87	208	(61)	(58)	<b>551</b>
	% of sales	14.2%	3.7%	10.8%	(1.9%)	n/a	<b>5.4%</b>
	<b>EBITDA (ex, end-cycle costs)</b>	<b>508</b>	<b>173</b>	<b>483</b>	<b>106</b>	<b>(53)</b>	<b>1,217</b>
	% of contribution to sales	19.3%	7.4%	25.1%	3.3%	n/a	<b>12.0%</b>
<b>Cash</b>	Net CAPEX	(236)	(170)	(53)	68	(4)	<b>(395)</b>
	Change in operating WCR	(77)	226	(95)	(69)	(30)	<b>(45)</b>
	Operating cash flow	197	228	332	116	(90)	<b>783</b>
	Fixed assets	1,554	606	2,079	950	1,210	<b>6,399</b>
<b>Other</b>	Capital employed*	1,761	24	(818)	617	344	<b>1,928</b>
	Employees	11,047	14,323	10,864	22,094	432	<b>58,760</b>

\* Year-end capital employed

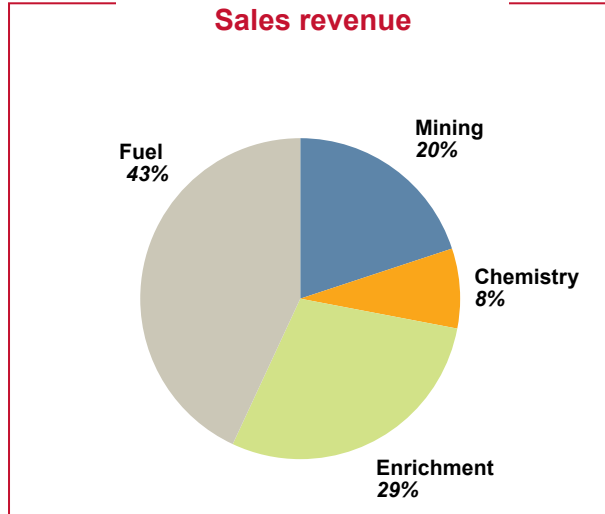
In millions of euros	Average capital employed		Net operating income		ROACE	
	2005	2006	2005	2006	2005	2006
<b>Nuclear</b>	1 232	1 602	475	247	38.6%	15.4%
<b>T&amp;D</b>	671	661	< 0	127	immat.	19.3%
<b>Other</b>	49	52	< 0	(67)	immat.	immat.
<b>Total AREVA group</b>	1 952	2 315	396	308	20.3%	13.3%

- ▶ **ROACE = Net op. income / average capital employed (beginning – end of period)**
- ▶ **Capital employed = Tangible + intangible fixed assets + operating WCR – Provisions for contingencies and liabilities**
- ▶ **Net operating income = Operating income less notional tax expense**
- ▶ **Notional tax expense = tax calculated with an average tax rate for all entities except those benefiting from a special rate (in particular Eurodif)**

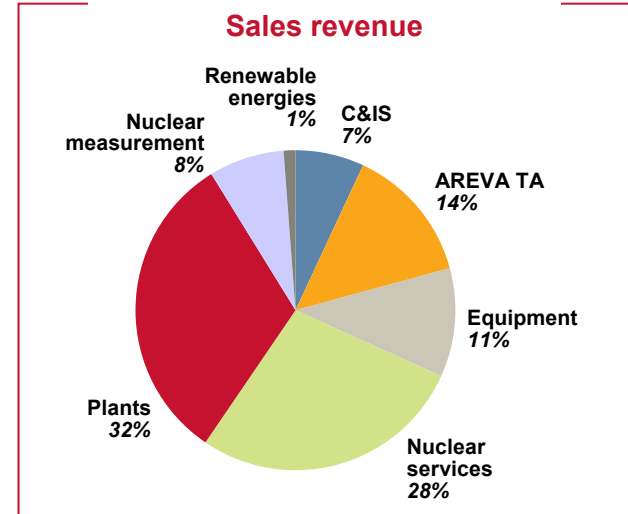
	Consolidated	
	2005	2006
In millions of euros		
<b>Net operating income</b>	<b>396</b>	<b>308</b>
Net intangible fixed assets	762	1 175
Goodwill taken into account	1 338	1 614
Tangible fixed assets	3 542	3 814
Customer prepayments on fixed assets	(1 040)	(978)
Operating WCR	(193)	85
Provisions for contingencies & losses	(2 481)	(3 007)
<b>Capital employed</b>	<b>1 928</b>	<b>2 701</b>
<b>Average capital employed</b>	<b>1 952</b>	<b>2 315</b>
<b>ROACE</b>	<b>20.3%</b>	<b>13.3%</b>

# Appendix 8: Sales revenue by business unit

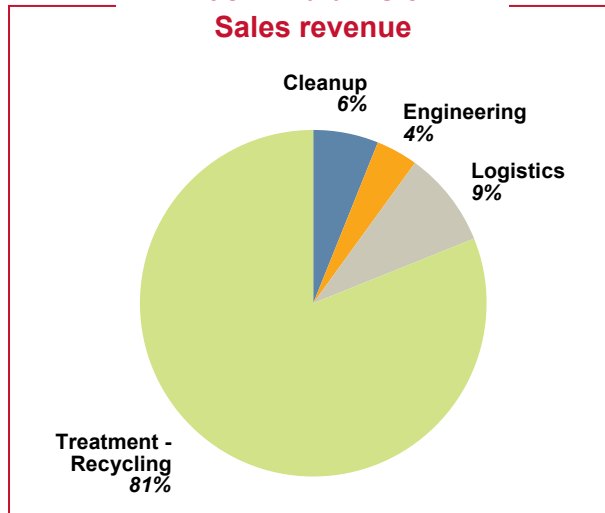
**Front End division  
Sales revenue**



**Reactors and Services division  
Sales revenue**



**Back End division  
Sales revenue**



**T&D division  
Sales revenue**

