2013 Ordinary and Extraordinary General Shareholders' Meeting



Paris





Canaux de traduction Translation channels

Canal 1 Français

Channel 2 English



What to do if Salle Wagram is evacuated

- Upon hearing the evacuation announcement:
 - Leave your seat immediately to go to the nearest emergency exit
 - Stay calm
 - Use all exits available at the rear of the room
 - Use the central staircase to the street (Avenue de Wagram)
- A siren will sound after the evacuation announcement
- Do not turn around or return to the room unless the safety staff authorizes you to do so
- Please call the shareholder department's toll-free number to find out when the meeting will reconvene



2013 Ordinary and Extraordinary General Shareholders' Meeting



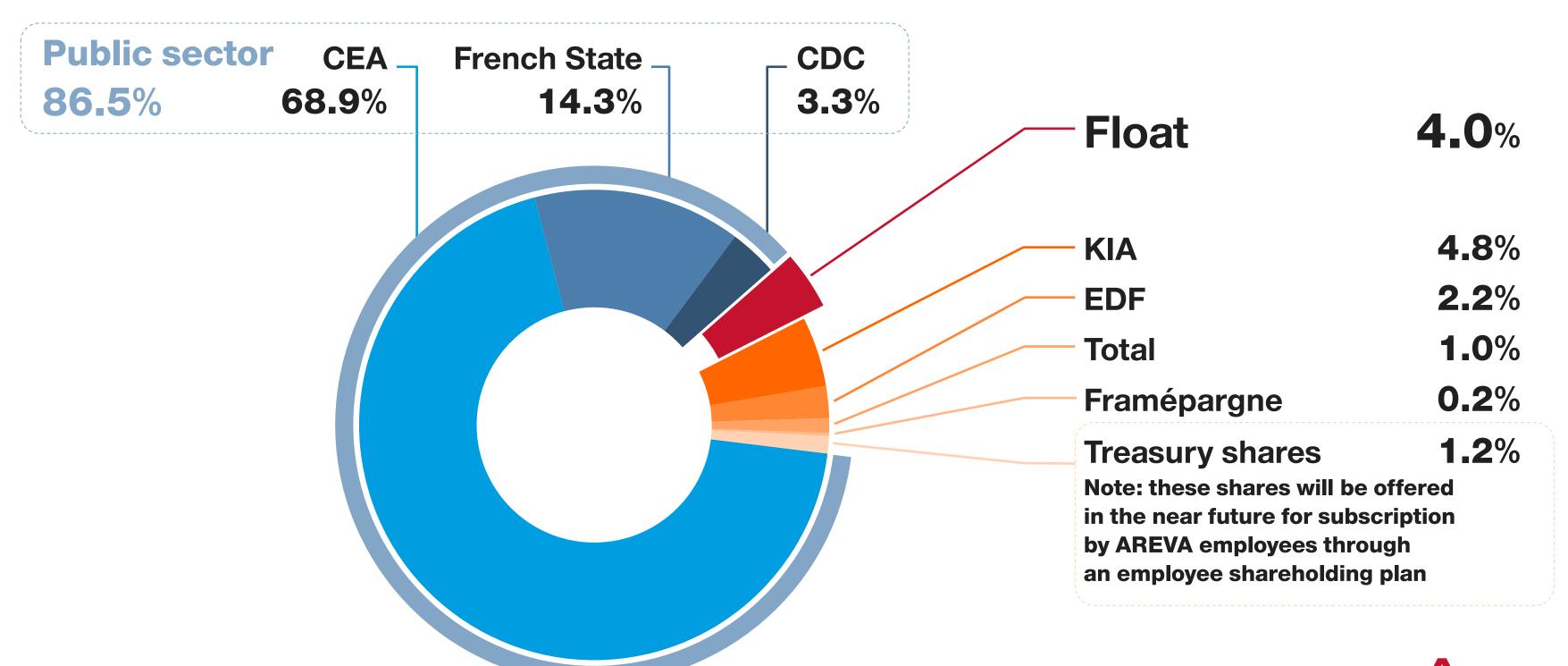
Paris



AREVA & You



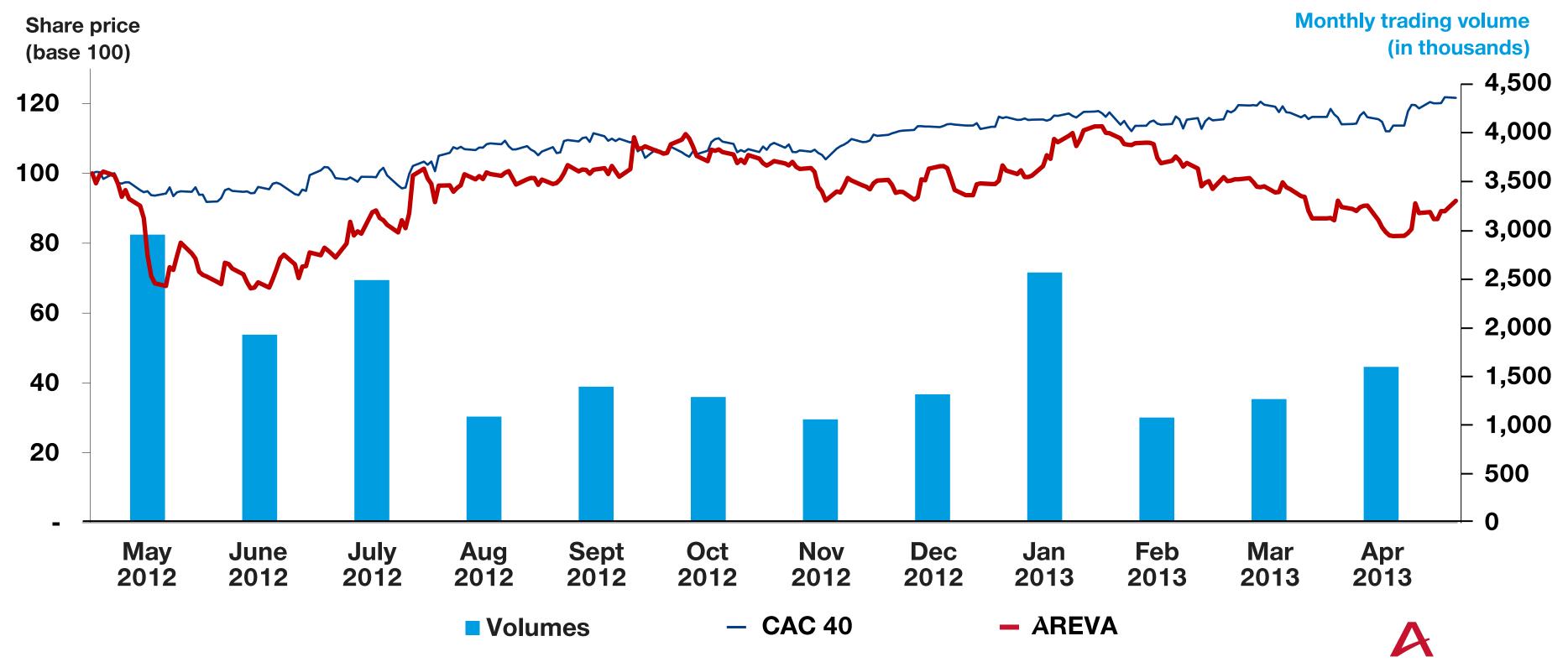
AREVA's shareholders as of April 30, 2013





KIA: Kuwait Investment Authority

Share price since May 2012



AREVA and its individual shareholders

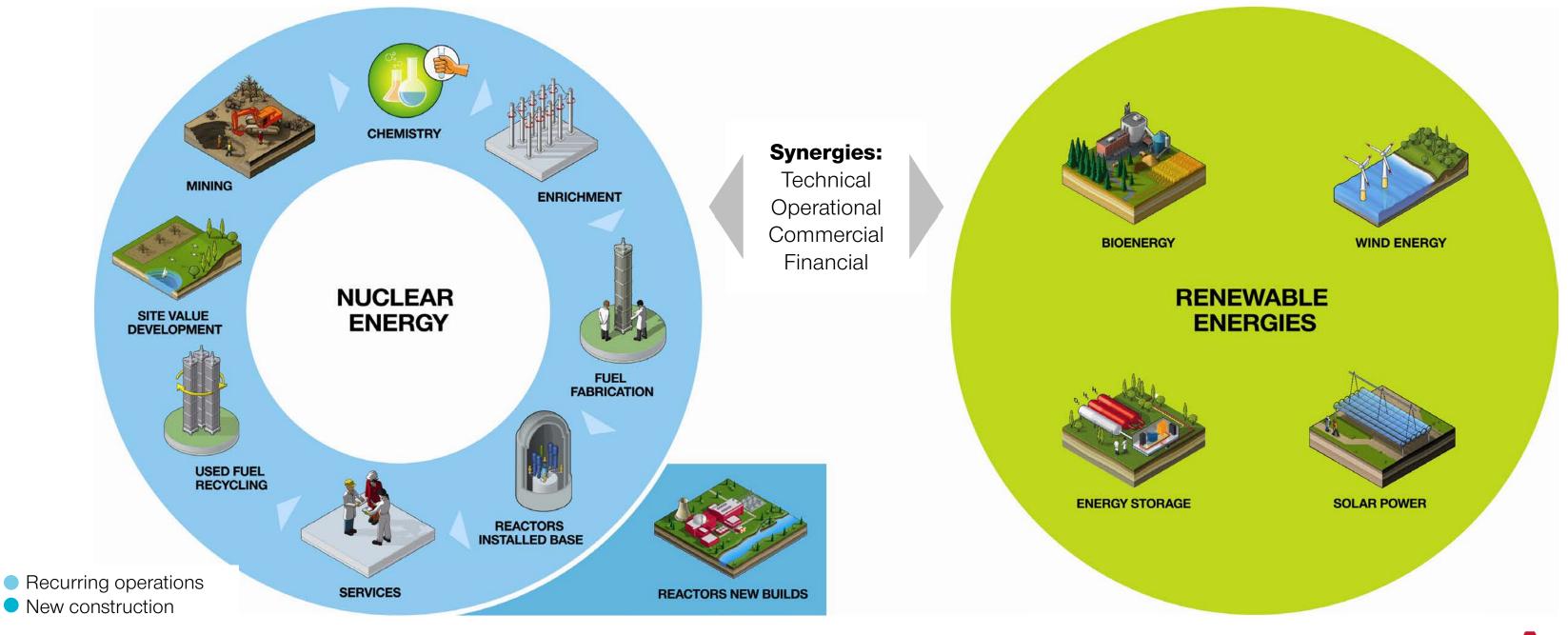


AREVA forward-looking energy

2012 Highlights



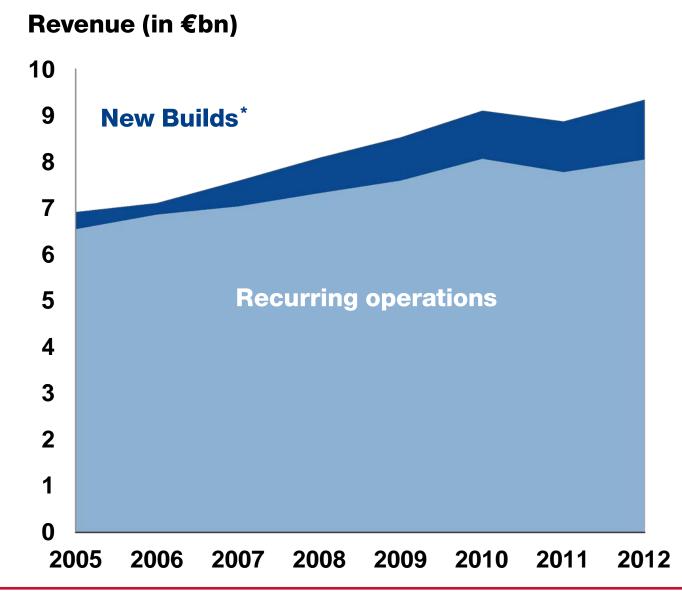
A complementary offering for more energy with less CO₂

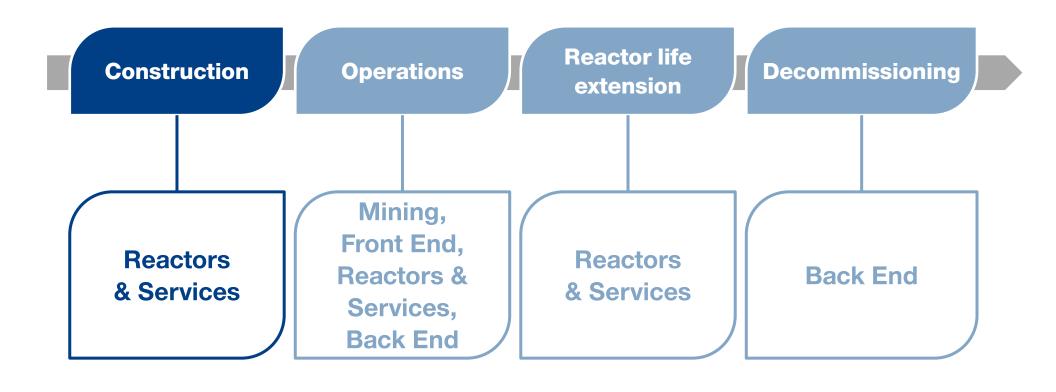


85% of the group's revenue is generated by recurring operations

Recurring operations: a solid foundation

 Opportunities in all phases of the reactor lifecycle







^{*} Nuclear and renewables

AREVA, active on every continent

€45.4bn in backlog at December 31, 2012

€9.342bn of revenue in 2012

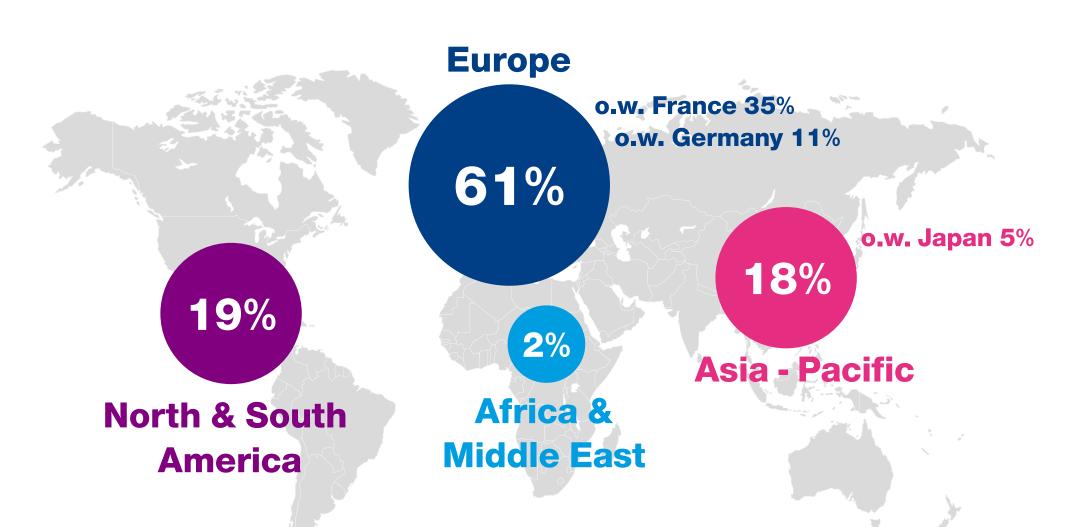
46,513 employees in 25 countries

900 experts

8,000 patents

5% of revenue allocated to R&D*

Revenue by region in 2012





Energy policies that support the development of our markets



World Energy Outlook 2012 report: strong and stable outlook in AREVA's business sectors



ASN report on Supplementary Safety
Assessments (SSA) - Nuclear operators submit
their proposals to ASN after the assessments



Launch of the debate on energy transition

Result of call for tender in offshore wind



Election of the Japanese liberal party, which supports nuclear energy

Restart of the Ohi 3 & 4 reactors in Japan



Reform of the energy market to support the production of low-carbon power

The EPR[™] reactor is certified: only Gen III+ reactor certified in the country



Green light for the start of new reactor projects, with priority given to generation III



Approvals for lifecycle extension projects and completion of older projects / new builds



Group highlights 2012 (1/2)

JANUARY MARCH MAY **FEBRUARY APRIL JUNE** 8 **Bond** issue 1st Annual Mining/Front End: Mining: Renewables: **Contract with Call for tender General Meeting Agreements** of shareholders with CNNC **Xcel Energy** in Saint-Brieuc 21 **Private bond Front End: Eurodif shut down** placement 27 16 30 Sale of Front End: Front End: Sale of **Millennium** Sale of **Contract with Contract with EDF ERAMET Sofradir**

FirstEnergy

Group highlights 2012 (2/2)

AUG SEPT OCT NOV JUL DEC 22 13 R&S: Mining/Front End: Mining: **Exclusive** Renewables: **Contract with ENEC EPR**[™] design Long term negotiations New offices open contracts with EDF for the takeover in Le Havre approved by UK of Canberra authorities

Sale of

La Mancha



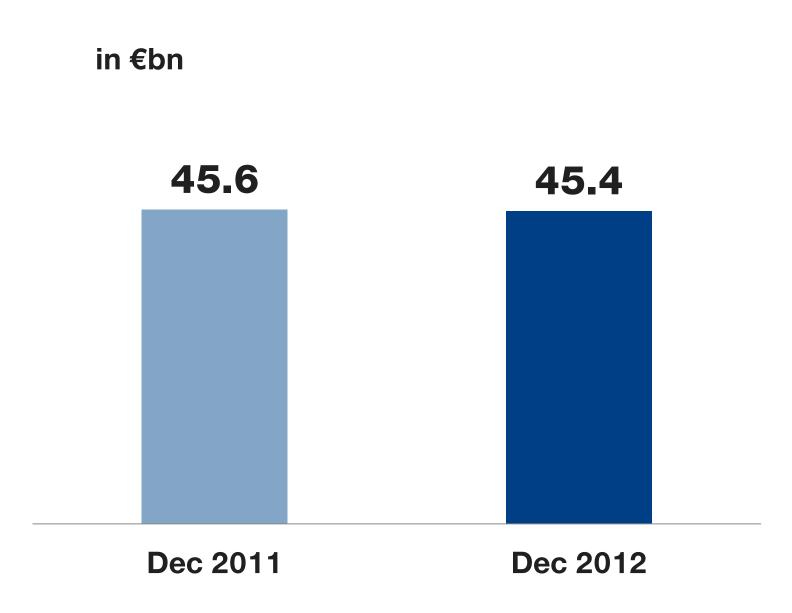
Annual results 2012

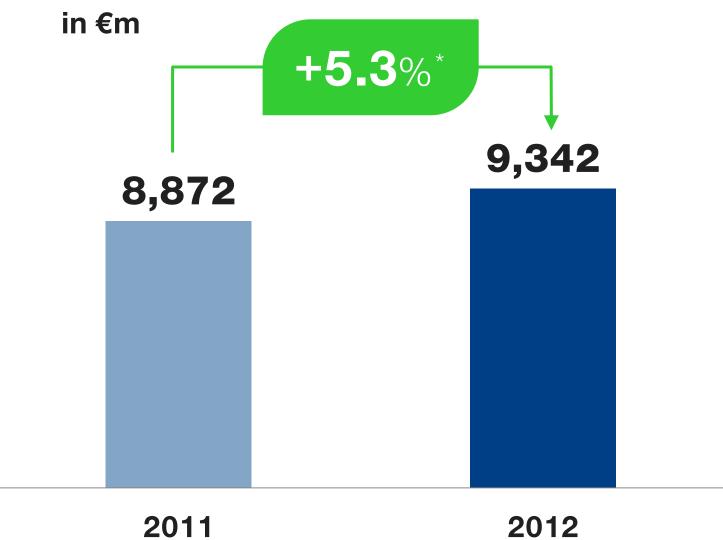


Commercial dynamism and successful execution of strategy

Backlog renewal

Revenue growth



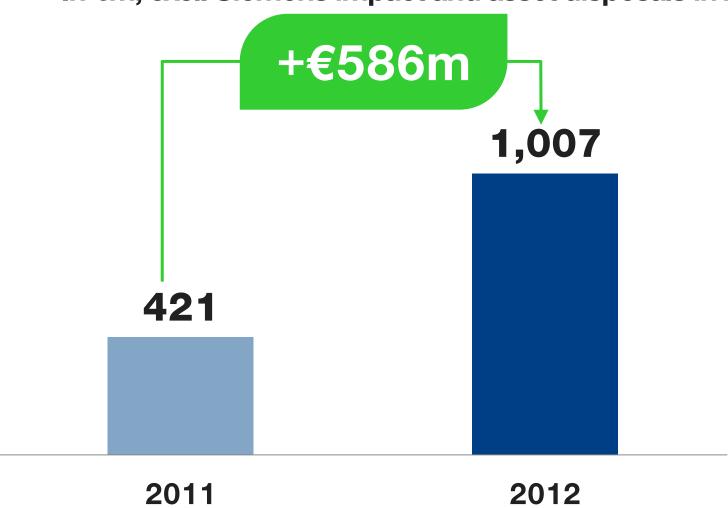




Significant improvement in performance one year after the launch of Action 2016

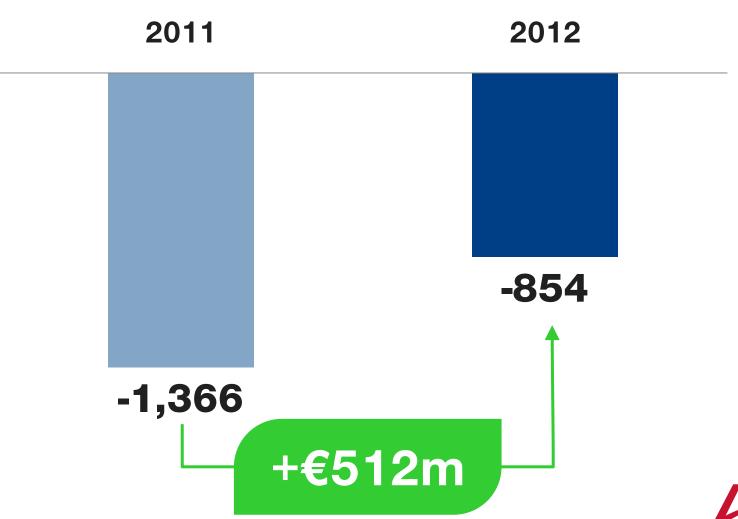
Sharp increase in EBITDA

In €m, excl. Siemens impact and asset disposals in 2012*



Marked improvement in free OCF

In €m, excl. Siemens impact and asset disposals in 2012**



AREVA orward-looking energy

^{*} Damages received from Siemens in 2011: €648m and impact of asset disposal plan in 2012: €218m

^{** €648}m in damages received from Siemens, less €1,679bn for AREVA NP share purchase and impact of asset disposal plan in 2012: €273m

Mining A record year

in €m	2011	2012	Change	
Backlog	10,230	12,036	+1,806	1
Contribution to consolidated revenue	1,289	1,360	+71	1
Operating income	(1,168)	352	+ 1,520	1
including impairment	(1,456)	(165)	+1,291	
EBITDA*	449	425	-24	(
Change in operating WCR	(33)	261	+295	1
Net Capex*	(595)	(497)	+98	1
Free operating cash flow before tax*	(179)	190	+369	1

AREVA forward-looking energy

^{*} EBITDA adjusted for €218m and net Capex and free operating cash flow before tax adjusted for €273m (disposal of Millennium and La Mancha in 2012)

Front End

Capex for the future

2011	2012	Change	
18,072	18,047	-26	
2,283	2,049	-234	(
(766)	145	+911	1
(474)	(143)	+331	
179	294	+115	1
158	7	-151	(
(927)	(1,182)	-255	(
(589)	(958)	-369	(
	18,072 2,283 (766) (474) 179 158 (927)	18,072 18,047 2,283 2,049 (766) 145 (474) (143) 179 294 158 7 (927) (1,182)	18,072 18,047 -26 2,283 2,049 -234 (766) 145 +911 (474) (143) +331 179 294 +115 158 7 -151 (927) (1,182) -255

Reactors & Services

A robust services business to the installed base

in €m	2011	2012	Change	
Backlog	9,108	8,314	-794	(1)
Contribution to consolidated revenue	3,224	3,452	+228	1
Operating income	(532)	(410)	+122	1
including impairment	(125)	0	+125	
EBITDA	(399)	98	+498	1
Change in operating WCR	174	44	-131	(
Net Capex	(220)	(198)	+22	1
Free operating cash flow before tax	(453)	(54)	+399	1



Back End

Significant contribution to free OCF

in €m	2011	2012	Change	
Backlog	6,267	6,030	-237	\bigcirc
Contribution to consolidated revenue	1,582	1,732	+150	1
Operating income	210	438	+229	1
EBITDA	389	417	+29	1
Change in operating WCR	(53)	(9)	+44	1
Net Capex	(144)	(115)	+29	1
Free operating cash flow before tax	198	293	+96	1



Renewable Energies

Revenue multiplied by two

in €m	2011	2012	Change	
Backlog	1,778	844	-935	(
Contribution to consolidated revenue	297	572	+275	1
Operating income	(78)	(207)	-129	(
including impairment	0	(94)	-94	
EBITDA	(85)	(59)	+26	1
Change in operating WCR	35	(51)	-86	(
Net Capex	(52)	(85)	-33	(
Free operating cash flow before tax	(102)	(194)	-93	(

Financial performance 2012

in €m	2011	2012	Change	
Operating income	(1,866)	118	+1,984	1
Net financial income	(555)	(324)	+231	(1)
o.w. net borrowing costs	(72)	(185)	-113	
o.w. net gain on sales of securities	1	(1)	-2	
o.w. income on equity interests*	(48)	26	+74	
Share in net income of associates	62	11	-51	(1)
Income tax	(283)	120	+403	1
Net income attr. to minority interests	(142)	24	+166	1
Net income from discontinued operations	(2)	-	+2	1
Net income attr. to owners of parent	(2,503)	(99)	+2,404	\bigcirc
Earnings per share	-€6.55	-€0.26	+6.29	1



EBITDA and free operating cash flow objectives largely exceeded

>-€1.25bn



> -€1.5bn

Free operating

cash flow

before tax

-€854m

AREVA: a committed and responsible player



Committed teams



900 experts







4,900 talents identified





21% women managers



1.5 million hours of training





38% engineers and managers

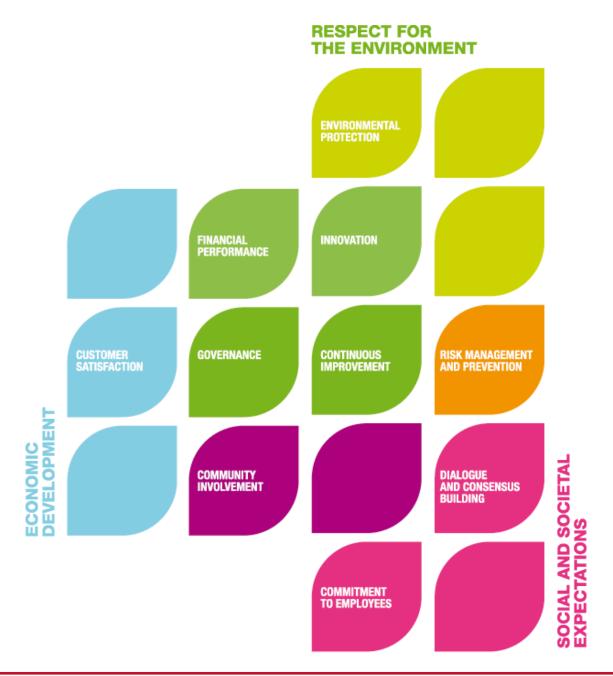


Diversity Label



Social and environmental responsibility: AREVA commitment renewed in 2012

Our 10 commitments



Tangible results

- 100% offset of direct greenhouse gas (GHG) emissions
- AREVA Comurhex Malvési: 1st industrial site in France to be ISO 50001-certified by AFNOR
- 100% of AREVA's regulated nuclear facilities
 ISO 14001-certified
- **EITI compliance extended to include Kazakhstan**
- "Declaration of Sustainable Development for Suppliers"
- Diversity Label renewed
- AREVA, member of ICMM
 (International Council on Mining and Metals)



Corporate social responsibility AREVA commitment renewed in 2012











involving AREVA group employees

Fields of action



Education 66 projects in 5 years



Health 39 projects in 5 years



Culture New field of action in 2012

- **Underprivileged populations**
- June 2012: program extended for 5 years

Partners for solidarity and sustainable commitment





Action 2016: progress report



Action 2016

Safety • Security • Transparency

Commercial priority given to value creation

Selectivity in capital spending

Debt management

Performance improvement



2012, a strong foundation to continue our turnaround

- Confirmed growth in the nuclear and renewable energies businesses
- Recovery in performance:
 - EBITDA and operating cash flow objectives largely exceeded
 - The cost reduction plan is on track
- The group's Capex program is moving forward
- The asset disposal program is ahead of schedule: more than €1.2bn in proceeds collected at year-end 2012



Safety • Security • Transparency

Commercial priority given to value creation

Selectivity in capital spending

Debt management

Performance improvement



Contracts signed on every continent

Order intake in 2012: +10.4% in the nuclear business

EnBW

Record backlog reached during the year

















- Safety Alliance: 85 projects in 16 countries for 42 customers operating 225 reactors
- Forward Alliance: meeting utilities needs to extend the lifecycles of their reactors while improving their safety through the end of the operating period



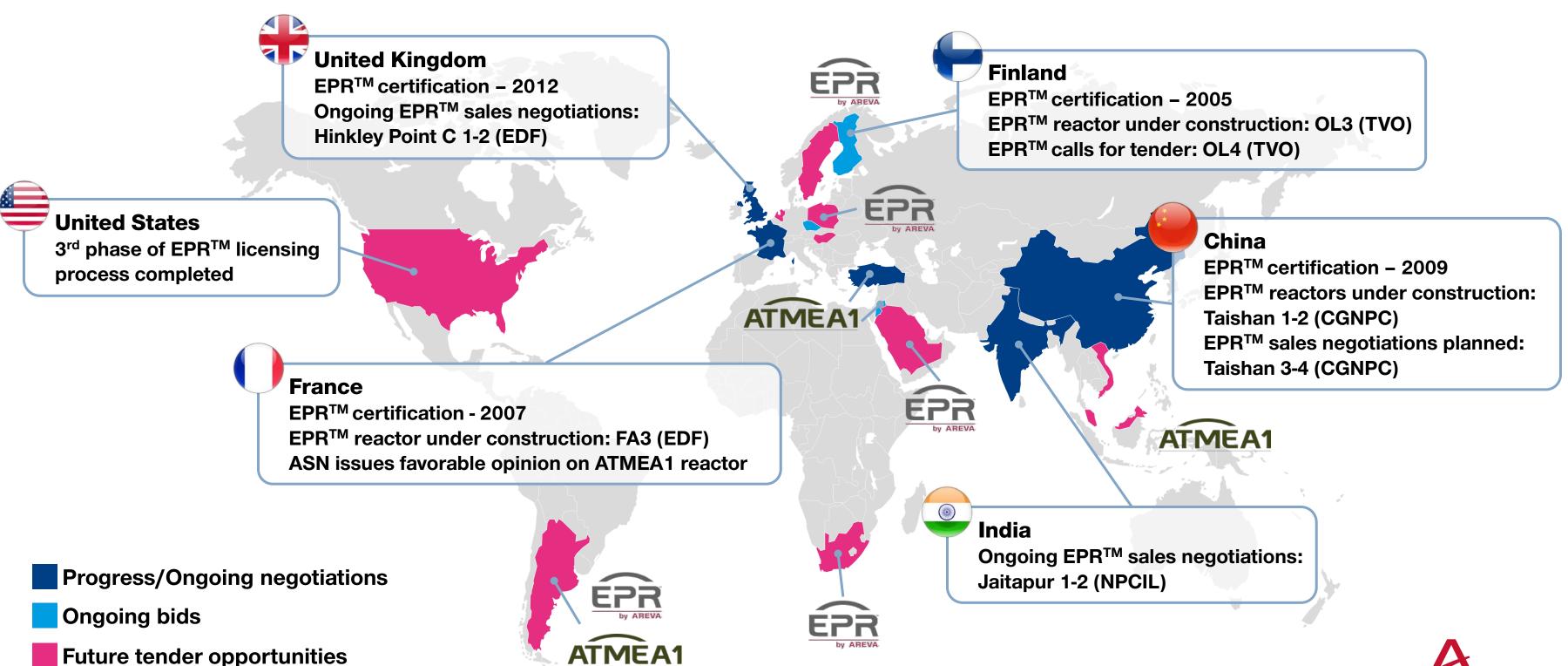




Strengthened visibility in nuclear operations: 5 years of revenue in backlog

Backlog at March,31 2013	In value	Number of years of 2012 revenue in backlog	Approximate coverage of 2013 revenue forecast
Mining	€12.0bn	9	c. 90%
Front End	€18.1bn	9	c. 90%
Reactors & Services	€8.1bn	2	c. 75%
Back End	€5.9bn	3	c. 95%
Renewable Energies	€0.7bn	1	c. 70%

Gen III+: AREVA is ahead of the competition - an economic advantage for our customers



Safety • Security • Transparency

Commercial priority given to value creation

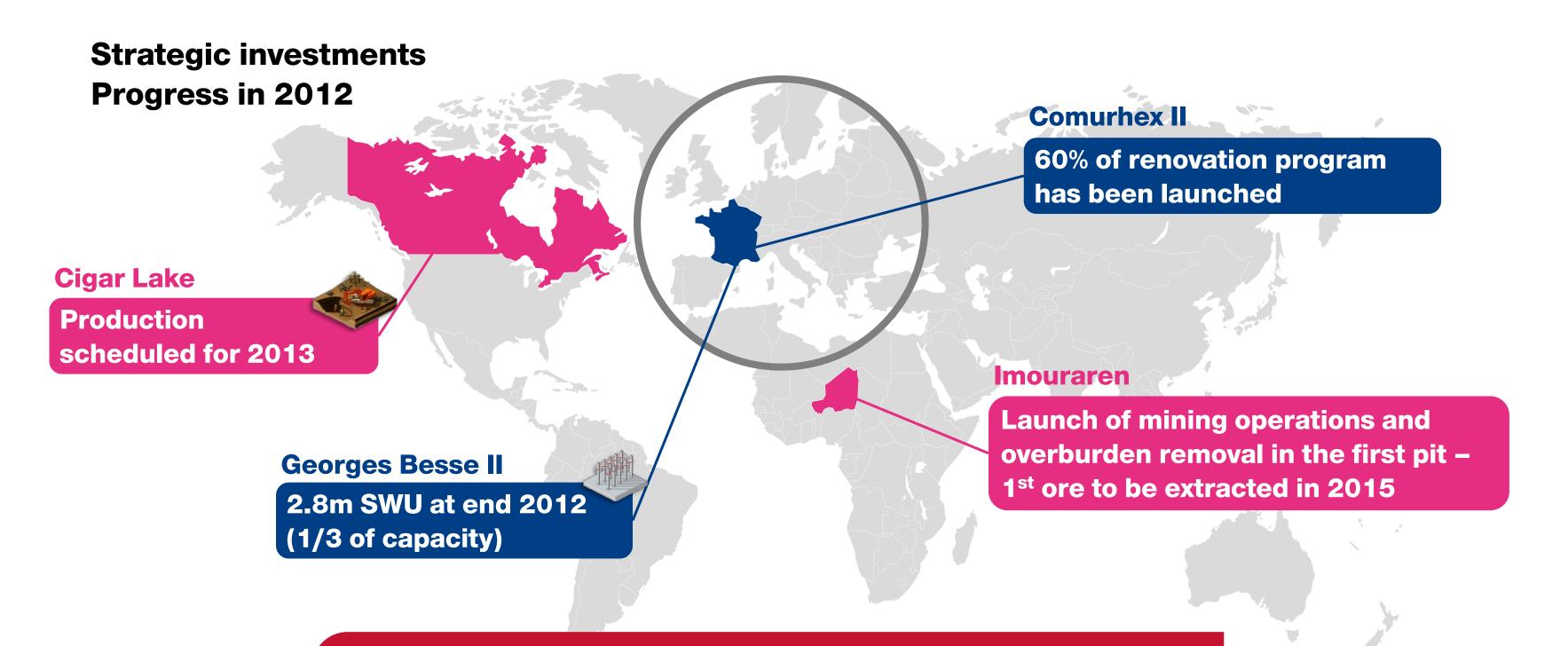
Selectivity in capital spending

Debt management

Performance improvement



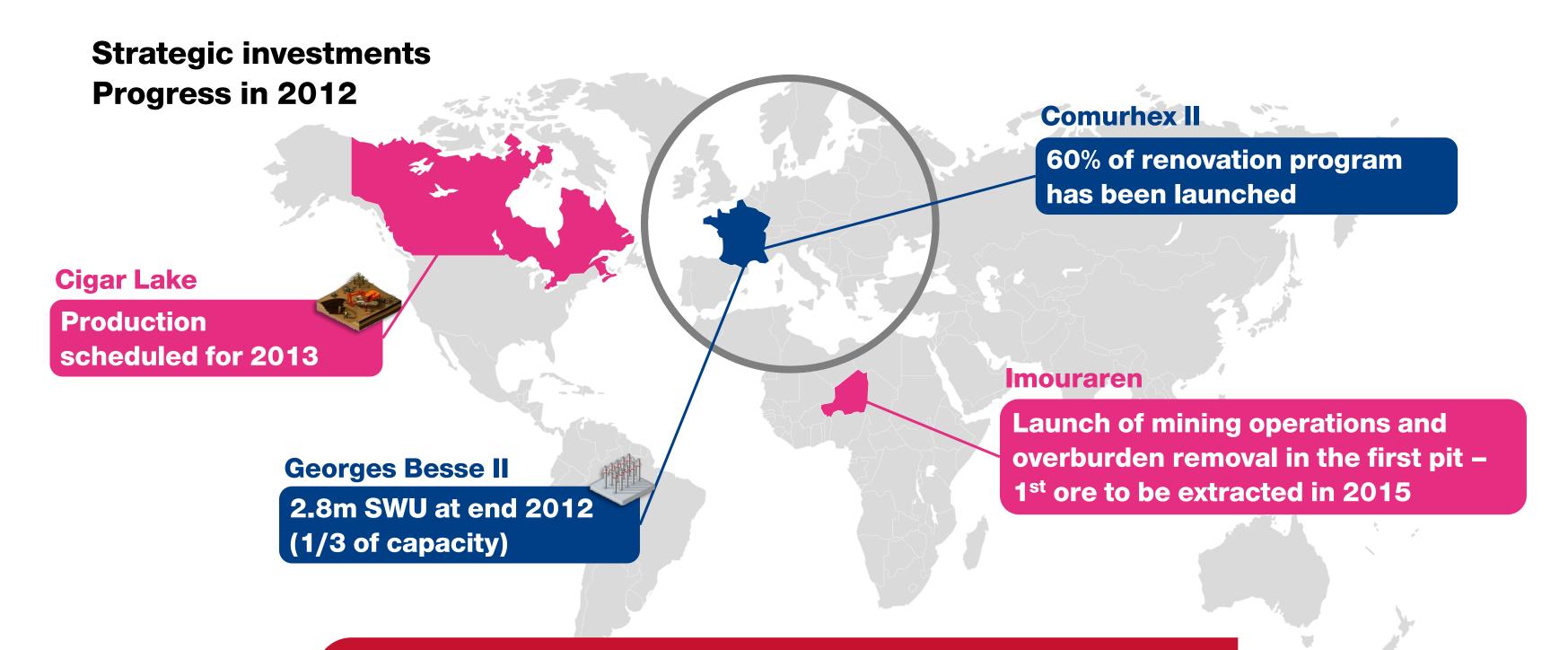
Our Capex program is moving forward



Almost 60% of all Capex focused on 4 sites



Our Capex program is moving forward



Almost 60% of all Capex focused on 4 sites

Safety • Security • Transparency

Commercial priority given to value creation

Selectivity in capital spending

Debt management

Performance improvement

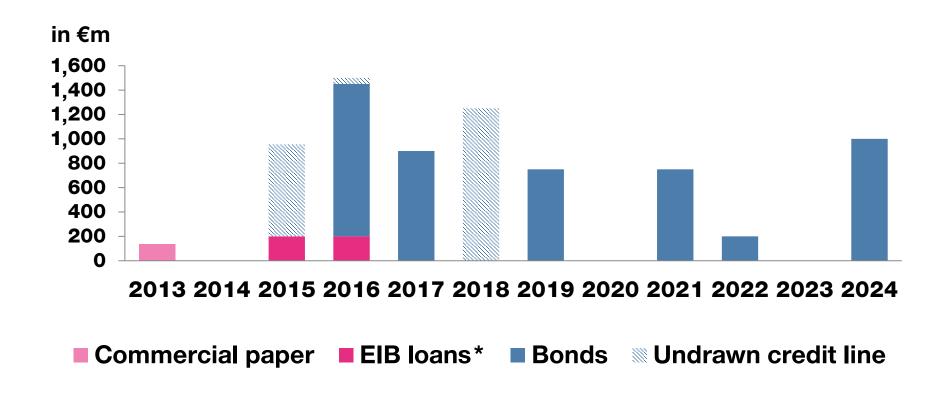


Asset disposal program ahead of schedule, debt structure managed

Minimum 2012-2013 target for asset disposals has been largely achieved

Debt profile at March 31, 2013





Liquidity

€1.6_{bn}

Net cash available** at December 31, 2012

SPA signed on April 3, 2013, with closing scheduled before the end of the 1st half of 2013

CANBERRA

^{*} EIB: European Investment Bank

^{* *} Cash, cash equivalents and other current financial assets, minus current borrowings

Safety • Security • Transparency

Commercial priority given to value creation

Selectivity in capital spending

Debt management

Performance improvement



The 5 pillars of performance improvement

Improving our performance

1

Safety Security

Nuclear
& occupational
safety are our
absolute
priorities

2

Operations & Customers

Doing it right the first time, and on schedule 3

Economic competitiveness

Generating cash to ensure our future

4

Technology & Innovation

Using advanced technologies to create value for our customers

5

People

Skilled teams dedicated to success





Aiming for excellence in Safety and Security at our sites













Nuclear Safety

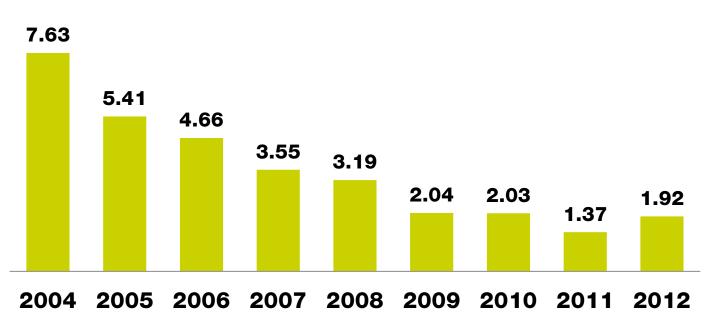
2012

 1 INES level 2 event in 2012 (vs. zero in 2011)

15 INES level 1 events in 2012 (vs. 19 in 2011)

Industrial Safety

Number of accidents with lost time per million hours worked



Exemplary sites

Lynchburg: more than **5 years** without a lost-time injury

Duisburg, Mécachimie: more than **2 years** without a lost-time injury

Jeumont, Mécagest and Creusot Mécanique: zero lost-time injury in 2012





Improving our operating performance









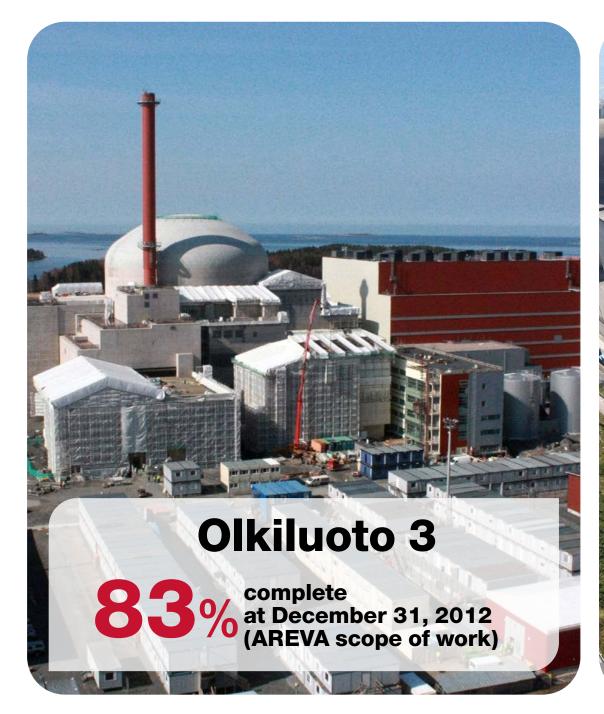


- Mining: record production (9,762 MTU*) and streamlining of mining asset portfolio
- Front End: shut-down of Eurodif and ramp-up of Georges Besse II (1/2 of its installed capacity as of March 2013)
- R&S: EPRTM reactor certification in the UK
- Back End: record weekly production of MOX fuel and creation of the International Projects BU
- Renewable Energies: turbine production tripled (51 turbines produced in 2012)
- Group: establishment of the Asia-Pacific Region and creation of a center of excellence in dismantling

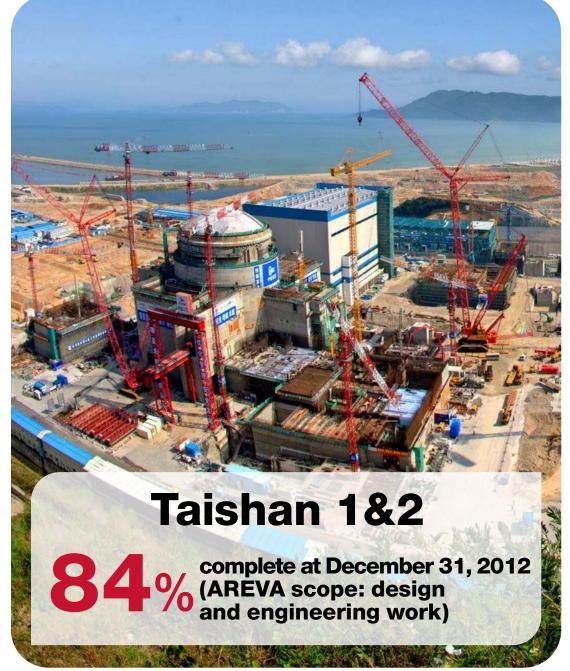




Gen III+ reactors: unrivalled experience

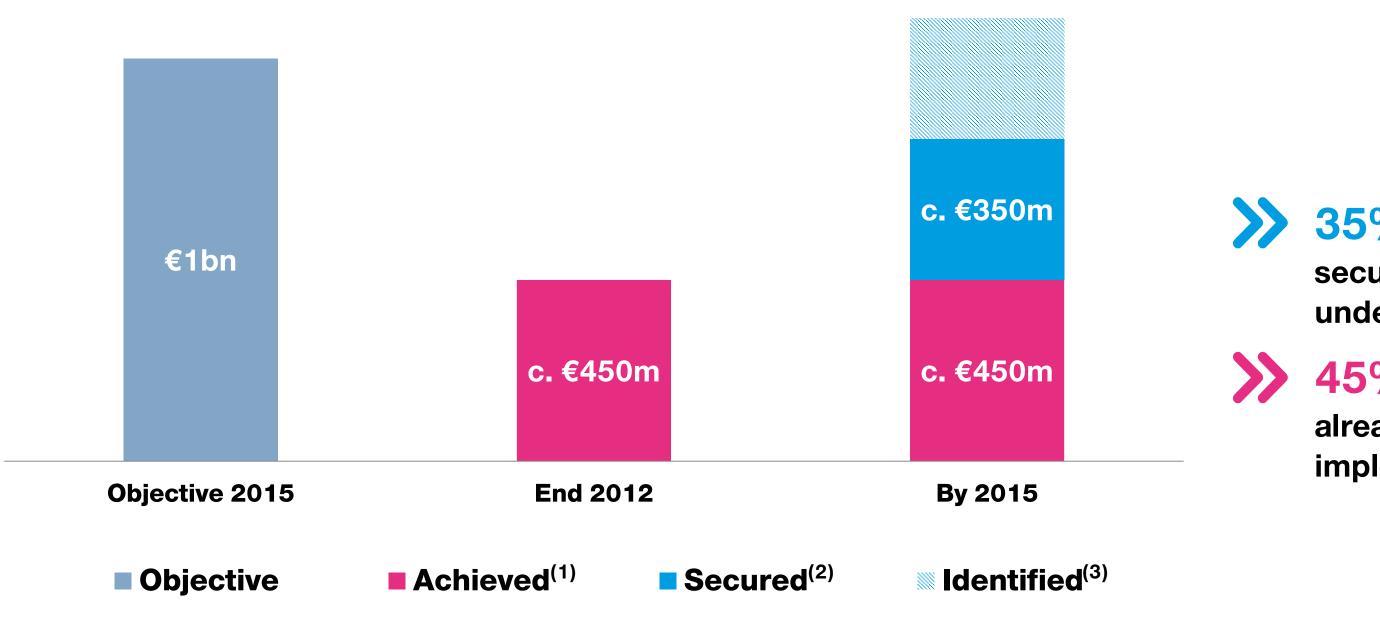








Objective: €1bn reduction in annual operating costs by 2015



- 35% of the 2015 objective secured by activities undertaken in 2012
- 45% of the 2015 objective already achieved by activities implemented at end 2012

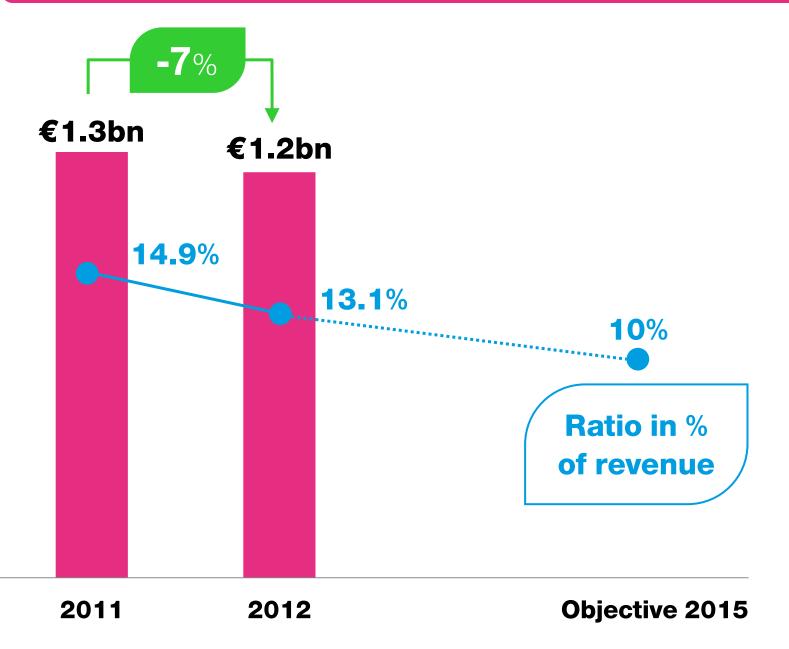
80% of the 2015 objective is already secured





Increasing our economic competitiveness

Reducing costs in the support functions



- Optimization of the organization
- Simplification of our processes and reporting
- Reduction of external expenses





A year of many achievements in technology













- AREVA Med: contract with Roche to create and operate together a cancer research laboratory
- Joint development of two innovative solutions to monitor radiological impacts in the Fukushima region (Japan)
- Inauguration of a MOX R&D lab at the Melox site
- Inauguration of the Lynchburg Technical Center (United States)
- Signature of the SMR agreement with EDF, CEA and DCNS (technical and economical feasibility study)
- Startup of operations at the Myrte energy storage platform
- Acquisition of the torrefaction technology ("green coal")
- Inauguration of a CSP solar R&D platform at Beaumont-Hague (Normandy)

900 experts

8,000 patents

1,800 inventions





Building the group's talents









- Developing expertise: 1.5 million hours of training per year (equivalent to 1 week per employee)
- Facilitating the transfer of skills: 1,600 work-study employees, i.e. 5% of the workforce in France
- Recruiting more than 1,000 permanent employees in France
- Facilitating professional and geographic mobility: 2,600 positions filled in AREVA last year, 60% through internal mobility
- Promoting diversity: objective of 25% women in management committees (already achieved for the Executive Management Board)





Deployment of an employee shareholding plan











Objectives

- To associate AREVA employees in the development of their company
- To recognize the commitment of AREVA employees

Terms

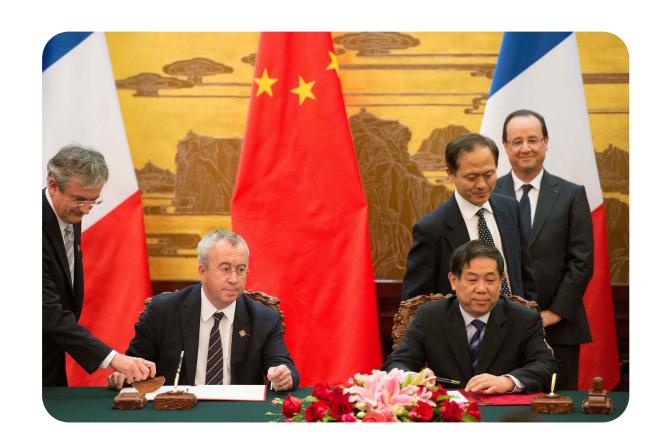
- 86% of employees eligible: France, Germany, United States
- Sale of treasury stock (1.2% of the share capital available)
- **Subscription price:** average of opening share prices for the 20 trading days before May 15, i.e. during the period of April 16 May 14 (included)
- Subscription period: from May 16 to May 31



Group highlights in 2013

JANUARY FEBRUARY MARCH APRIL MAY 28 29 3 Launch of **First production Exclusive** Liquidity Agreement for the sale contract employee at the Georges negotiations with Natixis for 4 ATMEA1 shareholding **Besse II North** of Canberra enrichment plant plan reactors in Turkey Renewal of a **Series of strategic Annual General** syndicated credit agreements in **Meeting of** line China **Shareholders**

April 25, 2013: AREVA signs a series of strategic agreements with its partners in China

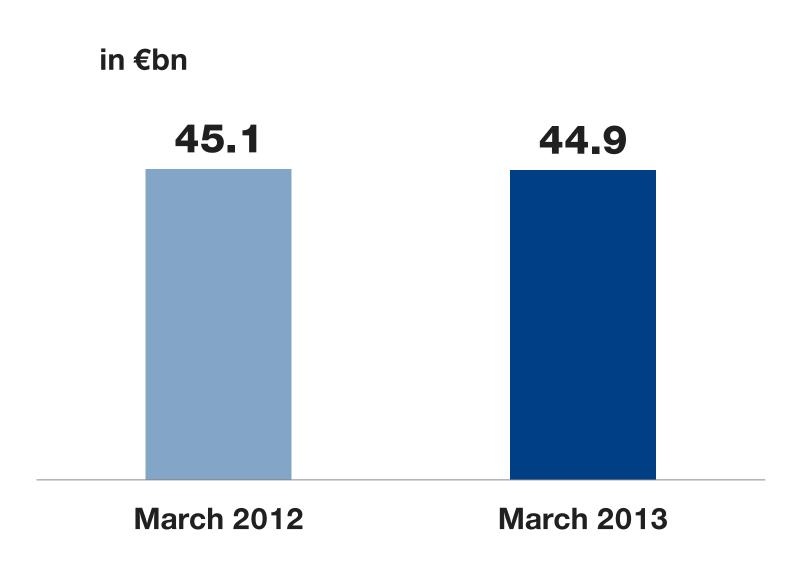


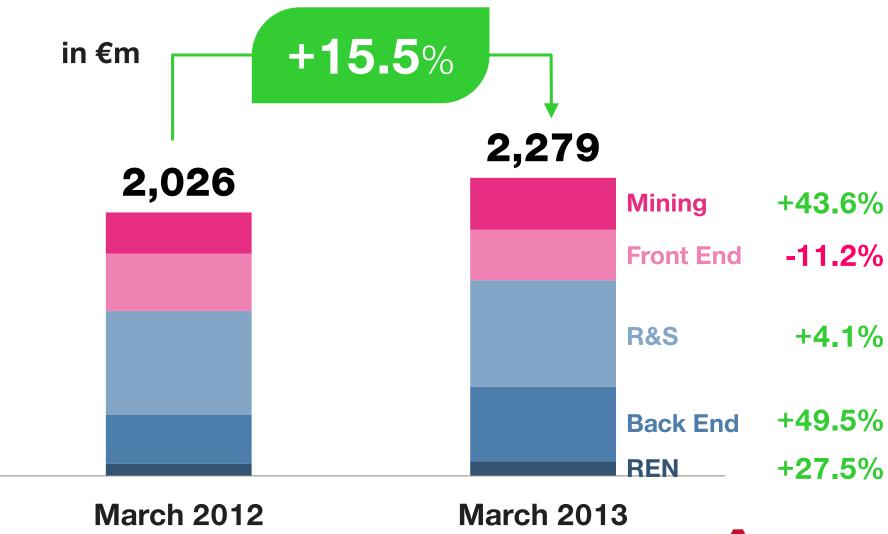
- Back End: AREVA and CNNC signed a letter of intent to establish a used fuel treatment and recycling plant in China. This is a major milestone in the negotiation of the future sales contract for the plant
- R&S: industrial and operational cooperation agreement between CGNPC, EDF and AREVA regarding Taishan in particular. In this framework, the three partners will take mutual advantage of their industrial experience in the nuclear field and will contemplate cooperation on future international projects
- Mining: AREVA and CNNC confirmed progress in their discussions on the potential acquisition by CNNC of an interest in the AREVA subsidiary that holds 66.65% of the Imouraren mine in Niger

1st quarter 2013: +15.5% organic growth

Solid backlog maintained

Strong organic growth revenue





Financial outlook confirmed

2013 outlook

2015 – 2016 outlook

Revenue

Nuclear: +3 to 6%

Nuclear: +5 to 8%/year

Renewables: c. €600m

Renewables: > €1.25bn

EBITDA

> €1.1bn

Free operating cash flow before tax

Break-even

> €1.0bn/year starting in 2015



Dividend policy

For 2012

With consolidated net income of **-€99m**, and consistent with the group's dividend policy, the AREVA Supervisory Board recommends to the Annual General Meeting of Shareholders that no dividend be paid for 2012

2014 dividend policy (approved by the Supervisory Board during its meeting of February 28, 2013)

For the 2014 dividend, which will be based on the 2013 financial statements, the distribution rate will be determined within the limit of 25% of the net income attributable to owners of the parent, as reported in the consolidated financial statements.



A new brand signature



- Our ambition: to become the key player in the energy transition, through nuclear and renewable energies
- Action 2016: a turnaround plan to rebuild the foundations of our future growth
- Consistent with this ambition, a new brand signature was adopted: "forward-looking energy", projecting the image of a company on the move and entirely focused on the energies of the future

Governance



A unique legal framework

Common corporate law

AREVA is a société anonyme (business corporation) subject to private law and the rules applicable to business corporations

Special regulations applicable to government-owned companies

Majority held by the French State and the Commissariat à l'Énergie Atomique et aux énergies alternatives

By-laws

All modifications must be approved by government decree

AFEP-MEDEF Code of corporate governance for listed companies

AREVA's code of reference for governance

The Values Charter

Reflection of the group's business ethics culture and the expression of its commitments, in particular concerning sustainable development



A diversified and participative Supervisory Board

15 Supervisory Board members

8 members appointed by the General Meeting of Shareholders, including 4 independent members

4 members representing the French State

3 members representing employees



1 government controller1 government commissioner (without voting rights)

10 meetings in 2012 with an attendance rate of 87%, percentage of women: 40%



Members of the Supervisory Board

































Specialized committees providing support to the Supervisory Board

Audit

6 members

including independent members

meetings in 2012

Strategy and Investments

T members

including independent members

7 meetings in 2012

Compensation and Nominating

4 members

including independent members

5 meetings in 2012

End-of-lifecycle
Obligations
Monitoring

4 members

including independent member

3 meetings in 2012

Ethics

3 members

including independent member

st meeting in 2012

Overall attendance rate: 90%



The Executive Board: decision-making body



O. Wantz
Senior Executive Vice
President in charge
of the Mining BG

P. Knoche
Chief Operating
Officer

L. Oursel
Chief Executive
Officer

P. Aubouin
Chief Financial
Officer



The Executive Board draws on an Executive Management Board and 6 committees

Executive Management Board

Participates in the Executive Board's work

6 specialized committees

Operations
Major Projects
Major Offers
Resources & Reserves
Human Resources
Risk



Risk analysis and management: a crosscutting, progressive process

Risk map: updated annually, it takes into account the impact of potential events on the achievement of the group's strategic and operational objectives



Statutory Auditors



Presentation of resolutions



Resolution 1

- Approval of the company financial statements for the year ended December 31th, 2012
 - Net income: €241,683,107.65



Resolution 2

- Approval of the consolidated financial statements for the year ended December 31th, 2012
 - Consolidated net loss (attributable to owners of the parent): €99m



Resolution 3

- Allocation of net income for the year ended December 31th, 2012
 - Allocation to retained earnings of all of the net income reported in the corporate financial statements
 - No dividend payment, as per dividend policy approved by the Supervisory Board



Resolutions 4 and 5

Approval of termination benefits for two members of the Executive Board

Modification of rules approved by the Annual General Meeting of Shareholders in 2012 to comply with the French decree of July 26, 2012 regulating executive compensation in the public sector

- 4th resolution: Luc Oursel, Chairman of the Executive Board
- 5th resolution:
 Philippe Knoche, Chief Operating Officer



- Approval of a regulated agreement between AREVA and the FSI
 - Sale of AREVA's stake in Eramet to the Fonds Stratégique d'Investissement (FSI)
 - This transaction is a "regulated agreement" because AREVA and the FSI share Directors and/or Officers



- Setting of fees allocated to the members of Supervisory Board for 2013
 - **€**400,000
 - Amount unchanged from that decided for 2012
 (20% reduction compared with previous years)



- Authorization to be given to the Executive Board for the purpose of purchasing shares in the capital of the company
 - Purchases of treasury shares
 - Up to 10% of the share capital
 - Maximum purchase price: €40 per share
 - Program duration: 18 months



- Renewal of the term of Mr. François David as a member of the Supervisory Board
 - The term of Mr. François David as an independent member of the Supervisory Board expires at the close of this Annual General Meeting
 - Renewal for a period of five years expiring at the close of the Annual General Meeting to be held in 2018



Resolutions 10 and 11

Terms of Statutory Auditors

- The terms of the two Statutory Auditors expire at the close of this Annual General Meeting
 - 10th resolution: appointment of Ernst&Young Audit as Statutory Auditors and Auditex as Alternate Statutory Auditors
 - 11th resolution: renewal of the term of Mazars as Statutory Auditors and appointment of Mr. Hervé Hélias as Alternate Statutory Auditor
- For a period of six fiscal years expiring at the close of the Annual General Meeting of Shareholders to be held in 2019



- Transfer of the head office
 - Transfer the company's registered office to the AREVA Tower, Paris-La Défense
 - Corresponding change to the by-laws



Powers for legal formalities



Exchanges with the shareholders



Vote on resolutions



2013 Ordinary and Extraordinary General Shareholders' Meeting



Paris



The Annual General Meeting of Shareholders is adjourned and will resume in a few moments

Please remain in the room



- The General Meeting of Shareholders is adjourned. Please return your voting boxes when leaving the room
- The meeting will reconvene later; please keep your paper ballot, your admission card and your "pass to the AGM" card



The General Meeting of Shareholders is momentarily postponed

A new date will be communicated to you later



2013 Ordinary and Extraordinary General Shareholders' Meeting



Paris



The Annual General Meeting will resume in a few moments

Please stay online



The Annual General Meeting is adjourned

The meeting will reconvene later



The Annual General Meeting is postponed

A new date will be communicated to you later



2013 Ordinary and Extraordinary General Shareholders' Meeting

