2015 Ordinary and Extraordinary General Shareholders' Meeting

Thursday May 21, 2015 Paris La Défense







- AREVA & You
- 2014 Highlights
 - **2014** annual results and financial outlook
- Strategy
- Statutory Auditors' reports
- Resolutions
- Exchanges with the Shareholders
- Vote on resolutions



Change in governance



Board of Directors

Directors appointed by the Shareholders' Meeting



Sophie Boissard



Claude Imauven



Philippe Knoche



Christian Masset*



Denis Morin*



Pascale Sourisse



Philippe Varin



Daniel Verwaerde

* On proposal from the State





Zajdenweber



Michel Lang



Françoise Pieri



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First Board of Directors on January 8, 2015

Dissociation of the positions of Chairman of the Board and Chief Executive Officer

- Chairman of the Board: Philippe Varin
- Chief Executive Officer: Philippe Knoche

Appointment of censors:

- The CEA, represented by Christophe Gégout
- Pascal Faure
- Adoption of the Board of Directors' rules of procedure

Composition of the 4 Committees of the Board of Directors

The Head of the Control Mission and the Government Commissioner attend Board of Directors' and its Committees' meetings.



Audit and Ethics Committee

ROLE

- Following matters related to the preparation and control of accounting and financial information
- Ensuring respect for ethics in the Group

COMPOSITION



Chairman

The CEA also attends this Committee as censor.

Meetings



Strategy and Investments Committee

ROLE

- Analyzing the main strategic directions available for the group's development
- Ensuring application of the company's strategic plan and its implementation at the subsidiary level

COMPOSITION



Chairman

Pascal Faure also attends this Committee as censor.

MEETINGS





Nominations and Compensation Committee

ROLE

- Composition of the management bodies
- Determination of compensation for the company's executive officers
- Human resources policies

COMPOSITION





End-of-lifecycle Obligations Monitoring Committee

ROLE

Monitoring the portfolio of assets earmarked by AREVA's subsidiaries to cover their future cleanup and dismantling expenses

COMPOSITION



Chairman

The CEA also attends this Committee as censor.

MEETINGS



An Executive Committee close to the operations





EXECUTIVE COMMITTEE



- **1** Philippe KNOCHE
- 2 Rémy AUTEBERT
- 3 Eric CHASSARD
- 4 Anne-Marie CHOHO
- 5 Guillaume DUREAU
- 6 Stéphane LHOPITEAU
- 7 François NOGUÉ
- 8 Philippe SAMAMA
- 9 Olivier WANTZ

Magali SMETS Strategy Department ExCom secretary





AREVA & You



AREVA shareholding structure as of January 8, 2015





Share price since May 20, 2014

forward-looking energy



Individual Shareholders Relations





2014 Highlights



Our fundamentals: nuclear and occupational safety

Occupational safety

- 2014: 97 lost time injuries, for a frequency rate of 1.35
 1 fatal accident
- 2015: objective of less than 85 lost time injuries, for a maximum frequency rate of 1.2



Nuclear safety

- 2014: number of INES level 1 events (19) stable vs. 2013
 - → significant regulatory compliance efforts
 - Lower number of INES level 0 events (137)
 - No INES level 2 event in 2013 or 2014
- 2015: objective for ratio of INES1/INES0 events of less than 0.1 (vs. 0.1 in 2014), and no INES2 event
 - Ongoing efforts on regulatory compliance and safety culture
 - Objective: reduce related financial risk



2014 key financial figures







* restated for assets disposal

Nuclear market environment still unfavorable in 2014



Fuel cycle market

Depressed prices (natural uranium, conversion and enrichment)



Group highlights in 2014

Governance

- Death of Luc Oursel
- Launch of change in governance
- Cooptation of Philippe Varin

Asset sales

Euriware

Several non-strategic / unprofitable operations

Strategy

- Strategic agreements in China (CNNC) and Niger
- Offshore wind JV: agreements for creation of a joint venture with Gamesa

Financing

- Innovative financing for Georges Besse II
- Bond issue: €750m
- S&P rating: downgraded to BB+ with negative outlook in November



2014 annual results and financial outlook



2014 actual vs. financial outlook

forward-looking energy





forward-looking energy

Net loss: -€4.834bn



Key figures for 2014

-8.0%

in

reported data

8.336

2014

-372

2014





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Backlog: €5.4bn increase

Backlog by BG - in % (2014)



In €bn



€13.4bn of new orders in 2014

The backlog as of year-end 2014 does not include orders associated with agreements concluded in October 2013 with the EDF group for the Hinkley Point EPR project.



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Sharp drop in revenue









proforma

*restated for assets disposals



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Sharp decline in free OCF*

Free OCF* by BG (2014)



Significant items impacting net income: -€4.4bn

	Impairment		Provisions for losses at completion		Provisions for risk		End-of-lifecycle provisions			
Nuclear	Mining assets Comurhex II Capitalized EPR development expenses Impact of treatment- recycling agreement with EDF	€300m €599m €362m €105m	OL3 Power plant modernization contract in Europe	€720m €155m	Jules Horowitz research reactor for CEA	€187m	Provisions for end-of- lifecycle operations	€300m		
Renewable energies	Wind and Solar operations including goodwill Bioenergy goodwill	€135m €14m	Wind and Solar contracts	€215m	Wind and Solar contracts	€205m				
Group	Deferred tax assets Associates	€938m €130m								
	~€2.6bn		~€1.1b	n	~€0.4	bn	~€0.3			
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forward-looking energy



Net income: -€4.8bn

Millions of euros	2013	2014	Change
Operating income	34	(2,645)	-2,679
Restated operating income*	34	(2,624)	-2,658
Share in net income of joint ventures and associates	(13)	(154)	-141
Net financial income	(248)	(397)	-149
Income tax	59	(1,000)	-1,059
Net income from discontinued operations	(256)	(648)	-392
Net income attributable to owners of the parent	(494)	(4,834)	-4,340
Net income attributable to minority interests	71	(11)	-82
Net earnings per share (in euros)	<i>-</i> €1.30	<i>-</i> €12.64	<i>-</i> €11.34



* Restated for asset disposals



Net debt

Millions of euros











* Net cash available: cash and cash equivalents less current borrowings (including, at 12/31/2014, €172m in commercial paper and €200m maturing in December 2015 related to the loan from the European Investment Bank)



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Maturities of main financial obligations (€m at 12/31/2014)



Balance Sheet at 12/31/14 End-of-lifecycle operations

End-of-lifecycle operations*



* for all French and foreign facilities including those not subject to the French law of June 28, 2006

At 12/31/2014, the coverage ratio for earmarked assets for activities subject to the law of June 28, 2006 was 95.3% after a €300m increase in end-of-lifecycle provisions at 12/31/14

- Rates used for facilities in France at 12/31/2014:
- inflation rate: 1.75%
- discount rate*: 4.50%

Each €1bn increase in the cost estimate for the Cigéo geologic repository vs. the estimate used in 2005 would lead to an increase in AREVA's provision of 20 to 25 million euros (all other things being equal)

* The sensitivity of the amount of the provisions to the rates above is discussed in Note 13 to the 2014 consolidated financial statements

Group highlights for the beginning of 2015



quality processes at the Creusot Forge

plant



Performance in the 1st quarter of 2015







Financial outlook*



* At constant consolidation scope and foreign exchange, excluding the impacts of disposals, equity-based transactions and refinancing.

** Change in net debt excluding equity-based transactions





- The Board of Directors defines the dividend distribution policy based on its review of the financial results, the interim budget for 2015, taking into account the company's requirements for the recovery of its financial situation and the economic context, and debt management.
- Accordingly, the Board of Directors does not plan to propose a dividend distribution to the Shareholders convened to approve the financial statements for the year ending December 31, 2015.


Strategy





A new strategic roadmap to implement

Refocus on core nuclear processes

Reforge the partnership with EDF

Strengthen the development of our presence in China



2

3



Conditions for the success of our strategy







Competitiveness plan: 4 key drivers

	Greater selectivity in purchasing
Purchasing	"Right-sized" collaborative innovation and specifications
	Strengthened vendor management

Sales	Marketing action plan
	R&D refocused on sales and competitiveness objectives

Payroll
managementIndividual and collective pay rise frozen in 2015 in the main countriesDiscussions with social partners for the second quarter

	Simplification of operating model
Productivity	Operational productivity
	Streamlining of footprint



New measures for control of large projects



Olkiluoto 3 EPR (Finland)

No material objection raised by TVO on the schedule submitted in August 2014



Flamanville 3 EPR (France)

February: extension of auxiliary assembly areas

April: new series of tests for the qualification of the Flamanville EPR reactor vessel head and bottom

In parallel, work continues on site



Jules Horowitz research reactor (RJH)

Agreement signed between AREVA and its customer CEA on February 27, 2015, to find a negotiated solution concerning the funding of actual and probable cost overruns

Objective: deliver by containing the financial impacts which have been revalued



2015-2017 financing plan commensurate with the stakes involved

Competitiveness plan aiming for 1 billion euros in annual cost savings by 2017 compared to 2014

Significant and gradual reduction in capex

Continue to raise bank financing for industrial assets

Asset disposal program

Partnerships with a financial component

Evaluation of means to strengthen equity, in an amount and under terms to be announced by the publication of the half-year results



Statutory Auditors' reports



Statutory auditors' reports

Ordinary General Meeting

- Report on the financial statements (1st resolution)
- Report on the consolidated financial statements (2nd resolution)
- Report on internal control procedures
- Special report on related party agreements and commitments (4th and 5th resolutions) and additional special report on related party agreements and commitments (6th and 7th resolutions)



Report on the financial statements (summary) First resolution

Financial statements of AREVA SA (Pages 261 and 262 in the Reference document)

- In our opinion, the financial statements give a true and fair view of the assets and liabilities and of the financial position of the company as of December 31, 2014 and of the results of its operations for the year then ended in accordance with French accounting principles.
- Without qualifying our opinion, we draw your attention to the matter set out in Note 1.1 to the financial statements, regarding the circumstances in which the company was led to review some of its equity associates and loans to equity associates recoverable values.
- The justification of our assessments relates to:
 - Valuation of participating interest,
 - Risks, litigations and contigent liabilities,
 - Assessment on the going-concern assumption by reviewing the group liquidity.



Report on the consolidated financial statements (summary) Second resolution

Consolidated financial statement of AREVA (Pages 170 and 171 in the Reference document)

- In our opinion, the consolidated financial statements give a true and fair view of the assets and liabilities and of the financial position of the group as at 31 December 2014 and of the results of its operations for the year then ended in accordance with International Financial Reporting Standards as adopted by the European Union.
- We draw your attention on the following matters set out in the notes to the consolidated financial statements:
 - Note 1.1.1. describing the circumstances that led the group to revise its strategic outlook, and therefore to
 review the recoverable value of some current and non-current assets and to record affectional charges and
 provisions on some contracts,
 - Note 24 describing the methods of recognition applicable to the OL3 contract,
 - Notes 1.2.5 and 9 describing the treatment and impact on the consolidated financial statements of the discontinued operations,
 - Notes 1.18 and 13 describing the procedures for measuring the provisions for end-of-lifecycle operations,
 - Note 1 related to the first application of new standards and particularly the IFRS 11.
- The justification of our assessments relates to:
 - Impairment tests on goodwill, intangible and tangible assets,
 - Recognition of deferred tax assets,
 - Estimates of the income at completion,
 - · Valuation of provisions for end-of-lifecycle operations,
 - Valuation of employee benefits,
 - Risks, litigations and contingent liabilities, and
 - Assessment on the going-concern assumption by reviewing the group liquidity.



Special reports on related party agreements and commitments (summary)

Special reports on related party agreements and commitments (4th, 5th, 6th and 7th resolutions)

- Pages 330, 331 and 332 in the Reference document for our first special report on related party agreements and commitments as of March 27th, 2015.
- Our additional special report dated April, 29th 2015 is available on AREVA website.
- New agreements and commitments, submitted for your approval:
 - Subordination agreement of AREVA SA, AREVA NC and SET Holding with 'Société d'Enrichissement du Tricastin' ('SET') in respect of any shareholder financing, to the rights of SET's lending banks until the amounts due to lending banks have been fully repaid,
 - Commitment of AREVA SA to support its subsidiary AREVA TA, in the event that the AREVA TA company suffers significant financial losses,
 - Agreement signed on February 26th 2015, between the Managing Director of CEA and the General Manager of the AREVA SA company for the drafting and implementation of the conditions for the final settlement of the situation of the RJH project,
 - Commitments on severance payments, supplemental retirement benefits and unemployment insurance taken by the AREVA SA company corresponding to compensation or benefits due or that may be due to Mr. Philippe Knoche, Managing Director, in the event of termination or change in position.
- The agreements and commitments authorized in prior years and continued during 2014 are reported in the second part of our first special report.



Resolutions





Approval of financial statements for the fiscal year ended on December 31, 2014

Net loss of 5,309,351,289.30 euros





Approval of the consolidated financial statements for the fiscal year ended on December 31, 2014

Consolidated net loss of €4.834bn





Allocation of 2014 financial year results

- Allocation of the loss for the year ended on December 31, 2014 to retained earnings
- Retained earnings would be decreased from 3,896,176,541.70 euros to (1,413,174,747.60) euros





Regulated agreement

- Approval of the subordination agreement for SET financing needs
- Authorized by the Supervisory Board on February 26, 2014 and signed on June 13, 2014



Regulated agreement

- Approval of the engagement of the Company to support its subsidiary AREVA TA, in case of this one would not be able to assume its significant loss, to the limit of €200m
- Convention authorized by the Supervisory Board of AREVA SA, and was signed on November 26, 2014





- Ratification of the signed agreement on February 26, 2015 between CEA and AREVA SA for the drafting and implementation of the conditions for the final settlement of the situation of the RJH project
- Approval of the tripartite memorandum of understanding between CEA, AREVA SA and AREVA TA for the final settlement of the situation of the RJH project based on the agreement of February 26, 2015



Regulated agreements

- Approval of commitments authorized by the Board of Directors on April 29, 2015 granted to Mr. Philippe Knoche, CEO, related to elements of his compensation and benefits that may due as a result of the termination of, or a change in, his function, or after the termination of his function
- All severance payments shall first be approved by the Board of Directors and approved by the minister of the Economy





- Ratification of the appointment by cooptation of Mr Daniel Verwaerde as member of the Board of Directors in replacement of Mr Bernard Bigot
- Cooptation authorized by the Board of Directors on February 2, 2015



Opinion on the components of the compensation for the fiscal year ended on December 31, 2014, of Mr Luc Oursel, Chairman and member of the Executive Board until December 3, 2014

- The components of the compensation due or awarded for the fiscal year ended on December 31, 2014 to the Chairman of the Executive Board are submitted for the consultative opinion of the shareholders
- See Section 15.1.1 in the Reference document and the Board of Directors' report available on www.areva.com



Opinion on the components of the compensation for the fiscal year ended on December 31, 2014, of other members of the Executive Board until January 8, 2015

- The components of the compensation due or awarded for the fiscal year ended on December 31, 2014 to each member of the Executive Board are submitted for the consultative opinion of the shareholders
- See Section 15.1.1 in the Reference document and the Board of Directors' report available on www.areva.com



Modification of the conditions concerning participation at Shareholders Meetings; amendment of article 29 of the Articles of association

- Compliance of the Articles of association with the Decree No. 2014-1466 of December 8, 2014
- Any person whose shares are registered in their name or in the name of a proxy on the second business day prior the Shareholders' Meeting, may attend the Shareholders' Meeting.





Powers in order to fulfil all formalities



Exchanges with the Shareholders



Vote on resolutions





Approval of financial statements for the fiscal year ended on December 31, 2014





Approval of the consolidated financial statements for the fiscal year ended on December 31, 2014





Allocation of 2014 financial year results





Regulated agreement - Subordination agreement





Regulated agreement - Engagement of the Company to support its subsidiary AREVA TA





Regulated agreements – RJH conventions





Approval of commitments granted to Mr. Philippe Knoche





Ratification of the appointment by cooptation of Mr. Daniel Verwaerde





Opinion on the components of the compensation for the fiscal year ended on December 31, 2014, of Mr. Luc Oursel, Chairman and member of the Executive Board until December 3, 2014





Opinion on the components of the compensation for the fiscal year ended on December 31, 2014, of other members of the Executive Board until January 8, 2015





Modification of the conditions concerning participation at Shareholders Meetings; amendment of article 29 of the Articles of association





Powers in order to fulfil all formalities



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