# CONSOLIDATED FINANCIAL STATEMENTS

**Orano** 

**December 31, 2020** 

#### Consolidated statement of income

(in millions of euros)	Notes	December 31, 2020	December 31, 2019
REVENUE		3,684	3,787
Cost of sales		(3,100)	(2,991)
GROSS MARGIN		584	796
Research and development expense		(104)	(101)
Marketing and sales expense		(36)	(39)
General expense		(112)	(112)
Other operating income	5	235	107
Other operating expense	5	(227)	(183)
OPERATING INCOME		340	468
Share in net income of joint ventures and associates	14	15	(19)
Operating income after share in net income of joint ventures and associates		355	449
Financial income from cash and cash equivalents		19	24
Financial interest on debt	7	(163)	(222)
Cost of net debt		(144)	(198)
Other financial income		310	865
Other financial expense		(487)	(627)
Other financial income and expense	7	(177)	238
NET FINANCIAL INCOME (EXPENSE)		(321)	40
Income tax	8	(54)	(36)
NET INCOME FOR THE PERIOD		(20)	452
NET INCOME ATTRIBUTABLE TO OWNERS OF THE PARENT	-	(70)	408
NET INCOME ATTRIBUTABLE TO NON-CONTROLLING INTERESTS		50	44

# Comprehensive income

(in millions of euros) Notes	December 31, 2020	December 31, 2019
Net income	(20)	452
Other items not recyclable to the statement of income	(50)	(57)
Actuarial gains and losses on employee benefits	(50)	(54)
Income tax related to non-recyclable items	0	1
Share in other non-recyclable items from joint ventures and associates, net of tax	0	(4)
Other items recyclable to the statement of income	(17)	75
Currency translation adjustments	(185)	73
Change in value of cash flow hedges	175	7
Income tax related to recyclable items	(6)	(4)
Share in other recyclable items from joint ventures and associates, net of tax	0	
Total other items of comprehensive income (net of income tax) 8	(66)	18
COMPREHENSIVE INCOME	(86)	470
- Attributable to owners of the parent	(120)	423
- Attributable to non-controlling interests	33	47

# Consolidated statement of financial position

# **ASSETS**

(in millions of euros)	Notes	December 31, 2020	December 31, 2019
NON-CURRENT ASSETS		18,825	18,761
Goodwill	9	1,174	1,247
Intangible assets	10	1,175	1,247
Property, plant and equipment	11	8,452	8,380
Right of use – leases	12	89	77
End-of-lifecycle assets (third party share)	13	122	121
Financial assets earmarked for end-of-lifecycle operations	13	7,561	7,471
Investments in joint ventures and associates	14	6	4
Other non-current assets	15	154	106
Deferred tax assets	8	92	109
CURRENT ASSETS		4,997	4,820
Inventories and work-in-process	16	1,388	1,511
Trade accounts receivable and related accounts	17	681	617
Contract assets	18	104	95
Other operating receivables	19	728	518
Other non-operating receivables		42	45
Current tax assets	8	40	93
Other current financial assets	15	460	448
Cash and cash equivalents	20	1,554	1,492
TOTAL ASSETS		23,822	23,582

# SHAREHOLDERS' EQUITY AND LIABILITIES

(in millions of euros)	Notes	December 31, 2020	December 31, 2019
Capital		132	132
Consolidated premiums and reserves		1,301	1,370
Actuarial gains and losses on employee benefits		(244)	(195)
Unrealized gains and losses on financial instruments		160	(7)
Currency translation reserves		(186)	(18)
Equity attributable to owners of the parent		1,164	1,282
Non-controlling interests	23	(75)	(34)
EQUITY	22	1,089	1,248
NON-CURRENT LIABILITIES		12,875	12,974
Employee benefits	24	1,066	1,111
Provisions for end-of-lifecycle operations	13	8,189	8,010
Other non-current provisions	25	288	316
Share in negative net equity of joint ventures and	14	57	69
associates	14	57	69
Non current financial liabilities	26	3,206	3,407
Non current lease liabilities	12	69	62
Deferred tax liabilities	8	0	0
CURRENT LIABILITIES		9,858	9,359
Current provisions	25	2,188	2,003
Current financial liabilities	26	985	746
Current lease liabilities	12	27	20
Trade accounts payable and related accounts		914	842
Contract liabilities	18	4,930	4,781
Other operating liabilities	27	784	940
Other non-operating liabilities		4	6
Current tax liabilities	8	26	20
TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES		23,822	23,582

#### Consolidated statement of cash flows

(in millions of euros)	Notes	December 31, 2020	December 31, 2019
Net income		(20)	452
Net amortization, depreciation and impairment of PP&E and intangible assets		482	531
and marketable securities maturing in more than 3 months	12 24 25	_	
Net increase in (reversal of) provisions	13, 24, 25	(109)	(312
Net effect of accretion of assets and provisions		325	47
Income tax expense (current and deferred)  Net accrued interest included in cost of debt		54	36
	<i>5</i> 7	140	19
Loss (gain) on disposal of fixed assets and change in fair value of financial assets	5, 7	(216)	(663
Share in net income of joint ventures and associates Dividends received from joint ventures and associates and share of income from	14	(15)	19
consortiums		4	(
Other non-cash items		37	3
Cash flow from operations before interest and taxes		682	76
Net interest received (paid)		(132)	(158
Net interest paid on lease liabilities		(3)	(2
Income tax paid (*)		(50)	(48
Cash flow from operations after interest and tax		497	55
Change in working capital requirement (*)	21	185	29
NET CASH FLOW FROM OPERATING ACTIVITIES		682	84
Capital expenditure		(532)	(564
Proceeds from disposals of property, plant and equipment and intangible assets		11	
Acquisitions of shares of consolidated companies, net of acquired cash		5	(3
Acquisitions of hedging financial assets earmarked for end-of-lifecycle operations		(2,304)	(3,744
Disposals of hedging financial assets earmarked for end-of-lifecycle operations		2,418	3,62
Change in cash management financial assets	15	(5)	2
Loans granted to joint ventures and associates		(12)	
Repayment of loans from joint ventures and associates		0	2
Acquisitions of other financial assets		(30)	(4
Disposals of other financial assets		0	
NET CASH FLOW FROM INVESTING ACTIVITIES		(448)	(637
Capital increases subscribed by non-controlling interests		-	4
Dividends paid to non-controlling interests		(75)	(3
Repayment of lease liabilities		(20)	(15
Increase in financial liabilities	26	492	74
Decrease in financial liabilities	26	(534)	(1,068
Change in other financial liabilities	26	0	
NET CASH FLOW FROM FINANCING ACTIVITIES		(137)	(290
Effect of change in classification of non-monetary funds (**)			(460
Effect of exchange rate changes		(33)	4
CHANGE IN NET CASH		64	(534
Net cash at the beginning of the period		1,420	1,95
Net cash at the end of the period	20	1,554	1,49
(-) short-term bank facilities and non-trade current accounts in credit	26	(71)	(72
Net cash at the end of the period		1,484	1,42

<sup>(\*)</sup> The comparative data as at December 31, 2019 have been restated in order to present only the cash flows for tax paid; (\*\*) Following the entry into force on January 21, 2019 of the European regulation EU 2017/1131, funds classified as cash equivalents as of December 31, 2018 were reclassified in 2019 for an amount of 460 million euros in cash management financial assets.

# Consolidated statement of changes in equity

(in millions of euros)	Notes	Number of shares	Capital	Consolid ated premium s and reserves	Actuarial gains and losses on employee benefits	Unrealized gains and losses on financial instruments	Currency translation reserves	Total equity attributa ble to owners of the parent	Non- controlling interests	Total sharehol ders' equity
JANUARY 1, 2019		264,152,778	132	1,007	(138)	(10)	(64)	927	(204)	723
Net income for the period Other items of				408				408	44	452
comprehensive income	8				(56)	2	68	14	3	18
Comprehensive income				408	(56)	2	68	423	47	470
Dividends paid									(3)	(3)
Other changes (*)				(46)			(22)	(68)	126	<b>5</b> 9
DECEMBER 31, 2019		264,152,778	132	1,370	(195)	(7)	(18)	1,282	(34)	1,248
Net income for the period Other items of				(70)				(70)	50	(20)
comprehensive income	8				(48)	167	(168)	(50)	(17)	(66)
Comprehensive				(70)	(48)	167	(168)	(120)	33	(86)
income Dividends paid				,	, -,		,,	,	(75)	(75)
Other adjustment				1				1	(10)	(, 0)
DECEMBER 31, 2020		264,152,778	132	1,301	(244)	160	(186)	1,164	(75)	1,089

<sup>(\*)</sup> the other changes are mainly due to the capital increase of Orano Expansion, which was unevenly subscribed by its shareholders, with a dilutive effect of KIUI, and to the creation of the company Nurlikum Mining LLC.

#### Notes to the consolidated financial statements for the year ended December 31, 2020

All amounts are presented in millions of euros unless otherwise indicated. Certain totals may have rounding differences.

#### INTRODUCTION

Orano is a French public limited company (société anonyme) with a Board of Directors domiciled in France and governed by the French Commercial Code.

The group offers products and services with high added value throughout the entire nuclear fuel cycle, from raw materials to waste treatment. Its activities, from mining to dismantling, as well as in conversion, enrichment, recycling, logistics and engineering, contribute to the production of low-carbon electricity.

Orano SA has issued debt securities admitted to trading on the Euronext Paris regulated market; in accordance with Article L. 233-16 of the French Commercial Code, it is therefore required to publish consolidated financial statements.

The consolidated financial statements of the Orano group as of December 31, 2020 have been prepared in accordance with IFRS. They were approved by the Board of Directors of Orano SA on February 25, 2021.

#### Note 1 - SIGNIFICANT EVENTS, ESTIMATES AND JUDGMENTS AND ACCOUNTING PRINCIPLES

#### 1.1 SIGNIFICANT EVENTS OF THE PERIOD

#### Impacts of the Covid-19 health crisis

Since the outbreak of the Covid-19 health crisis, Orano has implemented a set of measures to ensure both the health of its employees and the continuity of its customers' strategic businesses, in compliance with the directives of national and international health authorities.

The effects of the crisis are reflected by a reduction or temporary suspension of activities at certain of the group's industrial and mining sites, the temporary shutdown or significant disruption of Back End service activities, by postponement of deliveries in the Mining segment and additional costs related to pandemic protection and prevention measures (safety-related facility costs, purchase of masks for employees at all of the group's sites).

At the closing date of the consolidated financial statements, the only significant disruptions related to Covid-19 concern the group's mining activities. The Cigar Lake mine operated by Cameco and the McClean Lake mineral processing plant in Canada, which were stopped for the first time at the end of March with a resumption of production in September, were again phased out at the end of December in view of the development of the local health situation in order to protect the northern communities living in this region. In Kazakhstan, in accordance with the health recommendations of the Turkestan region, personnel at the Katco mine sites were quarantined at the end of January 2021.

Unforeseen events related to the pandemic did not give rise to any contract terminations, penalties for late performance and no significant disputes with customers or suppliers. One-off agreements have nevertheless been negotiated with certain customers in order to rearrange certain contractual obligations without prejudice to the parties.

The various financial consequences of the pandemic have been set out:

- the shutdown of certain mining sites resulted in sub-activity costs impacting the gross margin, to which must be added the difference in revenue in connection with concerted delivery deferrals with customers;
- deliveries deferred for the customers concerned in the Front end segment affected revenue and gross margin;
- the shutdown of certain Back End facilities resulted in production losses impacting revenue and gross margin;
- compensation related to furlough measures in France (representing approximately 6 million euros in the first half) has been presented as a reduction to payroll expenses;
- the cost of implementing prevention and protection measures (including the purchase of masks for an amount of 13 million euros) was recognized in gross margin.

Impairment tests were conducted on goodwill and certain industrial and mining assets, and only an impairment loss of 7 million euros of an industrial asset, unrelated to the pandemic, was recognized at the balance sheet date (see notes 9, 10 and 11).

The Group's exposure to credit risk on its operating activities has not been significantly reassessed and the impact on expected credit losses on customers at December 31, 2020 is marginal.

Lastly, with regard to the liquidity situation, the Group has available cash of 1.49 billion euros at December 31, 2020 enabling it to meet its commitments over the next twelve months and in particular to repay the balance of the bond for an amount of 715 million euros in March. In addition, the Group has an undrawn Credit Revolving Facility in the amount of 940 million euros subscribed to with all its banking partners and valid until July 2023.

#### Acquisition of three specialist industrial maintenance companies

Orano DS, a subsidiary of Orano's Dismantling and Services business, acquired three companies specializing in industrial maintenance (valve systems, rotating machinery, boilermaking) from the German group KSB, on June 29, 2020: KSB Service Energie (KSE), KSB Service Cotumer (KSC) and Société de Travaux d'Ingénierie Industrielle (STII). Recognized for the role they play in providing services to the French nuclear fleet and to the nuclear services industry, these companies enhance Orano's service offer with specialized resources which complement the nuclear maintenance businesses in which the group is already present.

This acquisition is part of Orano's development strategy in the services business, particularly in terms of industrial maintenance. Revenue in 2020 amounted to 22 million euros, including 13 million euros since the acquisition date. The allocation of acquisition price did not give rise to the recognition of significant amounts across the Group.

#### Cominak

On October 15, 2020, the Minister of Mines of Niger signed the Decree to stop the operation of the Cominak mine on March 31, 2021. Employee representatives and the Labor Administration of Niger signed the agreement on the Social Plan on November 25, 2020.

On November 5, 2020, the Board of Directors of Cominak approved the conditions for the exit of the Company from Cominak's share capital. The effective takeover by Orano Mining of our stake in Cominak (25%) is expected to take place in early 2021 (see note 35).

# Acquisition of complementary interests by Orano in McClean Lake and Midwest

In December 2020, Orano Canada Inc acquired complementary interests held by its Japanese partner OURD in the McClean Lake plant (7.5%) and the Midwest field (5.67%) in Canada. As a result, Orano's interest is increased to 77.5% for McClean Lake and 74.8% for Midwest, alongside Denison Mines, which holds the remaining interest. This transaction was recognized as an acquisition of a group of assets (see note 1.3.1).

These operations are part of the end-of-life of the Cominak mine in Niger, the main asset of OURD (which holds 25% of the mine).

#### **ADP activity in the United States**

In the United States, the electrician Duke Energy has entrusted the complete dismantling and management of used fuel from its Crystal River 3 plant (Florida) to ADP (Accelerated Decommissioning Partners). ADP is a joint venture between Orano and Northstar, a key player in industrial deconstruction and asbestos removal. It is consolidated using the equity method. This global contract of nearly 540 million US dollars, finalized on September 30, 2020, includes the cutting and conditioning of the reactor core, which will be carried out by the American Dismantling and Services teams (Orano Decommissioning Services LLC) and is expected to take seven years.

# Change of legal organization of Orano Cycle

In 2020, the legal entity Orano Cycle was split into three separate business companies so the operational activities are consistent with the leading legal entities that host them. The operation in particular consisted in transferring from Orano Cycle, the chemistry and uranium enrichment activities to Orano Chimie-Enrichissement and the recycling activities to Orano Recyclage. Orano Cycle has been renamed Orano Démantèlement and hosts the Dismantling and Services for nuclear facilities.

At the same time as this organizational change, the Group's operating segments (Mining, Front end and Back end) are also monitored in terms of operating income before end-of-cycle activity. The statement of income and the balance sheet of segment information for the financial year 2019 have been restated to reflect the impact of these changes on the comparative period.

#### **Funding**

In March 2020, Orano launched a partial buyback offer on the 2020 and 2021 bonds issued by AREVA and contributed to Orano in 2016 (see note 26).

As part of its EMTN program, on September 1, 2020, Orano launched and set the terms of a bond issue of 500 million euros with a maturity of 7.5 years (maturing in March 2028) and an annual coupon of 2.75% (yield of 2.877% on issue). At the close of the order book, demand amounted to approximately 2.4 billion euros.

With these transactions, Orano was able to strengthen the group's liquidity position, renew its long-term funding and as such optimize its borrowing profile.

#### 1.2 ESTIMATES AND JUDGEMENTS

In preparing its consolidated financial statements, Orano must make estimates, assumptions and judgments impacting the carrying amount of certain assets and liabilities, income and expense items, or information disclosed in certain notes to the financial statements. Orano updates its estimates and judgments on a regular basis to reflect past experience and other factors deemed pertinent, based on economic conditions. As a function of changes in these assumptions or in circumstances, the amounts appearing in its future financial statements may differ from current estimates, particularly in the following areas:

- operating margins on contracts recognized according to the percentage of completion method (see Notes 1.3.6 and 25), which are estimated by the project teams and reviewed by management following the group's procedures;
- cash flow forecasts and the discount and growth rates used for impairment tests for goodwill and other plant, property and equipment and intangible assets (see Notes 1.3.7.5, 9, 10 and 11);
- all assumptions used to assess the value of pension commitments and other employee benefits, particularly future payroll increases and discount rates, retirement age and employee turnover (see Notes 1.3.10 and 24);
- all assumptions used to measure provisions for end-of-lifecycle operations (see Notes 1.3.12 and 13) and, where appropriate, the assets corresponding to the third-party share, in particular:
  - estimated costs of those operations,
  - inflation and discount rates,
  - schedule of future disbursements,
  - operating life of the facilities,
  - scenario chosen with regard to knowledge of the initial condition of the facilities, the target final condition, and waste treatment and removal methods and their availability,
  - procedures for final shutdown,
  - safety requirements and regulatory developments;
- assumptions used to measure the existence of provisions or possible liabilities for nuclear materials belonging to the group: the estimated costs of those operations, the provisional payment schedule, the inflation rate and the discount rate (see Notes 1.3.11 and 25);
- estimates and judgments regarding the outcome of disputes in progress and, more generally, estimates regarding all of the provisions and contingent liabilities of Orano (see Notes 1.3.11 and 25);
- estimates and judgments relative to the recoverability of accounts receivable from the group's customers and other financial assets (see Notes 1.3.6 and 1.3.9.5);
- estimates of future taxable income allowing the recognition of deferred tax assets (see Notes 1.3.13 and 8).

#### 1.3 ACCOUNTING PRINCIPLES

#### 1.3.1. Basis of preparation

Pursuant to European Regulation 1606/2002 of July 19, 2002 on international accounting standards, the consolidated financial statements of Orano for the year ended December 31, 2020 were prepared in accordance with international accounting standards as published by the International Accounting Standard Board (IASB) and approved by the European Union as of December 31, 2020. They include IAS (International Accounting Standards), IFRS (International Financial Reporting Standards) and the interpretations issued by the IFRS Interpretations Committee (IFRS-IC) and by the former Standing Interpretation Committee (SIC).

IFRS standards and interpretations as adopted in the European Union are available on the website: http://ec.europa.eu/finance/company-reporting/standards-interpretations/index\_en.htm

The group has not adopted in advance any standards, amendments or interpretations published by the IASB whose implementation was not mandatory in 2020.

The consolidated financial statements have been prepared on a historical cost basis, with the exception of derivative instruments and certain financial assets, which have been measured at fair value. Financial liabilities (excluding derivatives) are measured on the amortized cost principle.

#### Standards, amendments and interpretations applicable from January 1, 2020

- the amendment to IFRS 3 "Definition of an activity";
- amendments to IAS 1 and IAS 8 relating to the "Definition of Material";
- the amendment to IFRS 16 "Rent reductions linked to Covid-19";
- the amendment "Changes to the references to the Conceptual Framework in IFRS".

The group had applied early at January 1, 2019, the amendments to IFRS 9, IAS 39, and IFRS 7 "Reform of benchmark interest rates (Phase I)", published on September 26, 2019. The application of these amendments removes the threat of consequences from interest rate benchmark reform on the classification of the group's hedging relationships.

To account for the acquisition of complementary interests in the joint operations of Orano Canada Inc. the group has applied the amendment to IFRS 3 "Definition of a business" as from January 1, 2020 in order to determine whether a transaction corresponds to the acquisition of a business or a group of assets.

With the exception of IFRS 3, these amendments had no significant impact on the group's consolidated financial statements.

# New standards and interpretations adopted by the European Union that do not yet have a mandatory effective date

- the amendments to IFRS 9, IAS 39, and IFRS 7 "Reform of benchmark interest rates (Phase II)";
- the amendment to IAS 1 "Presentation of financial statements classification of current and non-current liabilities":
- the amendment to IAS 37 "Onerous Contracts Contract Fulfillment Costs"; and
- the annual improvements 2018-2020 relating to IFRS 9 and IFRS 16.

These amendments and improvements were not applied in advance at January 1, 2020. The group is currently analyzing the potential impacts of these amendments.

# 1.3.2. Rules governing the presentation of the financial statements

#### Current and non-current assets and liabilities

The assets and liabilities constituting working capital requirement in the normal business cycle are classified as current in the consolidated balance sheet. Other assets and liabilities are classified as current or non-current depending on whether their maturity is greater or lesser than one year from the closing date.

#### Other operating income and expenses

Income and expenses that, by nature, are unusual, abnormal or infrequent are included in other operating income and expenses. This heading includes:

- impairment and reversals of impairment for loss of value;
- gains or losses on disposals of non-financial assets;
- changes in provisions for end-of-lifecycle operations on discontinued facilities caused by changes in cost estimates;
- dismantling and waste treatment costs, as well as changes in the corresponding provisions;
- the effects of restructuring plans; and
- the effects of amendments to pension plans and other post-employment benefits.

#### 1.3.3. Consolidation method

#### Subsidiaries

Entities over which the group exercises exclusive control are fully consolidated. Control by the group over its subsidiaries is based on its exposure or entitlements to variable income resulting from its investment in these entities, as well as its ability to exercise power over the entity in such a way as to influence the amount of the returns it receives.

In the event of a change in the percentage of the group's interest in a subsidiary without loss of control, the change is recognized as a transaction between shareholders.

Intra-group balances and transactions are eliminated.

The acquisition date from which the group consolidates the financial statements of the acquiree is the date of its effective takeover.

Non-controlling interests in the net assets of consolidated subsidiaries are presented on a separate line of equity under "non-controlling interests." Non-controlling interests include the amount of minority interests as of the acquisition date and the amount represented by minority interests in the change in equity since that date. In the absence of a binding agreement, the negative results of subsidiaries are systematically allocated to equity attributable to the owners of the parent company and to non-controlling interests based on their respective interests, even if they become negative.

Transactions with non-controlling interests, without impact on control, are treated as transactions with group shareholders and are recorded in equity.

#### Joint ventures and associates

An associate is an entity over which the group exercises significant influence. Significant influence is the power to influence the making of key financial and operational decisions within the entity, without this demonstrating control or joint control of the group.

A joint venture is a joint arrangement in which the parties, who exercise joint control, are entitled to a share of the net assets of the joint venture. Joint control is demonstrated when, on the basis of the rights granted by the agreement, decisions on the relevant activities of the entity require the unanimous agreement of the parties.

The factors taken into account to demonstrate significant influence or joint control are similar to those used for analyzing the group's control over its subsidiaries. Joint ventures and associates are accounted for using the equity method.

#### Interests in joint operations

A joint operation is a partnership in which the partners (joint owners), who exercise joint control over the entity, have direct rights over the assets of the entity, and obligations in respect of its liabilities. As a co-investor, the group recognizes the relevant assets and liabilities line by line, as well as the income and expenses related to its interests in the joint operations.

### 1.3.4. Consideration of the effect of foreign currencies

The group's consolidated financial statements are denominated in euros, which is also the functional currency of the group's parent company. The group has determined the functional currency of each of its subsidiaries based on the economic environment in which it conducts the major part of its operations. In most cases, the functional currency is the local currency.

#### Transactions denominated in foreign currencies

Foreign currency-denominated transactions are translated by group companies into their functional currency at the exchange rate prevailing at the transaction date.

Monetary assets and liabilities denominated in foreign currencies are revalued at the exchange rate prevailing on the last day of the period. Foreign exchange gains and losses are then recognized:

- in operating income when related to commercial transactions: trade accounts receivable, trade accounts payable, etc.;
- in financial income when they relate to financial transactions (loans or borrowings).

<u>Translation of the financial statements of consolidated companies whose functional currency is different from that of the group</u>

As part of the consolidation process, assets and liabilities denominated in foreign currencies are translated into euros at the closing rate, and expenses and income are converted at the rate prevailing on the date of the transaction. Foreign exchange differences are recognized in translation differences in other items of comprehensive income. In the event of the disposal of a foreign entity, the share of accumulated foreign currency translation adjustments relating to this entity is recycled in the statement of income.

#### 1.3. 5. Operating segments

The operating segments selected for the purposes of segment information have been identified on the basis of the internal reporting used by the chief operating decision-maker to allocate resources to the various segments and assess their performance.

The group's chief operating decision-maker is the Executive Management, assisted by the Executive Committee.

The analysis of internal reporting and the specific features of the group's businesses have led Orano to present the following three operating segments: Mining, Front End and Back End. Information relating to Orano Med is presented under "Corporate and Other activities".

Mining activities cover exploration (search for new deposits), mining projects (studies and construction of mines), operation (extraction of natural uranium, then chemical concentration into U3O8) and the redevelopment of sites after their operation.

Front End activities primarily include the conversion of uranium concentrate (U3O8) to uranium hexafluoride (UF6), followed by the enrichment of UF $_6$  by centrifugation.

Lastly, Back End activities include used fuel recycling, nuclear logistics (cask design and manufacturing, and transportation of nuclear materials and waste), dismantling and services (dismantling of nuclear facilities, waste management and services to nuclear operators), as well as engineering activities (design and implementation of complex projects).

The methods used to measure the key indicators of each sector when preparing the internal reporting are identical to those used for the preparation of the consolidated financial statements. As a result, the segment information provided in the tables is presented in accordance with the same accounting principles as those used for the group's consolidated financial statements.

In addition, transactions between operating segments are carried out on an arm's length basis.

EBITDA is equal to operating income restated for net depreciation, amortization and operating provisions (excluding net impairment of current assets) as well as net gain on disposal of property, plant and equipment and intangible assets, gains and losses on asset leases and effects of takeovers and losses of control. EBITDA is restated to exclude the cost of end-of-lifecycle operations performed in group nuclear facilities during the financial year (dismantling, waste retrieval and packaging facility). It should be noted that the cash flows linked to end-of-lifecycle operations are presented separately.

Segment assets include "Inventories and work-in-progress", receivables (excluding tax) and non-current assets, with the exception of "deferred tax assets" and "investments in joint ventures and associates." Orano has adopted centralized management of its tax system and cash management. Therefore, the corresponding balance sheet and statement of income items are not assigned to business operations.

Moreover, information on segment assets and liabilities is not regularly provided to the chief operating decision-maker; the group has nevertheless elected to present the assets allocatable by operating segment on a voluntary basis.

Orano also publishes information by region: Orano's consolidated revenue is broken down between the following five regions by destination of sales: France, Europe excluding France, Americas (North and South), Asia-Pacific, Africa and Middle East.

#### 1.3.6. Revenue

The group operates in the various stages of the fuel cycle, offering the following products and services:

- supply of uranium concentrates (U3O8);
- supply of conversion and enrichment services or UF<sub>6</sub> and enriched UF<sub>6</sub>;
- treatment-recycling services;
- · engineering support to the operator and dismantling of nuclear facilities; and
- transportation and warehousing logistics services and solutions, including cask design and manufacturing.

#### Customer contracts and performance obligations

Contracts with customers are analyzed to determine the performance requirements that constitute the unit of account for revenue recognition.

#### Contract price

The contract price is the amount of the consideration that Orano expects to receive in exchange for the goods and services transferred. It includes firm fixed items, as well as variable items in the proportion considered highly likely to be received. Variable items include price revisions potentially resulting from indexation clauses or riders, the potential effects of penalties or discounts, etc.

The contract price is adjusted in the event that one of the parties to the contract receives a significant financing advantage from the other party, i.e. when the combination of (i) the time lag between receipt and transfer of control of the goods and services covered by the contract (i.e. revenue recognition) and (ii) the interest rate applicable to an equivalent credit facility has a significant impact on the contract price negotiated by the parties. This adjustment is equivalent to recognizing revenue on the basis of a transaction price reflecting the price that the customer would have paid for a spot transaction, i.e. net of any items related to the financing terms. The adjustment determined in this manner on the contract price is recognized at the same time as revenue, while the expense or financial income is recognized in proportion to the performance and amortization of the implied credit facility resulting from the terms of payment. The interest rate applied is the marginal financing rate that the party receiving the financing would have obtained from a financial institution by negotiating, on the day of the signature of the contract, a loan whose characteristics are similar to the implied financing granted.

#### Allocation of the contract price to performance obligations

The contract price is allocated to each performance obligation based on the proportions of the separate sale prices, generally in line with the contractual terms.

#### Recognition of revenue associated with each performance obligation

Revenue is recognized when the company transfers control of the goods or services to the customer. In application of this principle, revenue is recognized:

- for concentrate supply contracts: on delivery of uranium concentrates to conversion sites designated by customers; the delivery can be materialized by a physical delivery or by a transfer from the material account held by Orano with the converter to the material account held by the customer with the same converter ("book transfer");
- for conversion and enrichment contracts: upon delivery of UF<sub>6</sub>. The delivery can be materialized by a physical delivery or by a transfer from the material account held by Orano to the material account held by the customer with the fuel enricher or assembler;

- for treatment-recycling, transportation and storage services: by the percentage-of-completion method; when
  the contract requires the customer to participate in the financing of the construction of an asset necessary for
  the performance of the services covered by the contract, the revenue relating to the financing received is
  recognized on the basis of the percentage of completion of the underlying services over the useful life of the
  asset, except if the customer takes control of the asset upon completion (in which case the revenue is
  recognized as the asset is constructed); and
- for design and equipment manufacturing contracts that meet the customer's technical specifications: by the
  percentage-of-completion method, except if the group does not have a sufficient right to payments for the
  services performed to date in the event of interruption of the contract for a reason other than the group's default.

When revenue recognition is made using the percentage-of-completion method in the cases described above, the percentage of completion is determined by the ratio of costs incurred to costs at termination. Revenue is recognized insofar as it is highly likely that it will not be subject to any subsequent reversal.

#### Assets and liabilities on contracts

Contract assets are the rights held by the group in respect of work performed, but which does not yet constitute an unconditional right to payment.

Contract liabilities are the amounts recognized in the event of payments received in excess of the amount recognized as revenue in satisfaction of a performance obligation. They include:

- the amounts received from customers and used to finance capital expenditure for the performance of long-term contracts to which they are party; and
- other advances and down payments received from customers reversed as and when the services covered by the contract are realized.

In accordance with the provisions of the standard, the group offsets each contract between assets and liabilities.

Trade receivables represent the unconditional right of the group to receive a payment depending solely on the passage of time.

#### Costs of obtaining contracts

Costs incurred to obtain a contract are only capitalized if:

- · they are marginal costs that the group would not have incurred if it had not obtained the contract; and
- · the group expects to recover them.

#### 1.3.7. Valuation of property, plant and equipment and intangible assets

#### 1.3.7.1. Intangible assets

An intangible asset is recognized when it is probable that future economic benefits therefrom will accrue to the company and if the cost of this asset can be reliably estimated based on reasonable and documented assumptions.

Intangible assets are recorded at their acquisition or production cost.

#### Goodwill

In accordance with IFRS 3 "Business Combinations", goodwill relating to a business combination is the difference between:

- the sum of the following items:
  - the purchase price for the takeover at fair value at the acquisition date,
  - the amount of non-controlling interests in the acquired entity, and
  - for step acquisitions, the fair value, at the acquisition date, of the group's interest in the acquired entity before the acquisition of control; and
- the net amount of assets acquired and liabilities assumed, measured at their fair value at the acquisition date. When the resulting difference is negative, it is immediately recognized in profit or loss.

The amount of goodwill is definitively set within 12 months of the date of acquisition.

Goodwill is allocated to the cash-generating units (CGUs) or group of CGUs in which it is monitored.

Goodwill from the acquisition of subsidiaries is presented separately in the balance sheet. Goodwill is not amortized, but is subject to impairment testing whenever indications of loss of value are identified, and at least once a year, as described in 1.3.7.5.

After initial recognition, goodwill is recorded at cost less any impairment recognized. In the statement of income, impairment losses related to goodwill are presented under "Other operating expenses."

Goodwill arising on the acquisition of associates and joint ventures is included in the carrying amount of the interest recorded in the group's balance sheet. In the statement of income, impairment losses related to this goodwill are recorded under "Share of net income of associates and joint ventures."

When a CGU or part of a CGU is sold, the share of goodwill corresponding to the transferred entity is taken into account in the carrying amount of its net assets used to determine the gain or loss realized. The share of goodwill is measured based on the relative value of the scope transferred within the CGU or group of CGUs.

#### Research and Development expenses

Research expenses incurred by the group on its own account are expensed as incurred.

Research and Development expenses funded by customers under contracts are included in the production cost of these contracts and recorded under "cost of sales."

Expenses relating to development projects are recognized as intangible assets if the project meets the following criteria:

- the project is clearly defined and its costs are identified separately and measured reliably;
- the project's technical feasibility has been demonstrated;
- it is the group's intention to complete the project with a view to its use or sale;
- adequate technical and financial resources are available for the completion of the project; and
- it is likely that the future economic benefits associated with the project will accrue to the group.

Development costs capitalized on that basis are then amortized over the probable useful life of the intangible asset, as from the commissioning date. They are depreciated on a straight-line basis over a minimum period of time.

# Mineral exploration and pre-mining development

Mineral exploration and pre-development work are valued on the basis of the following rules:

- exploration expenses whose purpose is to identify new mineral resources, and expenses related to assessments and pre-development of identified deposits are incurred before project profitability is determined and are recognized as "Research and Development expenses" for the financial year;
- pre-mining development expenses that concern a project which, as of the date of the financial statements, has
  a strong chance of technical success and commercial profitability, are capitalized. Indirect costs, excluding
  overhead expenses, are included in the valuation of these costs. Capitalized pre-mining expenses are
  amortized in proportion to the number of metric tons mined from the reserves they helped identify.

# Other intangible assets

Other intangible assets, including mining rights and acquired technology, are measured at acquisition cost or production cost. They are amortized using the most appropriate method in view of their use (straight-line or by units of production), starting on the date they were placed in service and over the shorter of their probable period of use or, when applicable, the length of their legal protection.

#### 1.3.7.2. Property, plant and equipment

Property, plant and equipment are recognized at acquisition or production cost, including startup expenses, less cumulative depreciation and impairment.

In the event of the acquisition of a group of assets, the group has chosen, for the allocation of the acquisition cost, to measure the assets and liabilities that are not measured at cost according to the IFRS standards applicable to them, then allocate the residual acquisition cost to the assets and liabilities measured at cost price in proportion to their respective values (IFRIC Update 11/17).

The cost of in-house facilities includes all labor costs, parts and all other production costs involved in the construction of the asset.

The cost of nuclear facilities includes the group's share of provisions for end-of-lifecycle operations, estimated at the date they are placed in service, termed "end-of-lifecycle assets – group share" (see Note 1.3.12). In accordance with IFRIC 1, changes in provisions for end-of-lifecycle operations coming from changes in estimates or calculation assumptions and relating to nuclear facilities in operation are offset by a change in the same amount of the assets to which these provisions relate.

Property, plant and equipment are depreciated based on the approach deemed most representative of the economic impairment of the assets (straight-line depreciation or as a function of the production units); each component is depreciated over its specific useful life.

Mining land is depreciated over the operating period of the deposit; site layout and preparation expenses are depreciated over 10 years; buildings over 10 to 45 years; production facilities, equipment and tooling other than nuclear facilities over 5 to 10 years; general facilities and miscellaneous fixtures over 10 to 20 years; industrial containers over 10 to 20 years, and other transportation equipment, office equipment, computer equipment and furniture over 3 to 10 years. Nuclear facilities are depreciated on a straight-line basis over their estimated useful lives.

Depreciation periods are revised if there is a significant change in their estimated useful lives.

Changes in the value of end-of-lifecycle assets (own share) are amortized on a prospective basis over the remaining useful lives of the facilities.

#### 1.3.7.3. Leases

Leases are recognized in the balance sheet as soon as they come into effect, by the recognition of right-of-use assets under "Right-of-use assets – Leases" and a liability recorded under "Lease liabilities." A contract contains a lease if it gives the group the right to control the use of an identified asset for a specified period in exchange for the payment of a consideration.

On the effective date of the contract, the lease liability is the present value of future payments.

Lease payments are discounted at the incremental borrowing rate. The rate used, determined by currency and by maturity, is the rate that the lessee would have had to pay to borrow, over a similar period and with a similar guarantee, the funds necessary to obtain a good of similar value to the right to use the leased asset in a similar economic environment.

The value of the right of use is determined on the effective date of the lease from the initial amount of the lease liability, plus, where applicable:

- advance payments made to the lessor, net of advantages received from the lessor;
- initial direct costs: these are the incremental costs incurred by the lessee for the conclusion of the contract;
- the estimated costs of repairing the leased property; this amount is discounted and recorded against a provision for remediation.

In the statement of income, rental expense is replaced by an amortization charge for the right of use and an interest charge. This restatement results in the recognition of deferred taxes. In the statement of cash flows, only the interest expense impacts the cash flows generated by the activity; the repayment of the principal of the lease liability affects the cash flows linked to financing operations.

Leases on contracts for assets with a low unit value or for short terms are expensed directly.

The right of use and the lease liability are amortized over the term of the lease, which is the firm period of the commitment taking into account optional periods that are reasonably certain to be exercised. The probability of exercising a renewal option or not exercising a termination option is determined by type of contract or on a case-by-case basis based on contractual and regulatory provisions, the nature of the underlying asset, its specific features and its location, as appropriate.

For impairment testing, right-of-use assets are allocated to the CGU or group of CGUs to which they belong. To this end, the value of the right-of-use asset is integrated into the carrying amount of the CGU or group of CGUs and the lease payments used to calculate the lease liability are excluded from the future cash flows used for the determination of the value in use of the CGU or group of CGUs tested. These procedures for carrying out impairment testing in connection with the application of IFRS 16 did not have a material impact on the results of testing in view of the amount of right-of-use assets.

#### 1.3.7.4. Inclusion of borrowing costs

In accordance with IAS 23 revised, effective since January 1, 2009, the borrowing costs related to tangible and intangible investments for projects initiated after that date and for which the construction or development period is greater than one year are included in the costs of these assets.

Borrowing costs are not included in the measurement of property, plant and equipment and intangible assets when:

- they came into service before came into service before January 1, 2009; or
- they came into service after this date, but the expenses were incurred and recognized as fixed assets in progress at December 31, 2008.

#### 1.3.7.5. Impairment of property, plant and equipment, intangible assets and goodwill

Assets that do not generate cash flows that are largely independent of each other are grouped together in cash-generating units (CGUs). CGUs are uniform sets of assets whose ongoing use generates cash inflows that are largely independent of the cash inflows generated by other groups of assets. They reflect the way in which activities are managed within the group.

Impairment tests are performed on property, plant and equipment and intangible assets with finite useful lives whenever there is an indication of impairment. Impairment losses on property, plant and equipment or intangible assets may be reversed later if there has been a change in the estimates used to determine the recoverable value of the asset and if that amount again comes to be greater than the net carrying amount. The value of the asset after reversal of the impairment loss is capped at the carrying amount net of amortization, as if no impairment loss had been recognized in prior years.

The recoverable value of unexploited deposits of the Mining activity is assessed on the basis of earth multiples. Reversals of impairment losses, when possible, are assessed in the light of changes in these multiples and future operating prospects.

In addition, impairment tests are systematically performed at least once a year for goodwill and intangible assets with indefinite lives, and whenever there is an indication of loss of value. Such tests are performed at the level of the cash-generating units (CGU) or groups of CGUs to which the goodwill and intangible assets belong.

Impairment is recognized when the recoverable amount of the CGU is less than the net carrying amount of the assets belonging to it. Impairment losses recognized on goodwill cannot subsequently be reversed.

The group performs impairment tests on its assets on the basis of its best estimate of their recoverable value, which is the greater of:

- its fair value less costs to sell, corresponding to the net realizable value based on observable data when available (recent transactions, offers received from potential acquirers, reported ratios for comparable publicly traded companies, multiples of uranium resources in the ground obtained by comparing the market capitalizations of comparable companies with the stated deposit reserves or resources); and
- and its value in use, which is equal to the present value of its projected future cash flows, as it results from the strategic plan validated by the governance bodies and its underlying assumptions, plus its "terminal value", corresponding to the present value, discounted to infinity, of cash flows for the "normative" year estimated at the end of the period covered by future cash flow projections. However, some CGUs or groups of CGUs have finite lives (depending on the volume of ore resources in Mining or the duration of operating permits in the nuclear operations); in such cases, the cash flows taken into account to assess their value in use are not discounted to infinity but within the limit of their expected useful lives.

The discount rates used are based on the weighted average cost of capital of each of the assets or groups of assets concerned. They are calculated after tax.

Impairment tests are sensitive to the macroeconomic (including the US dollar exchange rate) and sector-based assumptions used, particularly in terms of changes in ore prices or those of conversion and enrichment services, as well as the useful lives of the underlying assets. In view of this sensitivity, the group revises its underlying estimates and assumptions at least once a year, or more often as required by changes in market conditions.

#### 1.3.8. Inventories and work-in-process

Inventories are carried at the lesser of their historical cost and their net realizable value, which is the estimated selling price in the ordinary course of business, less anticipated completion costs or costs to sell.

Inventory consumption is generally measured using the weighted average unit cost method.

The entry cost of inventory includes all direct material costs, labor costs and the allocation of indirect production costs.

In the case of material loans with transfer of ownership, the group recognizes in inventory the borrowed material at the weighted average unit cost, which corresponds to the estimated fair value of the consideration transferred on the transaction date. A liability corresponding to the obligation to return the material is recognized at the same value in the "trade payables" account.

A provision for onerous contracts is made when the expected weighted average unit cost of the return comes to be greater than that of the liability initially recorded.

# 1.3.9. Financial assets and liabilities

#### Financial assets

Financial assets consist of:

- · financial assets earmarked for end-of-lifecycle operations;
- equity interests in unconsolidated companies;
- loans, advances and deposits;
- trade accounts receivable and related accounts;
- · certain other operating receivables;
- pledged bank accounts;
- · cash and cash equivalents; and
- the positive fair value of derivative financial instruments.

#### Financial liabilities

Financial liabilities include:

- financial debts;
- · trade accounts payable and related accounts;
- · certain other operating liabilities;
- bank overdrafts; and
- the negative fair value of derivative financial instruments.

#### 1.3. 9.1. Classification and measurement of financial assets and liabilities

IFRS 9 requires financial assets to be classified in one of three categories (amortized cost, fair value through profit or loss, or fair value through other comprehensive income), depending on the business model defined by the entity and the characteristics of its contractual cash flows (the so-called "solely payments of principal and interest" criterion, SPPI).

Assets meeting the definition of debt instruments (contractual cash flows associated with interest payments and repayments of capital) are recognized:

- at amortized cost when the group holds them in order to collect all contractual cash flows;
- at fair value through profit or loss when the group holds them in order to sell them and realize a capital gain;
- at fair value through other comprehensive income where the group holds them for the mixed purpose of collecting contractual cash flows and selling them (with the gain or loss recycled in profit or loss on the date of transfer).

Assets meeting the definition of equity instruments (equities or equity mutual funds) are recognized at fair value through profit or loss unless the group opts irrevocably to recognize them at fair value through other items of comprehensive income (without recycling gains or losses in profit or loss).

As an exception to these principles, certain instruments may be recognized at fair value through profit or loss when this treatment makes it possible to offset a matching position affecting the statement of income.

#### 1.3.9.2. Methods used to measure financial assets and liabilities

With the exception of financial assets and liabilities measured at amortized cost, the group measures its financial assets and liabilities at fair value at the balance sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in a normal transaction between market participants on the measurement date.

All assets and liabilities measured at fair value are valued using techniques that seek to maximize the use of observable market data. These techniques are hierarchical, and have three levels:

- level 1 (unadjusted quoted prices): price at which the group may access identical assets or liabilities in active markets;
- level 2 (observable inputs): valuation techniques based on inputs that are observable, either directly or indirectly, in an active market for similar instruments; and
- level 3 (unobservable inputs): valuation techniques primarily using unobservable inputs, including observable inputs with significant adjustments.

#### 1.3.9.3. Financial assets earmarked for end-of-lifecycle operations

This heading brings together all the investments that Orano earmarks for the funding of its future end-of-lifecycle operations in the nuclear business, including facility dismantling and waste retrieval and packaging. It includes directly-held publicly traded shares and bonds, dedicated share investment funds, dedicated bond and money-market investment funds, and cash. It also includes receivables resulting from agreements with third parties for the funding of end-of-lifecycle operations. These receivables are recognized using the method described in Note 1.3.9.5.

Orano does not consolidate the assets of its earmarked investment funds line by line, insofar as it does not control them within the meaning of IFRS 10:

- Orano is not involved in the management of the earmarked investment funds, which are managed by front-ranking independent management companies;
- Orano does not hold voting rights in the investment funds;
- the investment funds do not trade directly or indirectly in financial instruments issued by Orano;
- none of the financial investments made by the funds are strategic to Orano;
- Orano receives no benefit and bears no risk other than that normally associated with investments in mutual funds and in proportion to its holding; and
- Orano may only terminate the management agreements in specific cases (gross negligence, fraud, etc.). This means that Orano cannot replace a fund's management company at will.

Accordingly, the earmarked mutual funds are recorded on a single line in the balance sheet in an amount corresponding to Orano's share of their net asset value as of the end of the financial year.

Other than government bonds and the claim on the EDF and CEA, resulting from the overfinancing of Andra, which are recognized at amortized cost, the entire portfolio of earmarked assets for end-of-lifecycle operations is recorded as financial assets at fair value through profit or loss.

#### 1.3.9.4. Loans, advances and deposits

This heading mainly includes loans related to unconsolidated interests, advances for acquisitions of interests, and security deposits.

These assets are valued at amortized cost. Impairment is recognized when the recoverable amount is less than the net carrying amount.

#### 1.3.9.5. Trade accounts receivable

Trade receivables are recognized using the amortized cost method.

Impairment is calculated on the basis of the expected credit loss model. Under this model, 12-month expected credit losses are recorded on purchased or originated instruments (resulting from the risk of defaults in the next 12 months) at their initiation. Full lifetime expected credit losses (resulting from the risk of defaults over the remaining life of the instrument) are recognized when a significant increase in credit risk is recorded after initial recognition or in the case of short-term trade receivables. The group determines the expected loss based on (a) the amount of exposure at default, (b) the associated loss-given-default rate and (c) the probability of default.

#### 1.3.9.6. Other current financial assets

Cash management financial assets include negotiable debt securities with a maturity of more than three months and shares of non-monetary UCITS with a short-term management horizon that can be easily mobilized and do not strictly meet the criteria for classification as cash equivalents laid down by IAS 7. Debt securities are measured using the amortized cost method, and UCITS at fair value through profit or loss.

#### 1.3.9.7. Cash and cash equivalents

Cash includes bank balances and non-trade current accounts with unconsolidated entities.

Cash equivalents include risk-free marketable securities with an initial maturity of three months or less, or which may be converted almost immediately into a known amount of cash and which are subject to negligible risk of change as per the criteria set out in IAS 7. These assets include negotiable debt securities and shares of euro-denominated money market UCITS; debt securities are measured using the amortized cost method, and UCITS at fair value through profit or loss.

#### 1.3.9.8. Financial liabilities

Financial liabilities include:

- certain interest-bearing advances received from customers: interest-bearing advances received from customers are classified as financial liabilities when they are settled in cash, and as contract liabilities in other cases:
- loans from financial institutions;
- bond debts issued by Orano;
- bank overdrafts; and
- liabilities under finance leases.

Financial debts are measured at amortized cost based on the effective interest rate method.

Bond debts hedged with a rate swap (fixed rate/variable rate swap) qualified as a fair value hedge are revalued in the same amount as the hedging derivative.

# 1.3.9.9. Derivatives and hedge accounting

The group elected to continue applying the hedge accounting provisions of IAS 39.

#### 1.3.9.9.1. Risks hedged and financial instruments

Orano uses derivative instruments to hedge its foreign exchange and interest rate risks. The derivatives used are mainly forward currency contracts, currency and interest rate swaps, inflation swaps and currency options.

The hedged risks relate to receivables, liabilities and firm or projected obligations in foreign currencies.

#### 1.3.9.9.2. Recognition of derivatives

Derivatives are measured at fair value on initial recognition and subsequently remeasured at the end of each accounting period until settled.

Accounting methods for derivatives vary, depending on whether the derivatives are designated as fair value hedging items, cash flow hedges, hedges of net investments in foreign operations, or do not qualify as hedging items.

#### Fair value hedges

This designation concerns hedges of firm commitments in foreign currencies: purchases, sales, receivables and debt. The hedged item and the derivative are revalued simultaneously and any changes in value are recorded in the statement of income.

#### Cash flow hedges

This designation refers to hedges of probable future cash flows: projected purchases and sales in foreign currencies.

The highly probable hedged items are not valued in the balance sheet. Only the derivative hedges are revalued at the end of each accounting period. The portion of the gain or loss that is considered effective is recognized under "Other items of comprehensive income" and presented directly in equity under the balance sheet heading "Deferred unrealized gains and losses on financial instruments", on an after-tax basis. Only the ineffective portion of the hedge impacts income for the period.

The amounts recognized under "Deferred unrealized gains and losses on financial instruments" are released to income when the hedged item impacts the statement of income, i.e. when the hedged transaction is recognized in the financial statements.

#### Hedges of net investments in foreign operations

This designation relates to borrowings in a foreign currency and to borrowings in euros when the euro has been swapped against a foreign currency, to finance the acquisition of a subsidiary using the same functional currency for instance. Currency translation adjustments on these borrowings are recognized under "Other items of comprehensive income" and presented on the balance sheet under "Currency translation reserves" in their net amount after tax; only the ineffective portion is recognized through profit and loss.

The amount accumulated in currency translation reserves is released to profit and loss when the subsidiary in question is sold.

#### Derivatives not qualifying as hedges

When derivatives do not qualify as hedging instruments, fair value gains and losses are recognized immediately in the statement of income.

#### 1.3.9.9.3. Presentation of derivatives in the statement of financial position and statement of income

#### Presentation in the statement of financial position

Derivatives used to hedge risks related to commercial transactions are reported under operating receivables and liabilities in the statement of financial position. Derivatives used to hedge risks related to loans, borrowings and current accounts are reported under financial assets or financial liabilities.

#### Presentation in the statement of income

The revaluation of derivatives and hedged items relating to commercial transactions affecting the statement of income is recognized under "Other operating income and expenses", except for the component corresponding to the discount/premium, which is recognized in net financial income.

For loans and borrowings denominated in foreign currencies, fair value gains and losses on financial instruments and hedged items are recognized in financial income.

# 1.3.9.10. Derecognition of financial assets and liabilities

The group derecognizes a financial asset when:

- the contractual rights to the cash flows generated by the asset expire; or
- the group has transferred the rights to receive the contractual cash flows related to the financial asset as a result of the transfer of substantially all the risks and rewards of ownership of the said asset.

The group derecognizes a financial liability when its contractual obligations are extinguished, when they are canceled or when they expire.

#### 1.3.10. Employee benefits

Pension, early retirement, severance pay, medical insurance, long-service medals, accident and disability insurance, and other related commitments, whether for active personnel and for retired personnel, are recognized pursuant to IAS 19 as amended.

The benefits provided under post-employment benefits can be distinguished according to whether the level of benefits depends on (i) contributions made by the employee ("defined contribution" plans) or (ii) a level of benefit defined by the company ("defined benefit" plans).

In the case of defined contribution plans, the group's payments are recognized as expenses for the period to which they relate.

For defined benefit plans, benefit costs are estimated using the projected credit unit method: under this method, accrued pension benefits are allocated among service periods based on the plan vesting formula.

The amount of future benefit payments to employees is determined on the basis of actuarial assumptions (change in wages, retirement age, probability of payment, turnover rate and mortality rate). These future payments are reduced to their present value using a discount rate determined according to the rates of investment-grade corporate bonds of a maturity equivalent to that of the company's corporate liabilities.

The amount of the provision results from the measurement of commitments less the fair value of the assets intended to cover them.

Actuarial gains and losses relating to post-employment benefits (change in the valuation of commitments and financial assets due to changes in assumptions and experience differences) are recognized under "Other items of comprehensive income"; they are not recyclable to the statement of income.

In contrast, actuarial gains and losses relating to benefits for currently employed employees (e.g. long-service medals) are recognized in the statement of income under "Other operating income and expenses."

The costs relating to employee benefits (pensions and other similar benefits) are split into two categories:

- the discounting reversal expense for the provision, net of the expected yield on assets earmarked for retirement plans, are charged to net financial income; the expected yield of the assets is calculated using the same interest rate used to discount the provision;
- the expense corresponding to the cost of the services rendered is divided between the different operating
  expense items by purpose: the costs of products and services sold, research and development expenses, sales
  and marketing expenses, administrative expenses.

Past service costs, including the expense or income related to plan amendments/settlements or the introduction of new plans, are recognized in the statement of income under "Other operating income and expenses."

#### 1.3.11. Provisions relating to operating activities

In accordance with IAS 37, a provision is recognized when there is a current legal obligation, contractual or constructive, resulting from a past event, the termination of which is likely to result in an outflow of resources without consideration expected after the closing date. A reasonably reliable estimate of net outflow must be determined in order to recognize a provision.

When the outflow of resources is expected to occur in more than two years, provisions are discounted to net present value if the impact of discounting is material.

#### Provisions for contract completion

Provisions for contract completion cover a series of future expenses to be incurred on the la Hague and Melox sites (Back End segment), Tricastin and Malvési (Front End segment) for waste treatment and other operations resulting from the operating cycle. For the Back End segment, the work mainly covers the warehousing, treatment, packaging, transport and storage of technological and process waste, and, for the Front End segment, nitrate effluent and dust treatment and packaging.

Furthermore, the group holds nuclear materials in various physical or chemical forms that may require specific treatments to make them marketable. The group assesses the need to establish a provision on a case-by-case basis based on (i) existing obligations at year-end, (ii) the existence and availability of treatment facilities or the feasibility of development projects for new processes, (iii) the estimated costs of recovering these materials and (iv) the commercial prospects or economic benefits expected from these materials once recovered. A provision is recognized when the business outlook or economic benefits are insufficient in relation to the costs of treating or developing the valuation channels and that the provision may be reliably estimated.

The discount rate is determined on the basis of the yield curve for French government securities (OAT rates) at the closing date, extended for non-liquid maturities using a long-term equilibrium rate, plus a spread applicable to investment grade corporate bonds as well as an illiquidity premium. Based on expected disbursements, a single equivalent rate is deducted from the rate curve constructed in this manner.

The inflation rate is set in accordance with the long-term inflation projections for the Eurozone and taking into account the European Central Bank's target rate.

Changes in assumptions relating to changes in cost estimates, discount and inflation rates, and payment schedules are recognized in profit or loss.

#### Onerous contracts

An onerous contract is one in which the costs to fulfill the terms of the contract exceed the economic benefits expected from it. Costs to fulfill the terms of the contract reflect the net cost of exit from the contract, which is the lesser of the cost of performing the contract or any compensation or penalty arising from the failure to perform it.

When the group records an onerous contract, the present value of the resulting obligation is subject to a provision (after taking into account any impairment of the assets earmarked for its performance).

#### Provisions for restructuring

A provision for restructuring is recognized by the group when it has a constructive obligation, which is materialized when: (i) there is a formalized and detailed plan specifying the activity or part of the activity concerned, the location and number of people affected, the estimate of the expenses to be incurred and the date on which the plan will be implemented; and (ii) the people affected have been properly informed of the plan's main features.

#### Provisions for mining site reclamation

These provisions correspond to foreseeable expenses stemming from the cost of rehabilitating mining sites borne by the group. The provision is constituted as and when the site is operated, in accordance with the principle of progressive deterioration.

The provision for mining site reclamation is equal to the proportion of tonnages processed since the commissioning of the site compared to the total tonnage of the site (quantities already processed and yet to be processed).

#### 1.3.12. Provisions for end-of-lifecycle operations

Provisions for end-of-lifecycle operations cover:

- the costs of dismantling to bring the facility to the final state of decommissioning, including the costs of treatment and packaging of the waste resulting from the dismantling operations;
- the costs of storage, retrieval, treatment and packaging of certain legacy waste from older used fuel treatment contracts that could not be processed on site (WRP);
- costs related to the long-term management of radioactive waste (warehousing, transport and storage);
- costs relating to the monitoring of storage sites after their closure.

At the closing date, these costs are adjusted in view of the prevailing economic conditions, and are positioned by payment date so as to be discounted using the inflation rate and the discount rate corresponding to the schedule of forecast expenditure.

Provisions for end-of-lifecycle operations performed by the group and relating to the dismantling of facilities are an integral part of the cost of facilities.

They are therefore measured and recognized in full as of the date of active commissioning of the corresponding nuclear facility, against an end-of-lifecycle asset set out in property, plant and equipment (see Note 1.3.7.2).

# Treatment of amortization

Dismantling assets are amortized on a straight-line basis over the same period as the relevant facilities.

The corresponding amortization expense does not contribute to the progress of the contracts and is not taken into account in the cost of inventories. It is however included in the profit and loss account under "cost of sales", deducted from gross profit.

#### Treatment of expenses from discounting reversals

The discounting of the provision is reversed at the end of each financial year: the discounting reversal corresponds to the increase in the provision due to the passage of time. This increase is recorded as a financial expense.

#### Inflation and discount rates used to discount end-of-lifecycle operations

The inflation and discount rates used to measure present value of provisions for end-of-lifecycle operations are determined on the basis of the principles described below.

The inflation rate is set in accordance with the long-term inflation projections for the Eurozone and taking into account the European Central Bank's target rate.

The discount rate is set pursuant to IAS 37, i.e. based on year-end market conditions and the specific characteristics of the liability. It is accordingly determined on basis of a risk-free yield curve for France at the closing date, extended for non-liquid maturities using a long-term equilibrium rate (Source EIOPA), plus a spread applicable to investment grade corporate bonds as well as an illiquidity premium. Based on expected disbursements, a single equivalent rate is deducted from the rate curve constructed in this manner.

The revision of the discount rate is accordingly a function of market rates and structural changes in the economy resulting in sustainable medium- and long-term changes.

According to articles D. 594-1 et seq. of the French Environmental Code and the decree of March 21, 2007 on securing the financing of nuclear expenses, as amended on July 1, 2020, a deficit or surplus in coverage (ratio of dedicated assets at fair value to end-of-lifecycle provisions) is calculated on the basis of the discount rate thus determined net of inflation, when this real discount rate remains below:

- the projected rate of return on hedging assets, prudently estimated taking into account the disbursement horizon; and
- to the actual value of the ceiling set by order of the ministers in charge of the economy and energy, which is equal to the unrounded value representative of the real long-term interest rate expectations, used for the calculation reported by the French Ministry of Finance, the European Insurance and Occupational Pensions Authority of the ultimate forward rate applicable on the date in question, increased by one hundred and fifty basis points. This cap is applicable from the year 2024. Until this year, the cap equals the weighted average of 2.3% and this new cap. The weighting allocated to the amount of 2.3% is set at 50% for the year 2020, 25% for the year 2021, 12.5% for the year 2022 and 6.25% for the year 2023.

In the event that the real discount rate is higher than the regulatory rate, the latter rate is used to determine the deficit or surplus of coverage.

# Treatment of changes in assumptions

Changes in assumptions relate to changes in cost estimates, discount and inflation rates, and payment schedules.

In application of the prospective method:

- if the facility is in operation, end-of-lifecycle assets are adjusted in the same amount as the provision; end-of-lifecycle assets are adjusted in the same amount as the provision; end-of-lifecycle assets are adjusted in the same amount as the provision; end-of-lifecycle assets are adjusted in the same amount as the provision; end-of-lifecycle assets are adjusted in the same amount as the provision; end-of-lifecycle assets are adjusted in the same amount as the provision; end-of-lifecycle assets are amount as the provision and the provision are also as the provision and the provision as the provision and the provision are also as the provision and the provision are also as the provision and the provision are also as the provision are also as the provision and the provision are also as the provision are also as
- if the facility is no longer in operation, or if the operations cover historical waste retrieval and packaging (WRP), the impact is expensed in the year of the change for the remaining share of the cost to the group. The impact of changes in cost estimates is recognized under operating income in "Other operating income and expenses"; the impact of changes in discount and inflation rates related to changes in market conditions and changes in the payment schedules is reflected in net financial income.

#### End-of-lifecycle assets (third party share)

The group may be required to carry out dismantling operations, funded in part by third parties. Provisions for end-of-lifecycle operations cover all operations. They are recognized against "Dismantling assets (own share)" for the group's share and, in return, and against "End-of-lifecycle assets (third party share)" in the amount of the funding expected from the third party.

End-of-lifecycle assets (third party share) are not amortized.

They are discounted symmetrically with the corresponding provisions. Accretion effects increasing the value of the asset are recorded in a financial income account.

It is reduced as the contractual work is performed.

#### 1.3.13. Income tax

Income taxes include current tax expense (income) and the deferred tax expense (income), calculated in accordance with the tax laws of the countries where the income is taxable.

#### Current tax

Current tax assets and liabilities are measured based on the expected amount that will be received or paid to the tax authorities.

Current tax relating to items recognized in equity is also recognized in equity, and not in the statement of income. When the positions it has taken in its tax returns are subject to interpretation, Management periodically reviews them, and records provisions accordingly when it deems necessary.

#### Deferred taxes

As provided for in IAS 12, deferred taxes are determined for all temporary differences between net carrying amounts and the tax basis of assets and liabilities, to which is applied the anticipated tax rate at the time of reversal of these temporary differences, and which has been adopted as of the closing date. They are not discounted.

Temporary taxable differences generate a deferred tax liability.

Temporary deductible differences, tax loss carry-forwards, and unused tax credits generate a deferred tax asset equal to the probable amounts recoverable in the future. Deferred tax assets are analyzed case by case for recoverability, taking into account the income projections from the group's strategic action plan.

Deferred tax liabilities are recorded for all taxable temporary differences of subsidiaries, associates and partnerships, unless the group is in a position to control the timing of reversal of the temporary differences and it is probable that such reversal will not take place in the foreseeable future. Tax accounts are reviewed at the end of each financial year, in particular to take into account changes in tax laws and the likelihood that amounts recognized will be recovered.

Deferred taxes are recognized in the statement of income, with the exception of those relating to "Other items of comprehensive income", which are also recorded under "Other comprehensive income."

Orano has elected to recognize the value added business tax (*contribution sur la valeur ajoutée des entreprises*, CVAE) as an income tax. Since 2010, its French subsidiaries have been subject to this tax (including the Chamber of Commerce and Industry tax) at the rate of 1.6%. As of 2021, this rate will be reduced to 0.75%. As provided in IAS 12, this election requires recognition of deferred taxes at the rate of 0.75% on the corresponding temporary differences.

#### Recoverability of deferred tax assets

The amount of deferred tax assets is reviewed at each reporting date, and is reduced where necessary if it is no longer probable that future taxable profits will permit the use of all or part of the amount. Similarly, unrecognized deferred tax assets are remeasured at each reporting date and recognized in the amount of the estimated future taxable profits against which they may be charged.

The recoverable share of the group's deferred tax assets is that for which the probability of recovery is higher than 50%. To establish this probability, the group performs a three-step analysis: (a) demonstration of the non-recurring nature of the losses (b) analysis of future earnings prospects, and (c) analysis of tax management opportunities.

Regarding the outlook for future income, the probability of future taxable profits to offset losses carried forward is assessed based on income projections from the strategic plan validated by the governance bodies.

The estimation of recoverable losses also takes into account the annual regulation on maximum recoverable amounts (50% for France).

#### Offsetting of deferred taxes

Deferred tax assets and liabilities are netted for each taxable entity if the entity is allowed to offset its current tax receivables against its current tax liabilities.

#### Note 2 - SCOPE

#### BREAKDOWN OF CONSOLIDATED COMPANIES IN FRANCE AND INTERNATIONALLY

(number of companies)	Decembe	December 31, 2020		r 31, 2019
	French	Foreign	French	Foreign
Full consolidation	27	43	22	41
Joint operations	-	6	-	6
Equity method	1	5	1	4
Sub-total	28	54	23	51
Total	8	82		4

#### **MAIN OPERATIONS IN 2020**

See Note 1.1.

#### **MAIN OPERATIONS IN 2019**

#### Creation of the company Nurlikum Mining LLC in Uzbekistan

In December 2019, Orano Mining established a partnership with the State Committee for Geology and Mineral Resources of the Republic of Uzbekistan through the creation of the Nurlikum Mining LLC joint venture, controlled by Orano. The agreement formalizes the desire of both parties to work together on uranium mining projects in Uzbekistan, particularly in the Navoiy region in a desert area at the heart of the uranium-rich province of Kyzylkum. Once exploration permits have been granted, Nurlikum Mining LLC will carry out surveys to improve the classification level of the resources already identified by the Uzbek partner and to identify new uranium reserves.

# SCOPE OF CONSOLIDATED COMPANIES

(FC: Full consolidation; EM: equity method; JO: Joint operation)

(\*) legal reorganization (see note 1.1)

Name of unit or controlling entity: Company		Decemb	er 31, 2020	Decem	nber 31, 2019
name, legal form	Country		Percentage of interest		Percentage of interest
FRANCE					
Orano		FC	100	FC	100
Orano Support		FC	100	FC	100
Orano Démantèlement (e.g. Orano Cycle) (*)		FC	100	FC	100
Orano Chimie Enrichment (*)		FC	100	-	-
Orano Recyclage (*)		FC	100	-	-
Orano Mining		FC	100	FC	100
CFMM		FC	100	FC	100
Orano Expansion		FC	95.28	FC	95.28
EURODIF SA (2)		FC	100	FC	100
SOFIDIF (2)		FC	60	FC	60
SET HOLDING		FC	95	FC	95
SET		FC	95	FC	95
Laboratoire d'étalons d'activité		FC	100	FC	100
Orano Temis		FC	100	FC	100
LEMARECHAL		FC	100	FC	100
Orano NPS (ex TN International)		FC	100	FC	100
Orano DS – Dismantling and Services		FC	73.86	FC	73.86
Orano KSE		FC	73.86	-	-
Orano Cotumer		FC	73.86	-	-
Orano STII		FC	73.86	-	-
CNS		FC	51	FC	51
TRIHOM (1)		FC	48.75	FC	48.75
SICN		FC	100	FC	100
Orano DA – Diagnostic Amiante		FC	74	FC	74
Orano Projets		FC	100	FC	100
Orano Med		FC	100	FC	100
Orano Assurance et Réassurance		FC	100	FC	100
SI-nerGIE		EM	50	EM	50
EUROPE (excluding France)					
Urangesellschaft – Frankfurt	Germany	FC	100	FC	100
Orano GmbH	Germany	FC	100	FC	100
Dekontaminierung Sanierung Rekultivierung	Germany	FC	100	FC	100
Enrichment Technology Company Ltd (ETC)	United Kingdom	EM	50	EM	50
Orano Projects Ltd	United Kingdom	FC	100	FC	100
Orano UK Ltd	United Kingdom	FC	100	FC	100

Name of well an acutualling antitus Comment		Decem	ber 31, 2020	December 31, 2019		
Name of unit or controlling entity: Company name, legal form	Country		Percentage of interest		Percentage of interest	
AMERICAS						
Orano USA LLC	United States	FC	100	FC	100	
UG USA	United States	FC	100	FC	100	
TN Americas LLC	United States	FC	100	FC	100	
Orano CIS LLC	<b>United States</b>	FC	100	FC	100	
Interim Storage Partners LLC	<b>United States</b>	EM	51	EM	51	
Orano Decommissioning Services LLC	<b>United States</b>	FC	100	FC	100	
Orano Decommissioning Holdings LLC (3)	United States	FC	100	-	-	
Accelerated Decommissioning Partners LLC (3)	<b>United States</b>	EM	25	-	-	
Orano Med LLC	<b>United States</b>	FC	100	FC	100	
PIC	<b>United States</b>	FC	100	FC	100	
Orano Federal Services LLC	United States	FC	100	FC	100	
Orano Canada Inc.	Canada	FC	100	FC	100	
Cigar Lake	Canada	JO	37.10	JO	37.10	
Key Lake	Canada	JO	16.67	JO	16.67	
Kiggavik	Canada	JO	66.09	JO	66.09	
McArthur River	Canada	JO	30.20	JO	30.20	
McClean Lake	Canada	JO	77.5	JO	70	
Midwest	Canada	JO	74.83	JO	69.16	
Orano Est Canada	Canada	FC	100	FC	100	
Urangesellschaft Canada Limited	Canada	FC	100	FC	100	
URANOR Inc.	Canada	FC	100	FC	100	
Orano Quebec Inc.	Canada	FC	100	FC	100	
Orano Resources Southern Africa Virgin Islands	Virgin Islands	FC	100	FC	100	
ASIA/PACIFIC						
Orano Japan	Japan	FC	100	FC	100	
Orano Cycle Japan Projects	Japan	FC	100	FC	100	
ANADEC/Orano ATOX D&D Solutions Co. Ltd.	Japan	EM	50	EM	50	
Orano Beijing Technology Co. Ltd.	China	FC	100	FC	100	
UG Asia Limited	China	FC	100	FC	100	
AREVA Mongol LLC	Mongolia	FC	66	FC	66	
COGEGOBI	Mongolia	FC	66	FC	66	
Badrakh Energy LLC (1)	Mongolia	FC	43.56	FC	43.56	
Orano Korea	Rep. of Korea	FC	100	FC	100	
AREVA India Private Ltd	India	FC	100	FC	100	
Katco	Kazakhstan	FC	51	FC	51	
Nurlikum Mining LLC	Uzbekistan	FC	51	FC	51	
Orano Holdings Australia Pty Ltd	Australia	FC	100	FC	100	
Orano Australia Pty Ltd	Australia	FC	100	FC	100	
AFRICA/MIDDLE EAST						
Somair	Niger	FC	63.40	FC	63.40	
Imouraren SA	Niger	FC	63.50	FC	63.50	
Cominak	Niger	EM	34	EM	34	
TN Niger	Niger	FC	100	-	<u>-</u>	
Orano Mining (Namibia) Pty Ltd	Namibia	FC	100	FC	100	
Orano Processing Namibia	Namibia	FC	100	FC	100	
Erongo Desalination Company (PTy) Ltd	Namibia	FC	100	FC	100	
Uramin Centrafrique	Central African Rep.	FC	100	FC	100	
Orano Gabon	Gabon	FC	100	FC	100	
COMUF	Gabon	FC	68.42	FC	68.42	
JORDAN AREVA RESSOURCES	Jordan	FC	50	FC	50	

<sup>(1)</sup> The percentage of control over these entities is greater than 50%.

<sup>(2)</sup> Following the recapitalization of Eurodif SA, Sofidif no longer holds a stake in any group companies.

<sup>(3)</sup> Entities not consolidated in 2019 as not significant and activity started in 2020.

#### **UNCONSOLIDATED COMPANIES**

At December 31, 2020, the net carrying amount of securities held in the 10 unconsolidated companies in which Orano holds interests of more than 50% amounted to 4 million euros in the statement of financial position. The company believes there is no risk associated with these holdings and considers them non-material.

#### **Note 3 - OPERATING SEGMENTS**

#### BY BUSINESS SEGMENT

#### Results 2020

(in millions of euros)	Mining	Front End	Back End	Corporate, other operations and eliminations	Total
Gross revenue	1,088	1,045	1,730	(179)	3,684
Inter-segment sales	(9)	(45)	(138)	192	-
Contribution to consolidated revenue	1,079	999	1,592	13	3,684
Operating income before end-of-cycle activity	371	234	(98)	(48)	459
End-of-cycle activities result	-	(10)	(110)	1	(119)
Operating income	371	224	(209)	(47)	340
Share in net income of joint ventures and associates	-	-	-	-	15
Net financial income (expense)	-	-	-	-	(321)
Income tax	-	-	-	-	(54)
Net income	-	-	-	-	(20)
EBITDA (*)	502	317	146	(34)	931
% of gross revenue	46.1%	30.4%	8.4%	n.a.	25.3%

(\*) see note 1.3.5 and 6

In the year ended December 31, 2020, the group generated approximately 46% of its revenue with EDF.

Revenue is recognized when the control of the material is transferred for the Mining and Front End divisions, and predominantly on the basis of the percentage-of-completion method for the Back End segment.

#### Statement of financial position 2020

(in millions of euros)	Mining	Front End	Back End	Corporate, other operations and eliminations	Total
Property, plant and equipment and intangible assets (including goodwill and right-of-use assets on leases)	2,522	4,312	3,935	120	10,889
Financial assets earmarked for end-of-lifecycle operations	-	1,718	5,965	-	7,683
Other non-current assets	82	1	4	165	253
Subtotal: Non-current assets	2,605	6,031	9,904	284	18,825
Inventories and receivables (excluding tax receivables)	581	1,260	761	341	2,943
Other current assets	1	-	-	2,053	2,054
Subtotal: Current assets	582	1,260	761	2,395	4,997
TOTAL ASSETS	3,186	7,292	10,665	2,679	23,822

#### 2019 result

(in millions of euros)	Mining	Front End	Downstrea m (*)	Corporate, other operations and eliminations (*)	Total
Gross revenue	1,285	930	1,698	(127)	3,787
Inter-segment sales	(6)	(29)	(104)	139	-
Contribution to consolidated revenue	1,279	901	1,594	12	3,787
Operating income before end-of-cycle activity (*)	446	188	(116)	(33)	484
Income from end-of- cycle activities (*)	-	3	(19)	-	(16)
Operating income	446	191	(135)	(33)	468
Share in net income of joint ventures and associates	-	-	-	-	(19)
Net financial income (expense)	-	-	-	-	40
Income tax	-	-	-	-	(36)
Net income	-	-	-	-	452
EBITDA (**)	634	249	112	(94)	900
% of gross revenue	49.3%	26.8%	6.6%	n.a.	23.8%

In the year ended December 31, 2019, the group generated approximately 41% of its revenue with EDF.

<sup>(\*)</sup> The comparative figures as of December 31, 2019 have been restated to take into account the change in the legal organization of Orano Cycle (see note 1.1)

(\*\*) The comparative data at December 31, 2019 have been restated to take into account the new definition of EBITDA (see note 6).

#### Balance sheet 2019 (\*)

(in millions of euros)	Mining	Front End	Back End	Corporate, other operations and eliminations	Total
Property, plant and equipment and intangible assets (including goodwill)	2,750	4,282	3,808	110	10,950
Financial assets earmarked for end-of-lifecycle operations	-	1,685	5,907	-	7,592
Other non-current assets	53	1	2	162	219
Subtotal: Non-current assets	2,803	5,968	9,718	272	18,761
Inventories and receivables (excluding tax receivables)	619	1,329	724	115	2,787
Other current assets	1	-	-	2,032	2,033
Subtotal: Current assets	619	1,329	724	2,147	4,820
TOTAL ASSETS	3,422	7,297	10,442	2,420	23,582

<sup>(\*)</sup> Comparative data at December 31, 2019 have been restated to reflect the change Orano Cycle's legal organization. (see note 1.1)

#### **BY REGION**

# Financial year 2020

# Contribution to consolidated revenue by business segment and customer location

(in millions of euros)	Mining	Front End	Back End	Corporate and other operations	Total
France	343	495	1,089	10	1,938
Europe (excluding France)	78	199	199	2	479
North & South America	129	171	182	0	482
Asia-Pacific	503	134	116	0	753
Africa and Middle East	26	0	5	0	32
TOTAL	1,079	999	1,592	13	3,684

# Acquisitions of property, plant and equipment and intangible assets (excluding goodwill) by business segment and region of origin of the units

(in millions of euros)	Mining	Front End	Back End	Corporate and other operations	Total
France	21	129	299	13	463
Europe (excluding France)	23	-	5	-	29
North & South America	24	-	8	2	34
Asia-Pacific	0	-	0	0	0
Africa and Middle East	24	-	-	-	24
TOTAL (*)	92	129	312	16	550

<sup>(\*)</sup> see notes 10 and 11

# Financial year 2019

# Contribution to consolidated revenue by business segment and customer location

(in millions of euros)	Mining	Front End	Back End	Corporate and other operations	Total
France	318	395	1,086	12	1,811
Europe (excluding France)	67	141	164	0	373
North & South America	223	157	195	-	576
Asia-Pacific	629	196	145	0	969
Africa and Middle East	42	12	4	-	58
TOTAL	1,279	901	1,594	12	3,787

# Acquisitions of property, plant and equipment and intangible assets (excluding goodwill) by business segment and region of origin of the units

(in millions of euros)	Mining	Front End	Back End	Corporate and other operations	Total
France	7	160	311	20	498
Europe (excluding France)	26	-	3	0	29
North & South America	24	0	21	5	50
Asia-Pacific	0	-	-	0	0
Africa and Middle East	28	-	-	-	28
TOT-L	84	160	335	26	605

# Note 4 - ADDITIONAL INFORMATION BY TYPE

(in millions of euros)	December 31, 2020	December 31, 2019
Payroll expenses (*)	(1,243)	(1,345)
Average full-time equivalent workforce	17,946	17,609

<sup>(\*)</sup> Excluding –pension commitments

#### Note 5 - OTHER OPERATING INCOME AND EXPENSES

### OTHER OPERATING INCOME

(in millions of euros)	December 31, 2020	December 31, 2019
Gain on disposals of assets other than financial assets	15	6
Reversal of impairment on assets	70	63
Other income	149	38
Total other operating income	235	107

In 2020 and 2019, the reversal of impairment relates mainly to the Philippe Coste plant.

In 2020, other operating income includes:

- a reversal of a provision linked to the renegotiation of the framework contract for health and personal protection for an amount of 95 million euros (see note 24);
- an insurance indemnity for the repair of material damage to the crystallizers at the Philippe Coste plant for 18 million euros.

### OTHER OPERATING EXPENSE

(in millions of euros)	December 31, 2020	December 31, 2019
Restructuring and early retirement plan costs	0	(13)
Reversal of impairment on assets (excluding goodwill)	(26)	(61)
Loss on disposals of assets other than financial assets	(5)	(1)
Dismantling costs net of provisions/reversals of provisions for end-of- lifecycle operations	(119)	(16)
Other expenses	(76)	(92)
Total other operating expense	(227)	(183)

Asset impairment is described in Notes 10 and 11.

Decommissioning costs net of provisions/reversals are described in Note 13.

In the year ended December 31, 2020, other expenses include mainly costs related to the postponement of the start of mining operations on the Imouraren and Trekkopje sites, as well as infrastructure maintenance, by 17 million euros (compared with 24 million euros at December 31, 2019).

Note 6 - BREAKDOWN OF OPERATING INCOME / EBITDA

(in millions of euros)	December 31, 2020	December 31, 2019 (**)
Operating income	340	468
Net increase in depreciation and impairment of intangible assets, net of reversals	79	157
Net increase in depreciation and impairment of property, plant and equipment, net of reversals	380	355
Net increase in depreciation and impairment of Right of use – asset leases, net of reversals	24	18
Net gain on disposal of property, plant and equipment and intangible assets	(10)	(4)
Effects of takeovers and losses of control	(3)	-
Gains and losses on asset leases	0	0
Provisions, net of reversals (*)	(109)	(313)
Costs of end-of-lifecycle operations performed	230	219
EBITDA	931	900

# Note 7 - NET FINANCIAL INCOME (EXPENSE)

### **FINANCIAL INTEREST ON DEBT**

Financial interest on debt as of December 31, 2020 includes interest expense on bonds in the amount of 134 million euros (162 million euros as of December 31, 2019 plus the 32 million euros cash payment to partially redeem the 2024 bond in April 2019).

The interest expense related to IFRS 16 incurred in the financial year 2020 was 3 million euros (identical to December 31, 2019).

<sup>(\*)</sup> except provisions and reversals of provisions net current assets
(\*\*) Comparative data as of December 31, 2019 have been restated to take into account the new definition of EBITDA (see note 1.3.5)

# OTHER FINANCIAL INCOME AND EXPENSE

(in millions of euros)	December 31, 2020	December 31, 2019
	222	050
Change in fair value through profit or loss of earmarked assets	206	659
Dividends received	59	191
Income from receivables and accretion gains on earmarked assets	5	10
Accretion expenses on end-of-lifecycle operations	(295)	(311)
Impact of changes in discount rates and inflation rates	34	(8)
Impact of revisions of payment schedules	1	-
Share related to end-of-lifecycle operations	10	541
Foreign exchange gain (loss)	(0)	2
Change in fair value through profit or loss of non-earmarked assets	0	(1)
Impairment of financial assets, net of reversals	(0)	(0)
Interest on advances	(71)	(54)
Financial income from pensions and other employee benefits	(7)	(18)
Accretion expenses on debt and other provisions and effects of changes in discount rates and inflation of debts	(62)	(140)
Other financial income	4	2
Other financial expense	(53)	(95)
Share not related to end-of-lifecycle operations	(188)	(303)
Other financial income and expense	(177)	238

Other financial expense consists chiefly of premiums/discounts on currency hedging instruments.

### **Note 8 - INCOME TAX**

### **ANALYSIS OF INCOME TAX EXPENSE**

(in millions of euros)	December 31, 2020	December 31, 2019
Current taxes (France)	(31)	(37)
Current taxes (other countries)	(16)	(20)
Total current taxes	(48)	(57)
Deferred taxes	(6)	21
Total taxes	(54)	(36)

The main French subsidiaries in the scope of consolidation, which are at least 95% owned, established a tax consolidation group effective September 1, 2017.

No deferred tax assets were recognized in respect of the tax loss carryforwards of the French entities included in the tax consolidation group at December 31, 2020.

In view of the implementation of the tax consolidation group formed around the Company as of September 1, 2017, future relationships between the subsidiaries and Orano SA are governed by a tax consolidation agreement for the period covered by the tax consolidation, based on a principle of neutrality.

The group benefited from certain tax measures introduced by the CARES Act in the United States, within the framework of the specific decisions made in order to deal with the economic fallout of the Covid crisis. It was therefore able to make use of the favorable provisions regarding carryback, which had been eliminated by the tax reform provisions that became effective on January 1, 2018.

Reconciliation of income tax expense and income before taxes

(in millions of euros)	December 31, 2020	December 31, 2019
Net income for the period	(20)	452
Less		
Share in net income of joint ventures and associates	(15)	19
Tax expense (income)	54	36
Income before tax	19	508
Theoretical tax gain (expense) at 32.02% in 2020 and at 34.43% in 2019	(6)	(175)
Impact of tax consolidation		
Operations taxed at a rate other than the full statutory rate	5	7
Unrecognized deferred taxes	(42)	183
Other change in permanent differences	(11)	(52)
Effective tax income (expense)	(54)	(36)
Effective tax rate	n/a	8%

Breakdown of other change in permanent differences

(in millions of euros)	December 31, 2020	December 31, 2019
Parent/subsidiary tax treatment and inter-company dividends	(1)	(3)
Impact of permanent differences for tax purposes	(21)	11
Differences between the French tax rate and tax rates applicable abroad	10	12
CVAE business tax	(25)	(19)
Impact of change in tax rate	31	(48)
Other	(5)	(4)
Total other change in permanent differences	(11)	(52)

### **DEFERRED TAX ASSETS AND LIABILITIES**

(in millions of euros)	December 31, 2020	December 31, 2019
Deferred tax assets	92	109
Deferred tax liabilities	0	-
Total deferred tax assets and (liabilities)	92	109

For all French companies, the expected tax rates depending on the year in which temporary differences will be reversed are as follows:

<u>2021</u>	<u>&gt;2022</u>
28.41%	25.83%

Main categories of deferred tax assets and liabilities

(in millions of euros)	December 31, 2020	December 31, 2019
Tax impact of temporary differences related to:		
Property, plant and equipment, intangible assets and non-current assets	86	77
Working capital assets	3	12
Employee benefits	9	8
Provisions for restructuring	0	0
Tax-driven provisions	(160)	(154)
Provisions for end-of-lifecycle operations	28	34
Impact of loss carry-forwards and deferred taxes	101	101
Other temporary differences	24	31
Total net deferred tax assets and (liabilities)	92	109

# Change in consolidated deferred tax assets and liabilities

(in millions of euros)	December 31, 2020	December 31, 2019
At January 1	109	91
Tax recognized in profit or loss	(6)	21
Tax expense recognized directly in other items of comprehensive income	(6)	(4)
Change in consolidated group	1	-
Currency translation adjustments	(6)	0
Total deferred tax assets and (liabilities)	92	109

Deferred tax income and expenses by category of temporary difference

(in millions of euros)	December 31, 2020	December 31, 2019
Property, plant and equipment, intangible assets and non-current assets	(23)	(187)
Working capital assets	1	15
Employee benefits	(6)	(40)
Provisions for restructuring	0	(15)
Tax-driven provisions	1	(15)
Provisions for end-of-lifecycle operations	(5)	-
Net loss carry-forwards and deferred taxes	48	35
Impairment of deferred taxes	(42)	183
Other temporary differences	20	44
Total deferred tax income (expenses)	(6)	21

# Breakdown of deferred tax recognized in other items of comprehensive income

	Dec	ember 31,	2020	December 31, 2019			
(in millions of euros)	Before	Income	After	Before	Income	After	
	tax	tax	tax	tax	tax	tax	
Actuarial gains and losses on employee benefits	(50)	-	(50)	(54)	1	(53)	
Currency translation adjustments	(185)	-	(185)	73	-	73	
Change in value of cash flow hedges	175	(6)	168	7	(4)	2	
Share in comprehensive income of associates (net of income tax)	-	-	-	(4)	-	(4)	
Total gains and (losses) in other comprehensive income after tax	(60)	(6)	(66)	21	(4)	18	

### **UNRECOGNIZED DEFERRED TAX ASSETS**

(in millions of euros)	December 31, 2020	December 31, 2019
Tax credits	-	-
Tax losses	647	613
Other temporary differences	921	1,028
Total unrecognized deferred taxes	1,568	1,641

#### Note 9 - GOODWILL

(in millions of euros)	December 31, 2019	Increases	Disposal	Impairment	Currency translation adjustments and other	December 31, 2020
Mining	858				(72)	786
Front End	161					161
Back End	228				(1)	227
Total	1,247	-	-	-	(73)	1,174

### **GOODWILL IMPAIRMENT TESTS**

As indicated in Notes 1.2. "Estimates and judgments" and 1.3.7.5 "Impairment of property, plant and equipment, intangible assets and goodwill", the group performs impairment tests at least once a year and whenever there is an indication of impairment. These tests consist of comparing the net carrying amount of the assets of cash-generating units (CGUs) or groups of CGUs to which goodwill has been allocated (after inclusion of impairment of property, plant and equipment and intangible assets listed in Notes 10 and 11) with their recoverable amount.

The discount rates used for impairment testing are based on the average cost of capital, and reflect current assumptions as regards the time value of money and the specific risk represented by the asset, the CGU or the group of CGUs; they are determined on the basis of observed market data and evaluations prepared by specialized firms (market risk-free rate, equity market risk premium, volatility indices, credit spreads and debt ratios of comparable companies in each sector).

The following assumptions were used to determine the net present value of the estimated future cash flows of the CGUs or groups of CGUs:

December 31, 2020	Discount rate After tax	Growth rate for standard year	Standard year
Mining	7.00%-12.00%	n/a	n/a
Front End	6.50%	n/a	n/a
Back End	6.5%-7.5%	1.50%	2040

December 31, 2019	Discount rate After tax	Growth rate for standard year	Standard year
Mining	7.55%-12.00%	n/a	n/a
Front End	6.60%	n/a	n/a
Back End	6.65%-7.75%	1.50%	2040

These impairment tests were calculated using exchange rates in effect on the balance sheet date or the hedged rate when cash flows are hedged.

#### Mining

The recoverable amount of the Mining group of CGUs is determined based on its value in use. The value in use of mining operations is calculated based on forecast data for the entire period, up to the planned end of mining operations at existing mines (Canada, Kazakhstan and Niger) and the marketing of the corresponding products (i.e. no later than 2043), rather than on a normative year. The value in use is determined by discounting estimated future cash flows per mine at rates between 7.00% and 12.00% (between 7.55% and 12.00% at December 31, 2019) and based on exchange rates at December 31, 2020.

Future cash flows are determined using the contractually set prices for the fixed component of the backlog and, for the variable component, the market prices based on the forecast price curve prepared by Orano. The forecast price curve is also used for the portion of sales not yet covered by a contract. The price curve is based among other things on Orano's vision of changes in supply (uranium mines and secondary resources) and demand (reflecting the consumption of the global fleet of nuclear power plants over the length of the curve and the purchasing policy of the relevant utilities).

The value in use determined in this manner is greater than the net carrying amount, and therefore does not result in any impairment of goodwill.

The test remains sensitive to discount rates, to foreign exchange parity and to the anticipated future prices of uranium. The value in use of the assets of the Mining group of CGUs would fall by the amounts below if any of the following assumptions were used:

- a discount rate of 50 basis points higher: 93 million euros;
- · a euro/US dollar exchange rate 5 eurocents higher (i.e. 1.28 instead of 1.23): 193 million euros; and
- sales price assumption 5 US dollars per pound of uranium below Orano's projected price curves over the entire period of the business plans: 347 million euros.

On this point, the sensitivity analysis was carried out without taking into account a revision of economically mineable uranium quantities or production schedules resulting from this price change.

Taken individually, these impairments would not result in an impairment of goodwill allocated to the group of CGUs of the Mining BU but, taken together, would result in the impairment of part of the goodwill.

### Front End

In the Front End segment, goodwill is carried by the Enrichment CGU. The recoverable amount of the CGU is determined from the value in use, calculated using forecast data for the entire period up to the planned end of the operation of industrial assets, without using a normative year. The value in use is determined by discounting estimated future cash flows at 6.50% (6.60% at December 31, 2019) and on the basis of a euro-US dollar exchange rate of 1.23, in line with the closing rate as of December 31, 2020 (1.12 at December 31, 2019).

Future cash flows are determined using the contractually set prices for the fixed component of the backlog and, for the variable component, the market prices based on the forecast price curve prepared and updated by Orano. The forecast price curve is also used for the portion of sales not yet covered by a contract. The price curve is based among other things on Orano's vision of changes in supply (enrichment capacities, secondary stocks and resources) and demand for enriched uranium (reflecting the consumption of the global fleet of nuclear power plants over the length of the curve and the purchasing policy of the relevant utilities).

Impairment testing performed at December 31, 2020 did not result in the recognition of any impairment of goodwill.

The test is sensitive to the discount rate, as well as to the euro / US dollar parity. The value in use of the assets of the Enrichment CGU would fall by the amounts below if any of the following assumptions were used:

- a discount rate of 50 basis points higher: 293 million euros;
- a euro/US dollar exchange rate 5 eurocents higher (i.e. 1.28 instead of 1.23): 32 million euros.
- sales price assumptions 1 euro per SWU below Orano's projected price curves: 41 million euros.

Individually, these sensitivities do not result in goodwill impairment, whereas cumulatively, an impairment would have to be recognized.

#### **Back End**

In the Back End segment, goodwill was carried by the Recycling BU in the amount of 171 million euros, the Logistics BU in the amount of 41 million euros and the DS BU in the amount of 15 million euros.

The impairment tests performed on the CGUs relating to the activities of the Downstream BUs did not result in the recognition of any goodwill impairment.

The value in use is determined by discounting estimated future cash flows at rates of 7.5% (compared to 6.80% as of December 31, 2019) for the Recycling BU and between 6.5% - 7% (compared to 6.95% - 7.75% as of December 31, 2019) for the NPS BU and between 6.50% - 7,50% (compared to 6.05% - 7.75% as of December 31, 2019) for the DS BU.

Sensitivity analyses show that the use of a discount rate 50 basis points higher and / or a growth rate for the normative year 1 percentage point lower than the above-mentioned rates would not have led to the recognition of impairment on goodwill.

**Note 10 - INTANGIBLE ASSETS** 

(in millions of euros)	Pre-mining expenses	R&D expenses	Mineral rights	Concessions & brevets	Software	Real estate. Incorp. ongoing	Other	Total
Gross amount at December 31, 2019	2,054	56	1,155	408	342	65	186	4,267
CAPEX	23	-	-	-	-	25	0	48
Disposal	0	-	-	(3)	(4)	-	(1)	(8)
Currency translation adjustments	(144)	-	(68)	(2)	(1)	(8)	(3)	(225)
Change in consolidated group	6	-	-	-	-	-		6
Other adjustment	13	-	-	-	15	(21)	1	9
Gross amount at December 31, 2020	1,953	56	1,088	404	353	61	182	4,097
Depreciation and provisions at December 31, 2019	(1,268)	(56)	(1,155)	(98)	(309)	(4)	(130)	(3,020)
Net charges to amortization/impairment (1)	(47)	-	-	(9)	(7)	-	(16)	(79)
Disposal	0	-	-	3	4	-	1	8
Currency translation adjustments	93	-	68	2	1	-	3	166
Change in consolidated group	0	-	-	-	-	-	-	-
Other adjustment	(1)	-	-	-	4	-	(1)	3
Depreciation and provisions at December 31, 2020	(1,223)	(56)	(1,087)	(102)	(307)	(4)	(142)	(2,922)
Net carrying amount at December 31, 2019	786	-	-	311	34	61	55	1,247
Net carrying amount at December 31, 2020	729	-	-	302	46	57	40	1,175

<sup>(1)</sup> No impairment loss was recognized in the financial year 2020

Note 11 - PROPERTY, PLANT AND EQUIPMENT

(in millions of euros)	Land	Buildings	Plant, equipment and tooling	End-of- lifecycle assets - attributable to owners of the parent	Other	In progress	Total
Gross amount at December 31, 2019	155	2,009	20,492	1,202	1,476	1,954	27,287
CAPEX	1	9	15	-	18	459	502
Disposal	(3)	(26)	(150)	(1)	(43)	- [	(223)
Currency translation adjustments	(3)	(27)	(83)	-	(68)	(6)	(186)
Change in consolidated group	-	0	1	-	0	-	2
Other adjustment	0	(5)	440	43 <sup>(2)</sup>	51	(489)	41
Gross amount at December 31, 2020	150	1,960	20,715	1,244	1,435	1,918	27,422
Depreciation and provisions at December 31, 2019	(82)	(1,094)	(15,208)	(623)	(1,185)	(715)	(18,908)
Net charges to depreciation/impairment (1)	(1)	(43)	(347)	(26)	(26)	62	(380)
Disposal	2	23	144	-	43	-	213
Currency translation adjustments	-	15	35	-	60	1	111
Change in consolidated group	-	-	(1)	-	-	-	(1)
Other adjustment	-	(19)	36	-	(50)	27	(6)
Depreciation and provisions at December 31, 2020	(81)	(1,119)	(15,340)	(649)	(1,158)	(624)	(18,970)
Net carrying amount at December 31, 2019	73	914	5,284	579	291	1,239	8,380
Net carrying amount at December 31, 2020	69	841	5,376	595	277	1,294	8,452

<sup>(1)</sup> Including 44 million euros in reversals of impairment losses

### **MINING ASSETS**

The tangible and intangible assets of mining and industrial sites (constituting Mining segment CGUs) are subject to an impairment test at each year-end (in accordance with the principles set out in Note 1.3.7.5) taking into account the deteriorating conditions in the uranium market.

### Mining assets in Namibia - Trekkopje

The carrying amount of property, plant and equipment and intangible net assets in Namibia includes the infrastructure both mining and desalination plant producing industrial water.

The value in use of the desalination plant is tested separately from that of the mining infrastructure. It is determined on the basis of its business plan discounted at a rate of 8.50% (7.55% at December 31, 2019). An impairment of 7 million euros was recognized at December 31, 2020. After recognition of that impairment, the net carrying amount was 117 million euros at December 31, 2020 (compared with 140 million euros at December 31, 2019).

The net book value of the property, plant and equipment and intangible assets of the Trekkopje mine is justified on the basis of their fair value measured at December 31, 2020 based on a multiple of uranium resources in the ground. An impairment loss of 1 million euros had been recognized at December 31, 2019.

<sup>(2)</sup> Including 22 million euros related to the revisions of estimates and 16 million euros related to the change in the actual discount rate of the end-of-lifecycle provisions (see note 13).

### Mining assets in Canada - Midwest

Impairment in the amount of 8 million euros was recorded on the net carrying amount of the intangible assets and property, plant and equipment of the Midwest deposit at December 31, 2019, based on their fair value, determined based on a multiple of uranium resources in the ground. The net carrying amount of Midwest's assets was 46 million euros as at December 31, 2019. No additional impairment losses were recognized in 2020.

#### INDUSTRIAL ASSETS OF THE CONVERSION CGU

The Conversion CGU includes the industrial assets of Malvési and Philippe Coste.

The value in use of property, plant and equipment was estimated as of June 30, 2020, using a discount rate of 7.1% (identical to December 31, 2019), a euro-US dollar exchange rate of 1.12 corresponding to the rate as of June 30, 2020 (unchanged from December 31, 2019) and sales price assumptions for the conversion units resulting from Orano's analysis of expected medium- and long-term supply and demand trends. This value testing resulted in the recognition of a reversal of impairment of 70 million euros.

At December 31, 2020, no impairment test had been carried out due to the absence of any indication of loss or reversal of value having a significant impact on the value in use of the Conversion CGU.

#### Note 12 - LEASES

### **RIGHT-OF-USE ASSETS**

(in millions of euros)	December 31, 2019	New contracts /	Contract vithdrawals / Reductions	Net increase in depreciation	Other adjustment	Currency translation adjustments	December
Property assets	63	18	0	(14)	0	(2)	64
Other assets	15	21	0	(10)	0	(0)	25
Total	77	38	(1)	(24)	0	(2)	89

### **LEASE LIABILITIES**

The following table presents the provisional disbursement schedule:

(in millions of euros)	December 31, 2020
Maturing in one year or less	27
Maturing in 1-2 years	19
Maturing in 2-3 years	15
Maturing in 3-4 years	10
Maturing in 4-5 years	9
Maturing in more than 5 years	30
TOTAL	110

The amounts represent future disbursements expressed before discounting.

#### Note 13 - END-OF-LIFECYCLE OPERATIONS

#### PROVISIONS FOR END-OF-LIFECYCLE OPERATIONS

(in millions of euros)	Net carrying amount at December 31, 2019 r	Reversal (when risk has naterialized)	Accretion	Third-party expenses t	Revisions to estimates	Other adjustment	Net carrying amount at December 31, 2020
Provisions for dismantling	5,069	(130)	185	(20)	78	(12)	5,173
Provisions for waste retrieval and packaging	1,182	(70)	46	-	48	(3)	1,202
Provisions for long-term waste management and site monitoring	1,438	(17)	52	-	(4)	(22)	1,447
Provisions for end-of- lifecycle operations (regulated*)	7,689	(217)	283	(20)	122	(37)	7,821
Provisions for end-of- lifecycle operations (non- regulated*)	322	(11)	12	-	28	18	368
PROVISIONS FOR END-OF- LIFECYCLE OPERATIONS	8,010	(228)	295	(20)	150	(19)	8,189

<sup>(\*)</sup> Scope of application of the law of June 28, 2006

At December 31, 2020, used provisions in the amount of 228 million euros correspond to the expenses relating to the end-of-lifecycle operations incurred by the group.

Revisions to estimates for 150 million include allocations relating to:

- cross-functional contingencies for +87 million euros offset by operating income;
- dismantling of discontinued facilities and RCD operations for +30 million euros offset by operating income;
- dismantling of facilities in operation for net amount of +22 million euros, offset by decommissioning assets (own portion) for +30 million euros (see note 11) and the underlying asset for (9) million euros;
- dismantling of facilities offset by discommissioning third-party assets for +11 million euros.

Other changes for (19) million euros include:

- the impact of the change in the actual discount rate for (16) million euros which, on the one hand come from 58 million euros due to the real discount rate from 2.30% to 2.27% and, on the other hand, for (74) million euros due to the decrease in the inflation rate of 1.40% to 0.50% applied for the current year. The offset is recorded in by the assets' own share for + 16 million euros (see note 11), the assets owed by third parties for +2 million euros and financial income for 34 million euros (see note 7);
- changes in payment schedules in the amount of (3) million euros.

#### Nature of the commitments

As a nuclear facility operator, the group has a legal obligation to secure and dismantle its production facilities when they are shut down in whole or in part on a permanent basis. It must also retrieve and package in accordance with prevailing standards certain legacy waste as well as the waste resulting from operating and dismantling activities. The group must also assume financial obligations to monitor storage sites after their closure.

In December 2004, the CEA, EDF and Orano Démantèlement signed an agreement concerning the Marcoule site, which transfers the responsibilities of site owner-operator to the CEA, which will be responsible for funding the dismantling of the site facilities. This agreement does not cover shipping and final disposal costs for long-lived high-and medium-level waste (HLW/ML-LLW). Accordingly, provisions for the Marcoule site only cover Orano's share of waste shipping and final waste disposal costs.

For all the facilities within the regulated scope (regulated nuclear facilities, "INB") and those outside the scope (installation classified for the protection of the environment, "ICPE"), Orano uses the same methods to assess both the cost of end-of-lifecycle operations and expenses related to disposal and storage of radioactive waste.

In accordance with Article 20 of French planning law No. 2006-739 of June 28, 2006 on the sustainable management of radioactive materials and waste, codified in Articles L. 594-1 et seq. of the French Environmental Code, Orano submits a report on INBs to the administrative authority every three years setting out cost estimates and calculation methods for end-of-lifecycle provisions, as well as an annual update of this report.

### Measuring of provisions for dismantling and for waste retrieval and packaging operations (WRP)

The costing of facility dismantling and WRP operations is based on methodologies and scenarios describing the nature and timing of the planned operations. The estimate is based on a parametric approach for facilities in operation (costing resulting from the inventory of the facility: volume of materials, equipment, etc.) and an analytical approach for shutdowns and RCD operations (quantification resulting from the estimated cost of each planned operation: volume and cost of work units required, collection of estimates from subcontractors, etc.).

The dismantling scenarios adopted by Orano are compliant with the French Environmental Code, which imposes the shortest possible time between the final shutdown of the facility and its dismantling under economically acceptable conditions and in compliance with the principles set out in the French Code of Public Health.

The group measures its provisions on the basis of a reference scenario, which notably defines the final state of the site. When Orano considers that the industrial reuse of buildings after the decommissioning of facilities is compatible with possible industrial use, the provisions exclude the cost of their deconstruction. In some situations, however, Orano provides for the deconstruction of the buildings and so sets aside the associated costs. Orano also provides for the cost of treating radiologically marked soils when characterization studies of these soils make such operations likely.

### Main opportunities and uncertainties

In view of the duration of the end-of-lifecycle operations, the main opportunities and uncertainties cited as examples below are taken into account as they occur:

- · opportunities:
  - gains generated by the learning curve and industrial standardization of operating procedures;
  - in-depth investigations on the condition of the facilities using new technologies in order to reduce the uncertainty related to initial facility conditions;
  - receipt of an exemption or a release threshold allowing the recycling of very low activity metallic materials resulting from the dismantling of facilities in the Front End segment;
- · uncertainties:
  - revision of scenarios of certain WRP projects at la Hague during the qualification of waste retrieval processes;
  - differences between the expected initial conditions of the legacy facilities and the actual initial conditions;
  - change in regulations, particularly in terms of safety, security and respect for the environment; and
  - change in financial parameters (discount and inflation rates).

### Consideration of identified risks and unforeseen events

The technical cost of end-of-lifecycle operations is backed up by consideration of:

- · a baseline scenario that takes operating experience into account;
- amounts for risks identified through risk analyses conducted in accordance with the Orano standard and updated regularly as the projects advance; and
- · amounts to cover unidentified risks.

# Measurement of provisions for long-term waste management and monitoring of storage sites after their closure

Orano sets aside a provision for expenses related to radioactive waste in its possession.

These expenses include:

- disposal and surface storage of very low-level waste (VLLW) and low-level and medium-level short-lived waste (LL-SLW) from facilities dismantling;
- the warehousing, disposal and underground storage of long-lived low-level waste (LL-LLW);
- the warehousing, disposal and storage of high- and medium-level long-lived waste (HL-LLW and ML-LLW) in deep geological storage; and
- the share of post-closure monitoring of the various ANDRA storage sites.

The volumes of waste giving rise to provision include packages relating to legacy waste, all waste coming from the dismantling of facilities, and HLW and ML-LLW technological waste from the operation of facilities. These volumes are periodically reviewed in line with the data declared within the framework of the national waste inventory.

The measurement of the provision related to the long-term management of LL-HLW and MLW is based on the assumption that a deep geological repository (subsequently referred to as CIGEO) will be built. It draws on the cost at completion of 25 billion euros set in the Ministerial Order of January 15, 2016 (gross value not discounted, under the economic conditions prevailing at December 31, 2011). This order takes notably into account the cost estimate of the project established by ANDRA, the ASN opinion and the observations made by nuclear operators. In application of this order, it is expected that the cost of the CIGEO project may be updated as the key stages in its development are completed (authorization of creation, commissioning, end of the "pilot industrial phase", safety reviews), in accordance with the ASN opinion. On January 15, 2018, the ASN also issued its opinion on the CIGEO safety options file, finding that the project had reached satisfactory overall technological maturity at the safety options file stage and requesting additional elements of demonstration regarding the bituminous waste safety options.

This cost at completion, after adjustment to the economic conditions prevailing at December 31, 2020 and discounting, have been covered by a provision for the amount of the estimated share of financing that will ultimately be borne by the group and the proportion of waste existing at the closure, and waste coming from dismantling operations. The breakdown of funding between nuclear operators depends on many factors, including the volume and nature of the waste sent by each operator, the timing of the shipment of waste and the design of the underground facility.

For sensitivity analysis purposes, an increase of 1 billion euros in the amount of the CIGEO project estimate by value before discounting would result in an additional expense at present value of approximately 31 million euros for Orano, based on the methodology used to establish the existing provision.

### Discount and inflation rates (see principles laid out in Note 1.3.12)

At December 31, 2020, Orano applied a long-term inflation assumption of 1.15% and a discount rate of 3.42% (1.40% and 3.70% respectively at December 31, 2019).

At December 31, 2020, the use of a discount rate 10 basis points higher or lower than that used would have the effect of changing the closing balance of provisions for end-of-lifecycle operations by 162 million euros with a rate of 2.37% or 168 million euros with a rate of 2.17%.

### Provisional schedule of provision disbursements

The following table shows the provisional schedule of provision disbursements both within and outside the regulated scope, excluding monitoring costs of ANDRA'S storage sites:

(in millions of euros)	December 31, 2020
2021	410
2022-2024	1,207
2025-2029	1,610
2030-2039	2,220
2040 and beyond	8,720
TOTAL PROVISIONS BEFORE DISCOUNTING	14,167

The amounts represent the future disbursements of provisions expressed in the economic conditions of the year 2020 and before accretion.

### **END-OF-LIFECYCLE ASSETS**

End-of-lifecycle assets include two items:

- The group's share of end-of-lifecycle assets, classified under property, plant and equipment in the statement of financial position (see Note 11);
- Third-parties' share of end-of-lifecycle assets (see note 1.3.12 and described in this Note) corresponds to the financing expected from third parties contributing to the dismantling of certain facilities or equipment which Orano is legally or contractually obliged to dismantle.

(in millions of euros)	Net carrying amount at December 31, 2019	Decrease from period expense	Accretion	Change in assumptions, revised budgets, etc.	Net carrying amount at December 31, 2020
End-of-lifecycle assets – third party share (regulated *)	120	(20)	4	12	117
End-of-lifecycle assets – third-party share (non- regulated *)	1	-	-	4	5
TOTAL THIRD-PARTY SHARE	121	(20)	4	16	122

<sup>(\*)</sup> Scope of application of the law of June 28, 2006

# FINANCIAL ASSETS EARMARKED FOR END-OF-LIFECYCLE OPERATIONS

(in millions of euros)	December 31, 2020		December 31, 2019		
	Net carrying amount	Market value	Net carrying amount	Market value	
Portfolio of earmarked securities	7,498	7,707	7,408	7,582	
Receivables related to end-of-lifecycle operations	63	63	63	63	
TOTAL FINANCIAL ASSETS EARMARKED FOR END-OF-LIFECYCLE OPERATIONS	7,561	7,770	7,471	7,645	
of which earmarked assets (regulated scope*)	7,498	7,707	7,408	7,582	
of which earmarked assets (outside the regulated scope*)	63	63	63	63	

<sup>(\*)</sup> Scope of application of the law of June 28, 2006

#### Objective of earmarked assets, portfolio of earmarked securities and end-of-lifecycle receivables

To secure the funding of end-of-lifecycle obligations, the group has built up a special portfolio earmarked for the payment of its future facility dismantling and waste management expenses. This obligation has applied to all nuclear operators in France since law No. 2006-739 of June 28, 2006 and implementing decree No. 2007-243 of February 23, 2007 came into force. This portfolio was composed based on a schedule of disbursements over more than a century and is therefore managed with long-term objectives. The portfolio is comprised of financial assets intended to cover all of the group's commitments, whether related to obligations imposed by the law of June 28, 2006 for regulated nuclear facilities located in France, or related to other end-of-lifecycle commitments for facilities located in France.

The group relies on independent consultants to study strategic target asset allocations to optimize the risk/return of the portfolio over the long term and to advise it on the choice of asset classes and portfolio managers. These recommendations are submitted to the End-of-Lifecycle Obligations Monitoring Committee of the Board of Directors. Long-term asset allocations indicate the target percentage of assets to cover liabilities (bonds and money market assets, including receivables from third parties) and diversification assets (shares, etc.), subject to limits imposed by decree No. 2007-243 of February 23, 2007 and its amendment by decree No. 2013-678 of July 24, 2013, both in terms of the control and spread of risks and in terms of the type of investments.

On December 31, 2020, Orano made a voluntary contribution of 35 million euros to the dismantling funds. Following this contribution, at December 31, 2020 for the end-of-lifecycle obligations falling within the scope of Articles L. 594-1 et seq. of the French Environmental Code, the legal entities comprising Orano had earmarked assets representing 100.0% of end-of-lifecycle liabilities (compared with 100.2% at December 31, 2019). This coverage ratio is determined as follows:

(in millions of euros)	December 31, 2020	December 31, 2019
Provisions for end-of-lifecycle operations (regulated*)	7,821	7,689
Third-party assets (regulated *)	117	120
Earmarked financial assets at market value (regulated *)	7,707	7,582
Earmarked for end-of-lifecycle operations (regulated *)	7,824	7,702
(Deficit)/Surplus of earmarked assets (regulated *)	3	14
Coverage ratio (regulated *)	100.0%	100.2%

<sup>(\*)</sup> Scope of application of the law of June 28, 2006

The regulatory ceiling for discounting end-of-lifecycle liabilities is now expressed in real terms (net of long-term inflation) and stood at 2.66% at December 31, 2020. Insofar as the discount rate used is below the regulatory discount rate, the coverage ratio is calculated using the discount rate determined by Orano for discounting provisions for end-of-lifecycle operations within the regulated scope.

### Portfolio of earmarked assets

Orano has ensured that all funds are kept, deposited and valued by a service provider in such a way as to be able to perform the necessary controls and valuations required by the implementing decree.

The Equity segment is primarily managed by external service providers via:

- equity management mandates; and
- earmarked investment funds.

The Rate segment (bonds and money market) is invested via:

- open-ended mutual funds;
- · earmarked investment funds; and
- directly held bonds.

The portfolio of assets earmarked to fund end-of-lifecycle expenses includes the following:

(in millions of euros)	December 31, 2020	December 31, 2019
In market value or net asset value		
Equity mutual funds and listed equities	3,361	2,924
Bond and money market mutual funds	3,135	3,522
Unlisted mutual funds	547	505
At amortized cost		
Bonds and bond funds	456	457
Portfolio of securities earmarked for end-of-lifecycle operations	7,498	7,408
Receivables related to end-of-lifecycle operations	63	63
TOTAL FINANCIAL ASSETS EARMARKED FOR END-OF- LIFECYCLE OPERATIONS	7,561	7,471

(in millions of euros)	December 31, 2020	December 31, 2019
By region		
Eurozone	6,141	5,969
Other	1,419	1,502
TOTAL FINANCIAL ASSETS EARMARKED FOR END-OF- LIFECYCLE OPERATIONS	7,561	7,471

Financial assets held as securities or mutual funds represent 99% of all earmarked assets at December 31, 2020. They break down as follows: 52% equities and other non-redeemable equity securities, 47% bonds and money market securities, and 1% receivables.

# Performance of financial assets earmarked for end-of-lifecycle operations by asset class

Asset class	December 31, 2020	December 31, 2019
Shares	+4.99%	+26.2%
Rate products (including receivables related to end-of-lifecycle operations)	+2.89%	+5.1%
TOTAL FINANCIAL ASSETS EARMARKED FOR END-OF-LIFECYCLE OPERATIONS	+4.52%	+13.9%

### Receivables related to end-of-lifecycle operations

Receivables related to end-of-lifecycle operations are mainly receivables on EDF and the CEA, resulting from the over-funding of Andra assumed by Orano between 1983 and 1999 (payment by Orano of contributions divided between nuclear operators above its share).

#### Risk description and assessment

Equity investments in the portfolio of earmarked securities include mainly:

- a mandate of publicly traded shares, which includes about 50 companies based in the European Union. The
  securities are held in order to generate gains over the long term. Although it is not a management guideline,
  the mandate will be assessed over the long term compared to an external MSCI EMU benchmark, net dividends
  reinvested; and
- dedicated equity funds with diversified management strategies centered on European securities. Depending
  on the investment objective, the managers are required to comply with specific rules in terms of exposure:
  investment limits in absolute terms and relative to net assets, limited exposure in non-euro currencies,
  indication of a relative risk compared to a target benchmark index (tracking error) and limited investments on
  certain instruments. Together, these limits are designed to comply with investment rules established in the
  implementing decree of the law of June 28, 2006.

Fixed income products in the portfolio of earmarked securities mainly include:

- directly held securities consisting of government bonds from the Eurozone, which will be held to maturity and their redemption. They are recognized using the amortized cost method; and
- dedicated bond funds, listed bonds and open-ended money market funds. The sensitivity to interest rates of bond funds is limited in both directions, including the portfolio's overall consistency with preset long-term sensitivity objectives and the sensitivity of the liabilities to the discount rate used. The issuers' ratings (Moody's or Standard & Poor's) are used to manage the credit risk exposure of money market and bond funds and listed bonds.

Derivatives may be used for hedging or to acquire a limited exposure. They are subject to specific investment guidelines prohibiting leverage. Total nominal commitments may not exceed the fund's net assets. Sales of puts and calls must be fully covered by underlying assets (and are prohibited on assets not included in the portfolio).

#### Risk assessment and management of the earmarked portfolio

The risks underlying the portfolios and funds holding assets under the management mandate for end-of-lifecycle operations are assessed on a regular basis. For each fund or earmarked assets, this assessment allows the maximum total loss to be estimated with a 95% level of confidence for different portfolio maturities using the VaR (Value at Risk) method and volatility estimates. It provides a second estimate using deterministic scenarios: yield curve shock and/or equity market decline.

The impacts of changes in equity markets and rates on the valuation of earmarked financial assets are summarized in the following table:

(in millions of euros)	December 31, 2020
Assumption: declining equity markets and rising interest rates	
-10% on equities	(391)
+100 basis points on fixed income	(105)
TOTAL	(496)
Assumption: rising equity markets and declining interest rates	
+10% on equities	391
-100 basis points on fixed income	105
TOTAL	496

#### Note 14 - INFORMATION ON JOINT VENTURES AND ASSOCIATES

# <u>2020</u>

(in millions of euros)	Share in net income of joint ventures and associates	Investments in joint ventures and associates	Share in negative net equity of joint ventures and associates
Cominak	2	-	42
ETC	14	-	14
SI-nerGIE	(1)	-	1
ANADEC	0	-	-
Interim Storage Partners	0	5	-
ADP	0	1	-
TOTAL	15	6	57

The share of net deficit position of Cominak is mainly attributable to the costs associated with the decision to close the mine (see Note 1.1).

Orano considers that it has a constructive obligation to finance the residual operations to complete operations and rehabilitate the Cominak site in proportion with its interest; and in accordance with the provisions of IAS 28, Orano recognizes the share of negative equity as a liability in its consolidated statement of financial position, and its share of negative net income in its consolidated statement of income and statement of comprehensive income.

Orano considers that it has a constructive obligation to ensure the continuity of operations of ETC (joint venture equally owned by Orano and URENCO) and SI-nerGIE (GIE equally owned by Orano and Framatome, see note 28); and in accordance with the provisions of IAS 28, Orano recognizes the share of negative equity as a liability in its consolidated statement of financial position and its share of negative net income in its consolidated statement of income and statement of comprehensive income.

The relationship with ADP is described in the highlights (see note 1.1). The relationship with ISP is described in note 28.

### 2019

(in millions of euros)	Share in net income of joint ventures and associates	Investments in joint ventures and associates	Share in negative net equity of joint ventures and associates
Cominak	(31)	-	45
ETC	13	-	23
SI-nerGIE	(1)	-	1
ANADEC	0	0	-
Interim Storage Partners	0	4	-
TOTAL	(19)	4	69

### **SIGNIFICANT JOINT VENTURES**

A joint venture is deemed to be significant if its revenue or balance sheet total is more than 150 million euros. An associate is deemed to be significant when its balance sheet total is more than 150 million euros.

Financial information required under IFRS 12 is presented before eliminations of intercompany transactions and restatements, and is based on 100% ownership.

(in millions of ourse)	December 31, 2020		December	r 31, 2019
(in millions of euros)	ETC	Si-nerGIE	ETC	Si-nerGIE
	Front End	Corporate	Front End	Corporate
Country	UK	France	UK	France
% held	50%	50%	50%	50%
Revenue	105	147	126	161
EBITDA	22	4	37	5
Net income	28	(2)	18	(1)
including increases to amortization and depreciation	(6)	(6)	(6)	(9)
including interest income/expense	-	-	-	-
including tax income/expense	-	-	-	-
Other items of comprehensive income	1	-	(8)	0
Comprehensive income	29	(2)	10	(1)

(in millions of ourse)	December	31, 2020	December 31, 2019	
(in millions of euros)	ETC	Si-nerGIE	ETC	Si-nerGIE
	Front End	Corporate	Front End	Corporate
Country	UK	France	UK	France
% held	50%	50%	50%	50%
Current assets	167	40	172	59
including cash and cash equivalents	14	7	17	19
Non-current assets	61	35	46	32
Current liabilities	103	76	108	76
including current financial liabilities	-	-	-	-
Non-current liabilities	9	1	14	16
including non-current financial liabilities	-	-	-	14
Net assets	115	(2)	96	(2)

(in millions of ourse)	December	· 31, 2020	December	· 31, 2019
(in millions of euros)	ETC	Si-nerGIE	ETC	Si-nerGIE
	Front End	Corporate	Front End	Corporate
Country	UK	France	UK	France
% held	50%	50%	50%	50%
Share of net equity before				
eliminations at the beginning of the	48	(1)	43	0
year				
Share of comprehensive income	15	(1)	5	(1)
Share of dividend distributions	-	-	-	-
Share of income paid by consortiums	-	-	-	-
Other adjustment	-	-	-	-
Share of net equity before eliminations at the end of the year	57	(1)	48	(1)
Consolidation adjustments	(71)	-	(71)	-
Investments in joint ventures at the end of the year	-	-	-	-
Share of negative net equity	(14)	(1)	(23)	(1)

### **NON-SIGNIFICANT JOINT VENTURES**

(in millions of euros)	December 31, 2020	December 31, 2019
Securities of non-significant joint ventures in assets	6	4
Securities of non-significant joint ventures in liabilities	42	45
Share of net income	3	(31)
Share of other items of comprehensive income	(1)	0
Share of comprehensive income	2	(31)

The non-significant joint ventures are Cominak, ANADEC, Interim Storage Partners and ADP.

# Note 1 5 - OTHER CURRENT AND NON -CURRENT ASSETS

# **OTHER NON-CURRENT ASSETS**

(in millions of euros)	December 31, 2020	December 31, 2019
Derivatives on financing activities	41	29
Other assets	113	77
Total Other non-current assets	154	106

Other assets include inventories of uranium and deposits to finance future expenditure for the redevelopment of mining sites internationally in the amount of 81 million euros as of December 31, 2020 (52 million euros as of December 31, 2019).

### OTHER CURRENT FINANCIAL ASSETS

(in millions of euros)	December 31, 2020	December 31, 2019
Derivatives on financing activities	5	2
Cash management financial assets	444	439
Other financial assets	10	7
Total Other current financial assets	460	448

### Note 16 - INVENTORIES AND WORK-IN-PROGRESS

(in millions of euros)	December 31, 2020	December 31, 2019
Raw materials and other supplies	453	444
In progress	737	814
Finished goods	321	411
Total gross amount	1,511	1,669
Provisions for impairment	(123)	(158)
Total Net carrying amount	1,388	1,511
Inventories and work-in-process:		
at cost	667	822
at fair value net of disposal expenses	721	689
	1,388	1,511

# Note 17 - TRADE AND RELATED ACCOUNTS

(in millions of euros)	December 31, 2020	December 31, 2019
Gross amount	691	623
Impairment	(10)	(6)
Net carrying amount	681	617

# Breakdown of trade accounts receivable and related accounts

					of whi	ch due		
(in millions of euros)	Net amount	Not yet due	Less than 1 month	1 to 2 months	2 to 3 mont hs	3 to 6 months	Between 6 months and one year	More than a year
December 31, 2020	681	527	106	18	2	8	14	6
December 31, 2019	617	508	71	22	3	2	4	8

#### **Note 18 - CONTRACT ASSETS AND LIABILITIES**

(in millions of euros)	December 31, 2020	December 31, 2019
Contract assets	104	95

At December 31, 2020, contract assets include 45 million euros due in more than one year.

(in millions of euros)	December 31, 2020	December 31, 2019
Contract liabilities	4,930	4,781

Contract liabilities comprise prepaid income, and operating and investment advances and prepayments by customers. They are deducted from the revenue generated under the contracts in question and mainly concern investment financing for the treatment and recycling of used fuels and uranium sales.

At December 31, 2020, contract liabilities include 4,651 million euros due in more than one year.

**Note 19 - OTHER OPERATING RECEIVABLES** 

(in millions of euros)	December 31, 2020	December 31, 2019
French State receivables	284	218
Advances and down payments to suppliers	85	103
Miscellaneous accounts receivable	185	174
Financial instruments	173	23
Other	1	1
Other operating receivables	728	518

Government receivables mainly include VAT receivables and tax credits.

Other operating receivables include 20 million euros due in more than one year.

Note 20 - CASH AND CASH EQUIVALENTS

(in millions of euros)	December 31, 2020	December 31, 2019
Cash	784	941
Cash equivalents	770	551
Total	1,554	1,492

At December 31, 2020, cash and cash equivalents included cash and cash equivalents not immediately available to the group in the amount of 221 million euros (compared with 273 million euros at December 31, 2019), chiefly reflecting regulatory restrictions in the amount of 73 million euros and legal restrictions in international markets in the amount of 148 million euros.

<sup>&</sup>quot;Miscellaneous accounts receivable" includes prepaid expenses, receivables from suppliers and receivables from employees and benefit management bodies.

<sup>&</sup>quot;Financial instruments" include the fair value of derivatives hedging market transactions and the fair value of the firm commitments hedged.

### Note 21 - CASH FLOW FROM OPERATING ACTIVITIES

### **CHANGE IN WORKING CAPITAL REQUIREMENT**

(in millions of euros)	December 31, 2020	December 31, 2019
Net change in inventories and work-in-progress	125	(206)
Net change in trade and other receivables	(111)	104
Change in contract assets	(30)	2
Change in accounts payable and other liabilities	(27)	191
Change in contract liabilities	234	246
Change in advances and prepayments made	10	(21)
Change in Forex hedge of WCR	(10)	(21)
Change in other non-current non-financial assets	(5)	(5)
TOTAL	185	290

### Note 22 - EQUITY

### **CAPITAL**

Orano's share capital broke down as follows:

	December 31, 2020	December 31, 2019
French State	50% + 1 share	50% + 1 share
AREVA SA	20%	20%
Natixis (*)	10%	10%
Caisse des Dépôts (*)	10%	10%
CEA	1 share	1 share
MHI	5%	5%
JNFL	5%	5%
Total	100%	100%

(\*) Under a trust agreement and as security on behalf of certain AREVA SA lenders, AREVA SA transferred 10% of the capital of Orano SA to Caisse des Dépôts and 10% of the capital of Orano SA to Natixis. Pursuant to the shareholders' agreement, it was nevertheless agreed that the voting rights held by Caisse des Dépôts and Natixis will be exercised exclusively in accordance with the instructions given by AREVA SA, pursuant to the provisions of the agreement.

# Stock option plan

There is no stock option plan.

### **Note 23 - NON -CONTROLLING INTERESTS**

Non-controlling interests consist of the share of net equity of interests held by third parties in a subsidiary controlled by the group.

(in millions of euros)	December 31, 2020	December 31, 2019
Orano Expansion and Imouraren	(307)	(306)
Somair	46	42
Katco	106	150
SET and SET Holding	102	93
Orano DS	3	5
Other	(25)	(17)
TOTAL	(75)	(34)

A subsidiary is considered significant if its revenue is greater than 200 million euros, if its total statement of financial position is greater than 200 million euros or if its net assets exceed 200 million euros in absolute value. Financial information on significant subsidiaries, required under IFRS 12, is presented before elimination of intercompany transactions.

# **December 31, 2020**

(in millions of euros)	Imouraren	Somair	Katco	SET	Orano DS
	Mining	Mining	Mining	Front End	D&S
Country	Niger	Niger	Kazakhstan	France	France
Percentage stake in non-controlling interests	(*)	36.60%	49.00%	5.00% (**)	26.14%
Revenue	-	122	199	713	295
EBITDA	(1)	29	149	435	10
Net income	(2)	(2)	111	142	(4)
of which attributable to non-controlling interests	(1)	(1)	55	7	(1)
Current assets	13	93	142	676	149
Non-current assets	69	153	142	3,938	42
Current liabilities	(5)	(41)	(15)	(877)	(137)
Non-current liabilities	0	(72)	(17)	(1,678)	(29)
Net assets	77	133	252	2,059	26
of which attributable to non-controlling interests	25	49	123	103	7
Cash flow from operating activities	(3)	28	153	386	16
Cash flow from investing activities	2	(25)	(53)	27	(3)
Cash flow from financing activities	0	0	(147)	(253)	(6)
Change in net cash	(1)	3	(59)	159	6
Dividends paid to non-controlling interests	-	-	(72)	(1)	(1)

 $<sup>\</sup>stackrel{(*)}{}$  Imouraren is held directly by Orano Expansion, whose purpose is to finance its subsidiary. The data presented for Imouran and Orano Expansion are aggregated. The share attributable to non-controlling interests in Imouraren is 36.50%, for Orano Expansion, it is 4.72%.

<sup>(\*\*)</sup> SET is held directly by SET Holding, whose purpose is to finance its subsidiary. The data presented for SET and SET Holding are aggregated.

#### **December 31, 2019**

(in millions of euros)	Imouraren	Somair	Katco	SET	Orano DS
	Mining	Mining	Mining	Front End	D&S
Country	Niger	Niger	Kazakhstan	France	France
Percentage stake in non-controlling interests	(*)	36.60%	49.00%	5.00% (**)	26.14%
Revenue	-	120	181	568	292
EBITDA	(3)	22	126	368	12
Net income	(38)	(15)	78	105	2
of which attributable to non-controlling interests	(2)	(6)	38	5	1
Current assets	15	138	225	597	151
Non-current assets	69	153	149	4,076	36
Current liabilities	(5)	(85)	(18)	(871)	(127)
Non-current liabilities	0	(69)	(26)	(1,892)	(26)
Net assets	79	138	329	1,909	35
of which attributable to non-controlling interests	25	50	161	95	9
Cash flow from operating activities	(41)	31	109	293	(4)
Cash flow from investing activities	2	(22)	(27)	(22)	(3)
Cash flow from financing activities	48	(9)	(0)	(272)	(6)
Change in net cash	10	(1)	85	(1)	(13)
Dividends paid to non-controlling interests	-	-	-	(1)	(1)

<sup>(\*)</sup> Imouraren is held directly by Orano Expansion, whose purpose is to finance its subsidiary. The data presented for Imouran and Orano Expansion are aggregated. The share attributable to non-controlling interests in Imouraren is 36.50%, for Orano Expansion, it is 4.72%

### **Note 24 - EMPLOYEE BENEFITS**

Depending on the prevailing laws and practices of each country, the group's companies make end-of-career payments to their retiring employees. Long-service awards and early retirement pensions are also paid, while supplementary pensions contractually guarantee a given level of income to certain employees.

The group calls on an independent actuary to evaluate its commitments each year.

In some companies, these commitments are covered in whole or in part by contracts with insurance companies or pension funds. In such cases, the obligations and the covering assets are valued independently.

The difference between the commitment and the fair value of the covering assets is either a funding surplus or a deficit. In the event of a shortfall, a provision is recorded. In the event of a surplus, an asset is recognized (subject to special conditions).

<sup>(\*\*)</sup> SET is held directly by SET Holding, whose purpose is to finance its subsidiary. The data presented for SET and SET Holding are aggregated.

### The group's key benefits

The "CAFC plan" (congés anticipation fin de carrières) is an early retirement plan consisting of a working time account with matching contributions from the employer for personnel who work at night or in certain jobs identified in the agreement. The system is partially covered by an insurance policy.

In 2019, the Orano group decided to stop the lifetime funding of the pension fund for former employees of Eurodif Production. Following negotiations, this decision led Orano to terminate the corresponding agreement and consequently a halt to the employer's funding on March 31, 2021. The corresponding commitment of 95 million euros was the subject of a provision reversal in 2020.

### PROVISIONS RECOGNIZED ON THE STATEMENT OF FINANCIAL POSITION

(in millions of euros)	December 31, 2020	December 31, 2019
TOTAL PROVISIONS FOR PENSION OBLIGATIONS AND OTHER EMPLOYEE BENEFITS	1,066	1,111
Medical expenses and accident/disability insurance	4	101
Retirement benefits	366	349
Job-related awards	8	8
Early retirement benefits	674	647
Supplemental retirement benefits	15	6

By region	_		December 31,
(in millions of euros)	Eurozone	Other	2020
Medical expenses and accident/disability insurance	2	2	4
Retirement benefits	366	-	366
Job-related awards	8	-	8
Early retirement benefits	662	12	674
Supplemental retirement benefits	12	2	14
TOTAL	1,050	16	1,066

# **ACTUARIAL ASSUMPTIONS**

	December 31, 2020	December 31, 2019
Long-term inflation		
- Eurozone	1.3%	1.3%
Discount rate		
- Eurozone	0.45%	0.6%
- US zone	1.9%	2.6%
Pension benefit increases		
- Eurozone	1.3%	1.3%
Social security ceiling increase (net of inflation)	+0.5%	+0.5%

### Mortality tables

	December 31, 2020	December 31, 2019
France		
- annuities	Generation table	Generation table
<ul> <li>lump sum payments</li> </ul>	INSEE Men/Women 2000-2002	INSEE Men/Women 2000-2002

### Retirement age in France

	December 31, 2020	December 31, 2019	
Management			
personnel	65	65	
Non-management			
personnel	62	62	

The assumptions for average attrition reflect the natural rate of departure for employees prior to retirement age. These assumptions, set for each group company, are broken down by age bracket, with employees nearing retirement assumed to be less mobile than those early in their careers.

The rates in brackets indicate estimated maximum and minimum values in the group.

	Management personnel		Non-management personnel		
	December 31, 2020	December 31, 2019	December 31, 2020	December 31, 2019	
France	[3.0% - 0.0%]	[3.0% - 0.0%]	[0.36% - 0.0%]	[0.36% - 0.0%]	

**Assumed rate of salary increase** for the calculation of provisions includes inflation.

The rates in square brackets show average revaluations at the beginning of the career, which are assumed to be higher, and those at the end of the career.

	Manageme	nt personnel	Non-management personnel		
	December 31, 2020	December 31, 2019	December 31, 2020	December 31, 2019	
France	[2.3% - 1.3%]	[2.3% - 0.8%]	[2.3% - 1.3%]	[2.3% - 0.8%]	

### **FINANCIAL ASSETS**

As of December 31, 2020, the financial assets consisted of bonds up to 98% and other monetary instruments up to 2% (same breakdown as on December 31, 2019).

Effective return on plan assets

	December 31, 2020	December 31, 2019
Europe	0.8%	-0.7%

### **NET AMOUNT RECOGNIZED**

(in millions of euros)	Medical expenses and accident/d isability insurance	Retiremen t benefits	Job- related awards	Early retirement benefits	Suppleme ntal retiremen t benefits	December 31, 2020	December 31, 2019
Defined benefit obligation	4	367	8	700	43	1,121	1,224
Fair value of plan assets	-	1	-	26	29	55	113
Total defined benefit obligation	4	366	8	674	14	1,066	1,111

### Sensitivity of the defined benefit obligation to changes in discount rate

An across-the-board decrease in the discount rate of 0.50% would increase the defined benefit obligation by 26 million euros.

(in millions of euros)	Medical expenses and accident/dis ability insurance	Retirement benefits	Job-related awards	Early retirement benefits	Supplemental retirement benefits	TOTAL
Defined benefit obligation As of December 31, 2019	101	349	8	719	46	1,224
Current service cost	2	17	1	18	-	38
Past service costs (including plan changes and reductions) Disposals/Liquidation/Plan reductions	(94)	(1)	-	-		(95)
Accretion expense	1	2	-	3	-	6
Employee contributions	-	-	-	-	-	
Mergers, acquisitions, transfers	-	2	-	-	-	2
Plan transfer	-	-	-	-	-	-
Expense with impact on the statement of income	(92)	20	-	20	-	(51)
Experience differences	(9)	(2)	-	(12)	-	(23)
Demographic assumption differences	_	_	_	_	_	-
Financial assumption differences (adjustment of discount rate)	3	19	-	36	<u>-</u>	58
Total expense with impact on other comprehensive income items	(6)	17		28	10	49
	(6)		-			
Benefits paid during the year Currency translation adjustments	<u>-</u> -	(20)	<u>-</u> -	(65) -	-	(89)
Defined benefit obligation as of December 31, 2020	4	367	8	700	43	1,121
Fair value of hedging assets at December 31,						
2019	-	1	-	72	40	113
Interest income on assets Income with impact on the	<u>-</u>	<del>-</del>	_	<u>-</u>	<del>-</del>	_
Actual yield on assets net of	-	-	-	-	•	
expected yield  Total expense with impact	_	_		(3)	(10)	(13)
on other comprehensive income items	-	-	-	(3)	(10)	(13)
Benefits paid during the year	-	-	-	(43)	(1)	(44)
Fair value of hedging assets at December 31, 2020		1		26	29	55
Net amount recognized at						
December 31, 2019  Net amount recognized at	101	348	8	647	6	1,111
December 31, 2020	4	366	8	674	14	1,066

In 2020, Orano received 43 million euros from the BNP Paribas CARDIF insurance contract to reimburse preretirement pensions.

#### **CHANGE IN PROVISION MEASURED**

(in millions of euros)	
December 31, 2019	1,111
Total expense	(2)
Contributions collected/benefits paid	(45)
Disposals/Liquidation/Plan reductions	-
Method change	-
Change in consolidated group	2
Currency translation adjustment	-
December 31, 2020	1,066

### PROVISIONAL SCHEDULE OF PROVISION DISBURSEMENTS

December 31, 2020	1,066
2029 and beyond	382
2024–2028	422
2021–2023	262
(in millions of euros)	

Amounts represent future disbursements of provisions after discounting.

**Note 25 - OTHER PROVISIONS** 

(in millions of euros)	December 31, 2019	Charges	Reversal (when risk has materialize d)	Reversal (when risk has not materialize d)	Other changes (*	December 31, 2020
Mining site redevelopment						
and decommissioning of treatment facilities	313	4	(11)	(3)	(19)	285
Other non-current provisions	3	-	-	-	-	3
Non-current provisions	316	4	(11)	(3)	(19)	288
Restructuring and layoff plans	3	-	(0)	(0)	(2)	(0)
Provisions for onerous contracts	150	88	(16)	(2)	(0)	220
Provisions for contract completion	1,520	137	(99)	(6)	56	1,608
Other current provisions	330	54	(32)	(6)	15	360
<b>Current provisions</b>	2,003	278	(147)	(15)	68	2,188
Total provisions	2,319	283	(157)	(18)	50	2,476

<sup>(\*)</sup> Including 62 million euros in accretion and change in discount and inflation rates

# PROVISIONS FOR ONEROUS CONTRACTS

Provisions for onerous contracts mainly concern the Front End segment. For the conversion business, the backlog of orders over the year resulted in reversals of provisions in the amount of 8 million euros. In addition, the updating

of the indices and production cost assumptions for the conversion business resulted in an allowance of 57 million euros.

#### PROVISIONS FOR CONTRACT COMPLETION

The main provisions for the financial year relate to future costs of treatment and storage services for waste and scrap generated by operations.

The main reversals during the financial year relate to the expenses incurred for the treatment and storage of previously provisioned waste and scrap.

#### Main uncertainties

Uncertainties relating to provisions for contract completion bear notably on the definition of treatment channels for each category of waste and operating discharges, which are not all firmly established, the estimate of the cost of completion of the required facilities and the operational costs of future treatment, and on expenditure schedules. The measurement of provisions takes contingencies for risks into account.

#### **Discount rate**

For the year ended December 31, 2020, Orano adopted a long-term inflation assumption of 1.15% and discount rates of between 2.89% and 3.05% (see Note 1.3.11).

At December 31, 2020, the use of a discount rate 10 basis points higher or lower than that used would have the effect of changing the closing balance of provisions for work yet to be carried out by negative 25 million euros or positive 26 million euros.

#### OTHER CURRENT AND NON-CURRENT PROVISIONS

As of December 31, 2020, other current provisions include:

- provisions for disputes;
- provisions for customer guarantees;
- provisions for ongoing cleanup;
- provisions for the restoration of leased assets;
- provisions for contingencies; and
- provisions for charges.

### **Note 26 - FINANCIAL LIABILITIES**

(in millions of euros)	Non- current liabilities	Current liabilities	December 31, 2020	December 31, 2019
Bond debts (*)	2,967	716	3,682	3,743
Accrued interest not yet due on bond debts	_	71	71	72
Bank borrowings	5	-	5	5
Interest-bearing advances	227	35	262	157
Short-term bank facilities and current accounts in credit (**)	-	71	71	72
Miscellaneous debt	1	33	34	36
Financial derivatives	6	60	65	68
Total	3,206	985	4,191	4,153

<sup>(\*)</sup> after interest rate risk management

<sup>(\*\*)</sup> including a financial current account credit balance for the ETC joint venture in the amount of 58 million euros

#### **CHANGE IN FINANCIAL LIABILITIES**

(in millions of euros)	
Financial liabilities at December 31, 2019	4,153
Cash flows	(86)
Non-cash flows:	
Accrued interest not yet due on borrowings	71
Currency translation adjustments	(53)
Reclassification	89
Other adjustment	17
Financial liabilities at December 31, 2020	4,191

The reclassification as financial liabilities is due to the portion of a prepayment received from a customer that was initially expected to be repaid in the form of the delivery of materials but which will instead be completed in cash pursuant to an agreement signed during the first half of 2020.

Reconciliation of cash flows between the note on financial liabilities and cash flows from financing activities:

(in millions of euros)	
Cash flows on financial liabilities note	(86)
Interest paid	72
Financial instruments	(54)
Short-term bank facilities and current accounts in credit	26
Cash flows of financial libilities included in financing activities	(42)

The cash flows on financial liabilities included in financing activities mainly include the redemption of the bond for 500 million euros maturing in 2020, and the partial redemption of the of the bond maturing in 2021 for 35 million euros as well as the new bond issue for 493 million euros.

# FINANCIAL LIABILITIES BY MATURITY (\*)

(in millions of euros)	December 31, 2020
Maturing in one year or less	985
Maturing in 1-2 years	200
Maturing in 2-3 years	774
Maturing in 3-4 years	767
Maturing in 4-5 years	2
Maturing in more than 5 years	1,464
TOTAL	4,191

<sup>(\*)</sup> in present value

### FINANCIAL LIABILITIES BY CURRENCY

(in millions of euros)	December 31, 2020	December 31, 2019
Euro	3,993	4,090
US Dollar	187	42
Other	11	21
TOTAL	4,191	4,153

### FINANCIAL LIABILITIES BY TYPE OF INTEREST RATE

(in millions of euros)	December 31, 2020	December 31, 2019
Fixed rate	2,449	3,171
Floating rate	1,606	843
TOTAL	4,055	4,014
Other non-interest-bearing debt	71	72
Financial derivatives	65	68
TOTAL	4,191	4,153

The maturities of the group's financial assets and liabilities at December 31, 2020 are presented in Note 29.

### **BOND ISSUES**

Issue date	Balance sheet value (in millions of euros)	Currency	Nominal amount (in millions of currency units)	Nominal rate	Term/Expiration
September 23, 2009	765	EUR	750	4.875%	September 2024
September 22, 2010	716	EUR	715	3.5%	March 2021
April 4, 2012	200	EUR	200	TEC10 +2.125%	March 2022
March 20, 2014	767	EUR	750	3.125%	March 2023
April 23, 2019	742	EUR	750	3.375%	April 2026
September 8, 2020	493	EUR	500	2.75%	March 2028
TOTAL	3,682				

The fair value of these bond debts was 3,925 million euros at December 31, 2020.

# **PAYMENT FLOWS**

# December 31, 2020

(in millions of euros)	Balance sheet value	Total payment flows	Less than 1 yea r	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	More than 5 yea rs
Bond issues	3,682	3,682	716	200	767	765	-	1,235
Accrued interest not yet due on bond debts	71	71	71	-	-	-	-	-
Bank borrowings	5	5	-	1	1	2	2	
Interest-bearing advances	262	262	35	-	-	-	-	227
Short-term bank facilities and current accounts in credit	71	71	71	-	-	-	-	-
Miscellaneous debt	34	34	33	-	-	-	-	2
Future interest on financial liabilities	-	613	121	100	99	76	39	178
Total financial liabilities (excluding derivatives)	4,126	4,739	1,046	300	867	842	41	1,642
Derivatives – assets	(37)	(37)						
Derivatives – liabilities	65	65						
Total net derivatives	29	29	24	18	(16)	2	0	
Total	4,154	4,768	1,070	319	851	844	41	1,642

# December 31, 2019

(in millions of euros)	Balance sheet value	Total payment flows	Less than 1 yea r	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	More than 5 yea rs
Bond issues	3,743	3,743	506	756	199	773	769	740
Accrued interest not yet due on bond debts	72	72	72					
Bank borrowings	5	5	-	-	-	-	-	5
Interest-bearing advances	157	157	-	-	-	-	-	157
Short-term bank facilities and current accounts in credit	72	72	72	-	-	-	-	-
Miscellaneous debt	36	36	34	-	-	-	-	2
Future interest on financial liabilities	-	642	133	117	87	85	62	159
Total financial liabilities (excluding derivatives)	4,085	4,727	816	872	286	858	831	1,063
Derivatives – assets	(31)	(31)						
Derivatives – liabilities	68	68						
Total net derivatives	37	37	34	11	6	(14)		
Total	4,122	4,764	850	883	292	844	831	1,063

# Note 27 – OTHER OPERATING LIABILITIES

(in millions of euros)	December 31, 2020	December 31, 2019
Tax debt (excluding corporate income tax)	151	247
Social security liabilities	436	455
Financial instruments	4	39
Other	193	199
Other operating liabilities	784	940

As of December 31, 2020, other operating liabilities included 86 million euros maturing in more than one year.

#### Note 28 - RELATED PARTY TRANSACTIONS

Transactions between the parent company Orano SA and its subsidiaries, as well as those between the group's subsidiaries and joint activities are eliminated on consolidation, and are therefore not presented in the tables below.

Related party transactions presented below include:

- current transactions with non-consolidated companies, associates, joint ventures and companies controlled by the French State;
- the gross compensation and benefits granted to directors and the members of the Executive Committee.

### **December 31, 2020**

(in millions of euros)	Interests held by the French State	Associates and joint ventures	Total
Operating income	1,911	16	1,927
Operating expenses	72	127	199
Trade accounts receivable and other	195	103	298
Trade accounts payable and other	2,689	16	2,705

#### **December 31, 2019**

(in millions of euros)	Interests held by the French State	Associates and joint ventures	Total
Operating income	1,746	16	1,762
Operating expenses	88	124	212
Trade accounts receivable and other	236	123	359
Trade accounts payable and other	2,471	22	2,493

### **RELATIONS WITH THE FRENCH STATE AND STATE-OWNED COMPANIES**

The French State was the majority shareholder, directly and indirectly, via AREVA SA, in the capital of Orano at December 31, 2020. The French State accordingly has the faculty, like any shareholder, to control the decisions requiring the approval of the shareholders. In accordance with the laws applicable to all companies in which the French State is a shareholder, Orano is subject to certain control procedures, in particular the economic and financial control of the French State, the control procedures of the Court of Auditors and the Parliament, and audits of the General Inspectorate of Finance.

The group has close relationships with companies controlled by the French State, including:

- transactions with the CEA concern the dismantling of CEA's nuclear facilities, services associated with the operation of certain workshops and R&D contracts;
- transactions with AREVA relate in particular to tax and IT services;
- transactions with EDF concern the front end of the nuclear fuel cycle (uranium sales, conversion and enrichment services) and the back end of the cycle (spent fuel shipping, storage, treatment and recycling services). The group has a master treatment/recycling agreement known as the "ATR Contract" with EDF, which specifies the terms of the industrial cooperation between them in the field of treatment/recycling until 2040. As part of this agreement, in February 2016, Orano and EDF signed a new implementation contract defining the technical and financial conditions for this master agreement for the 2016-2023 period; and
- transactions with Andra (National Agency for the Management of Radioactive Waste) cover the management, operation and monitoring of low- and intermediate-level radioactive waste disposal facilities at the Andra centers in the Manche and Aube departments, as well as the funding of CIGEO via the additional tax and the special contribution.

### **ASSOCIATES AND JOINT VENTURES**

The group's significant joint ventures are ETC and SI-nerGIE (see Note 14).

ETC's main activity is to build, assemble and install centrifuges and associated piping systems enabling its customers to enrich uranium. ETC is also involved in the design of ultracentrifugation enrichment plants to meet its customers' needs and in project management for the construction of these facilities. Orano buys from ETC the centrifuge and associated engineering services for its Georges Besse 2 enrichment plant and its stable isotope laboratory.

SI-nerGIE is a consortium (*groupement d'intérêt économique* – GIE) created at the time of the restructuring of AREVA; it is owned by Orano and Framatome (owned by EDF). Its purpose is to share the infrastructure and certain applications of a joint information system, and as such to avoid the additional costs and operational risks relating to information systems.

The relationship with the ADP joint venture is described in the highlights (see note 1.1).

Orano CIS LLC, owned by Orano USA, and Waste Control Specialists (WCS) have created a joint venture named Interim Storage Partners (ISP), held at 51% and 49% respectively, to operate a centralized used fuel storage facility on the WCS site in Texas. Orano NPS is providing its unique expertise in cask design, transportation and used fuel storage. WCS brings its experience of operating a single facility serving both the nuclear industry and the US Department of Energy (DOE).

### **JOINT OPERATIONS**

Orano Canada Inc. holds interests in uranium deposits and ore processing plants. These investments are classified as joint operations. They are thus consolidated for the share held by Orano Canada Inc. The most significant investments are as follows:

### Cigar Lake

Cigar Lake is owned by Cameco Corporation (50.025%), Orano (37.1%), Idemitsu Uranium Exploration Canada Ltd (7.875%) and TEPCO Resources Inc (5%). The deposit is operated by Cameco and the ore is processed at the JEB – McClean Lake mill, operated by Orano. This deposit is an underground mine. Mining uses land freezing techniques combined with high-pressure water-jet boring (jet bore mining).

### McClean Lake

McClean Lake is owned and operated by Orano (77.5%) with Denison Mines Ltd (22.5%). This joint activity operates the JEB mill, which processes the ore from Cigar Lake using the dynamic leaching method.

### **McArthur River**

McArthur River is owned by Cameco Corporation (69.8%) and Orano (30.2%). The mined ore is processed at the Key Lake mill. This deposit is mined underground using ground freezing techniques combined with mechanical extraction (raise boring) or explosives (long hole stopping).

### **Key Lake**

This plant is owned by Cameco Corporation (83.33%) and Orano (16.67%). It processes the ore from Mc Arthur River. A decision was taken in 2018 to temporary stop work on the McArthur River mine and its Key Lake mill.

### **COMPENSATION PAID TO KEY EXECUTIVES**

(in thousands of euros)	December 31, 2020	December 31, 2019
Short-term benefits	5,035	5,068
Termination benefits	773	680
Post-employment benefits	57	212
TOTAL	5,865	5,960

### Key executives are:

- the Chairman of the Board of Directors and the Chief Executive Officer appointed by the Board of Directors;
- members of the Executive Committee.

#### **Note 29 - FINANCIAL INSTRUMENTS**

Orano uses financial derivatives to manage its exposure to foreign exchange and interest rate risk. These instruments are generally qualified as hedges of assets, liabilities or specific commitments.

Orano manages all risks associated with these instruments by centralizing the commitment and implementing procedures setting out the limits and characteristics of the counterparties.

### **FOREIGN EXCHANGE RISK**

The change in the exchange rate of the US dollar against the euro may affect the group's income in the medium term.

In view of the geographic diversity of its locations and operations, the group is exposed to fluctuations in exchange rates, particularly the US dollar/euro dollar exchange rate. The volatility of exchange rates may impact the group's currency translation adjustments, equity and income.

<u>Translation risk:</u> The group does not hedge the currency translation risk into euros of consolidated financial statements of subsidiaries that use a currency other than the euro, to the extent that this risk does not result in a flow. Only dividends expected from subsidiaries for the following year are hedged as soon as the amount is known.

<u>Financing risk:</u> The group finances its subsidiaries in their functional currencies to minimize the foreign exchange risk from financial assets and liabilities issued in foreign currencies. Loans and advances granted to subsidiaries by the department of Treasury Management, which centralizes financing, are then systematically converted into euros through foreign exchange swaps or cross currency swaps.

To limit the currency risk for long-term investments generating future cash flows in foreign currencies, the group uses a liability in the same currency to offset the asset whenever possible.

<u>Transactional risk:</u> The principal foreign exchange exposure concerns fluctuations in the euro/US dollar exchange rate. The group's policy, which was approved by the Executive Committee, is to systematically hedge foreign exchange risk generated by sales transactions, whether certain or potential (in the event of hedging during the proposal phase), so as to minimize the impact of exchange rate fluctuations on net income.

To hedge transactional foreign exchange risk, including trade receivables and payables, firm off-balance sheet commitments (customer and supplier orders), highly probable future flows (sales or purchasing budgets, projected margins on contracts) and calls for proposals in foreign currencies, Orano purchases financial derivatives (mainly currency futures) or specific insurance contracts issued by Coface. Hedging transactions are accordingly backed by underlying transactions in identical amounts and maturities, and are generally documented and eligible for hedge accounting (excluding possible hedges of tenders submitted in foreign currencies).

Financial derivatives set up to hedge foreign exchange risk at December 31, 2020

		Market value						
(in millions of euros)	< 1 year	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	> 5 years	Total	
Forward exchange transactions and currency swaps	1,612	641	397	179	3	-	2,832	104
Currency options	-	-	-	-	-	-	-	-
Cross-currency swaps	-	-	-	311	-	-	311	23
TOTAL	1,612	641	397	489	3	-	3,143	127

Financial derivatives set up to hedge foreign exchange risk at December 31, 2019

Notional amounts by maturity date								Market value
(in millions of euros)	< 1 year	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	> 5 years	Total	
Forward exchange transactions and currency swaps	1,967	737	482	208	0	-	3,395	(83)
Currency options	-	-	-	-	-	-	-	-
Cross-currency swaps	-	-	-	-	-	-	-	-
TOTAL	1,967	737	482	208	0	-	3,395	(83)

The breakdown by type of hedging strategy of foreign exchange derivative financial instruments can be analyzed as follows:

	December	31, 2020	December 31, 2019		
(in millions of euros)	Notional amounts in absolute value	Market value	Notional amounts in absolute value	Market value	
Cash flow hedges	2,293	96	2,517	(74)	
Forward exchange transactions and currency swaps	2,293	96	2,517	(74)	
Fair value hedges	751	30	754	(9)	
Forward exchange transactions and currency swaps	463	8	754	(9)	
Cross-currency swaps	311	23	-	-	
Derivatives not qualifying as hedges	76	1	124	0	
Forward exchange transactions and currency swaps	76	1	124	0	
Total	3,143	127	3,395	(83)	

### LIQUIDITY RISK

Liquidity risk is managed by the Financing and Treasury Operations Department ("DOFT"), which provides the appropriate short- and long-term financing resources.

Cash management optimization is based on a centralized system to provide liquidity and manage cash surpluses. Management is provided by DOFT chiefly through cash-pooling agreements and intragroup loans, subject to local regulations. Cash is managed to optimize financial returns while ensuring that the financial instruments used are liquid.

The next significant maturity is March 22, 2021. It relates to a bond issued in a nominal amount of 715 million euros. Orano had a gross cash position of 1,554 million euros as of December 31, 2020 to meet these commitments and ensure longer-term operating continuity (see Note 20) and cash management financial assets of 444 million euros (see Note 15). The group also has a syndicated line of credit with a pool of 11 international banks in the amount of 940 million euros maturing in July 2023.

### **COUNTERPARTY RISK**

Orano is exposed to counterparty risk in respect of cash deposits with banks and the use of derivative financial instruments to hedge its risks.

To minimize this risk, Orano deals with a diversified group of front-ranking counterparties confined to those with investment grade ratings awarded by Standard & Poor's and Moody's.

### **INTEREST RATE RISK**

Orano hedges its exposure to changes in the value of its fixed rate debt through the use of fixed/variable interest rate swaps.

Financial derivatives set up to hedge interest rate risk at December 31, 2020

	_	Notional amounts by maturity date							
(in millions of euros)	Total	< 1 year	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	> 5 years	Market value (1)	
Interest rate swaps – EUR variable lender									
EUR fixed borrower	400	-	200	200	-	-	-	(4)	
EUR variable borrower	100	-	100	-	-	-	-	(1)	
CAD variable borrower	311	-	-	311	-	-	-	10	
Interest rate swaps – EUR fixed lender									
EUR variable borrower	350	150	-	200	-	-	-	10	
Inflation rate swaps									
Variable lender – USD fixed borrower	-	-	-	-	-	-	-	-	
TOTAL	1,161	150	300	711	-	-	-	4	

<sup>(1)</sup> Foreign exchange portion.

At December 31, 2020, financial derivatives used to hedge interest rate exposure broke downby type of hedging strategy as follows:

		Market	value of cor	ntracts <sup>(1)</sup>	
(in millions of euros)	Nominal amount of contract	Cash flow hedges (CFH)	Fair value hedges (FVH)	Not formally documented (Trading)	Total
Interest rate swaps – EUR variable lender					
EUR fixed borrower	400	-	-	(4)	(4)
EUR variable borrower	100	-	-	(1)	(1)
CAD variable borrower	311	-	-	(0)	(0)
Interest rate swaps – EUR fixed lender					
EUR variable borrower	350	-	10	-	10
Inflation rate swaps – USD variable lender					
USD fixed borrower	-	-	-	-	-
TOTAL	1,161		10	(6)	(4)

<sup>(1)</sup> Interest rate portion.

The following tables summarize the group's net exposure to interest rate risk, before and after management transactions:

Maturities of the group's financial assets and liabilities at December 31, 2020

(in millions of euros)	Less than 1 year	1 year to 2 years	2 years to 3 years	3 years to 4 years	4 years to 5 years	More than 5 years	Total
Financial assets	1,611	-	-	-	-	-	1,611
including fixed rate assets	-	-	-	-	-	-	-
including floating rate assets	1,605	-	-	-	-	-	1,605
including non-interest-bearing assets	5	-	-	-	-	-	5
Financial liabilities	(985)	(200)	(774)	(767)	(2)	(1,464)	(4,191)
including fixed rate financial liabilities	(759)	(200)	(768)	(767)	(2)	(1,464)	(3,958)
including floating rate financial liabilities	(96)	-	-	-	-	-	(96)
including non-interest-bearing financial liabilities	(130)	-	(6)	-	-	-	(136)
Net exposure before hedging	626	(200)	(774)	(767)	(2)	(1,464)	(2,579)
share exposed to fixed rates	(759)	(200)	(768)	(767)	(2)	(1,464)	(3,958)
share exposed to floating rates	1,509	-	-	-	-	-	1,509
non-interest-bearing share	(125)	-	(6)	-	-	-	(131)
Off-balance sheet hedging							
On financial liabilities: fixed rate swaps	150	(200)	-	-	-	-	(50)
On financial liabilities: floating rate swaps	(150)	200	-	-	-	-	50
Net exposure after hedging	626	(200)	(774)	(767)	(2)	(1,464)	(2,579)
share exposed to fixed rates	(609)	(400)	(768)	(767)	(2)	(1,464)	(4,009)
share exposed to floating rates	1,359	200	-	-	-	-	1,559
non-interest-bearing share	(125)	-	(6)	-	-	-	(131)

On the basis of exposure at the end of December 2020, a 1% increase in interest rates over a full year would have an adverse impact of 16 million euros on net financial debt, and as such on the group's consolidated pre-tax income.

Maturities of the group's financial assets and liabilities at December 31, 2019

	Less than 1	1 year to	2 years to	3 years to	4 years to	More than	
(in millions of euros)	year	2 years	3 years	4 years	5 years	5 years	Total
Financial assets	1,529	-	-	-	-	-	1,529
including fixed rate assets	-	-	-	-	-	-	-
including floating rate assets	1,527	-	-	-	-	-	1,527
including non-interest-bearing assets	2	-	-	-	-	-	2
Financial liabilities	(746)	(755)	(205)	(773)	(769)	(904)	(4,153)
including fixed rate financial liabilities	(511)	(755)	(199)	(773)	(769)	(904)	(3,912)
including floating rate financial liabilities	(103)	-	-	-	-	-	(103)
including non-interest-bearing financial liabilities	(133)	-	(6)	-	-	-	(138)
Net exposure before hedging	783	(755)	(205)	(773)	(769)	(904)	(2,624)
share exposed to fixed rates	(511)	(755)	(199)	(773)	(769)	(904)	(3,912)
share exposed to floating rates	1,424	-	-	-	-	-	1,424
non-interest-bearing share	(130)	-	(6)	-	-	-	(136)
Off-balance sheet hedging							
on financial liabilities: fixed rate swaps	150	150	(200)	200	-	-	300
on financial liabilities: floating rate swaps	(150)	(150)	200	(200)	-	-	(300)
Net exposure after hedging	783	(755)	(205)	(773)	(769)	(904)	(2,624)
share exposed to fixed rates	(361)	(605)	(399)	(573)	(769)	(904)	(3,612)
share exposed to floating rates	1,274	(150)	200	(200)	-	-	1,124
non-interest-bearing share	(130)	-	(6)	-	-	-	(136)

### **EQUITY RISK**

The group holds a significant amount of publicly traded shares and is exposed to fluctuations in the financial markets. Those traded shares are subject to a risk of volatility inherent in the financial markets. They are presented in the investment portfolio earmarked for end-of-lifecycle operations (see Note 13).

### Note 30 - ADDITIONAL INFORMATION ON FINANCIAL INSTRUMENTS

### FINANCIAL ASSETS AND LIABILITIES BY CATEGORY

### **December 31, 2020**

### <u>Assets</u>

(in millions of euros)	Balance sheet value	Non- financial assets	Financial assets at amortized cost	Financial assets at fair value through profit or loss	Fair value of financial assets
Non-current assets	7,715	42	622	7,051	7,881
Financial assets earmarked for end-of-lifecycle operations	7,561		558 (*)	7,004	7,770
Other non-current assets	154	42	64	47	111
Current assets	3,465	546	1,853	1,067	2,919
Trade accounts receivable and related accounts	681		681		681
Other operating receivables	728	505	51	172	223
Other non-operating receivables	42	41	1		1
Other current financial assets	460		10	449	460
Cash and cash equivalents	1,554		1,109	446	1,554
Total assets	11,180	588	2,474	8,118	10,801

<sup>(\*)</sup> Including bond mutual funds for 456 million euros

(in millions of euros)	TOTAL
Hedging financial assets measured at amortized cost	558
Hedging financial assets of operations measured at fair value through profit or loss	7,004
Hedging financial assets (carrying amount)	7,561
Change in fair value of the assets at amortized cost (bond mutual funds)	209
Fair value of hedging financial assets	7,770
Other financial assets measured at fair value through profit or loss	1,114
Fair value of financial assets analyzed by valuation technique	8,884
Other financial assets measured at amortized cost	1,917
Fair value of financial assets	10,801

### Breakdown of assets recognized at fair value by valuation technique

(in millions of euros)	Level 1 Listed prices, unadjusted	Level 2 Observable inputs	Level 3 Non- observable inputs	TOTAL
Non-current assets	6,936	875	6	7,817
Financial assets earmarked for end-of- lifecycle operations	6,936	835		7,770
Other non-current financial assets		41	6	47
Current assets	890	177	-	1,067
Other operating receivables		172		172
Other current financial assets	444	5		449
Cash and cash equivalents	446			446
Total assets	7 825	1 052	6	8 884

### Liabilities and equity

(in millions of euros)	Balance sheet value	Non- financial liabilities	Financial liabilities at amortized cost	Financial liabilities at fair value through profit or loss (*)
Non-current liabilities	3,275	-	3,269	6
Non current financial liabilities	3,206		3,200	6
Non current lease liabilities	69		69	
<b>Current liabilities</b>	2,714	154	2,489	72
Current financial liabilities	985		916	69
Current lease liabilities	27		27	
Trade accounts payable and related accounts	914		914	
Other operating liabilities	784	153	628	3
Other non-operating liabilities	4	1	3	
Total liabilities	5,989	154	5,758	77

Fair va finan liabil	icial ities
	3,504
	3,435
	69
	2,560
	985 27
	914
	631
	3
	6,065

### December 31, 2019

### <u>Assets</u>

(in millions of euros)	Balance sheet value	Non- financial assets	Financial assets at amortized cost	Financial assets at fair value through profit or loss
Non-current assets	7,577	37	690	6,850
Financial assets earmarked for end-of-lifecycle operations	7,471		657 (*)	6,815
Other non-current assets	106	37	33	35
Current assets	3,120	490	2,092	538
Trade accounts receivable and related accounts	617		617	
Other operating receivables	518	446	51	21
Other non-operating receivables	45	44	1	
Other current financial assets	448		7	441
Cash and cash equivalents	1,492		1,416	76
Total assets	10,697	527	2,782	7,388

fin	value of ancial ssets
	7,714
	7,646 68
	2,630
	617 72 1 448
	1
	448
	10,345

<sup>(\*)</sup> Level 2

<sup>(\*)</sup> Including bond mutual funds for 457 million euros

(in millions of euros)	TOTAL
Hedging financial assets measured at amortized cost	657
Hedging financial assets measured at fair value through profit or loss	6,815
Hedging financial assets (carrying amount)	7,471
Change in fair value of the assets at amortized cost (bond mutual funds)	174
Fair value of hedging financial assets	7,646
Other financial assets measured at fair value through profit or loss	574
Fair value of financial assets analyzed by valuation technique	8,219
Other financial assets measured at amortized cost	2,125
Fair value of financial assets	10,345

### Breakdown of assets recognized at fair value by valuation technique

(in millions of euros)	Level 1 Listed prices, unadjusted	Level 2 Observable inputs	Level 3 Non- observable inputs	TOTAL
Non-current assets	6,669	1,006	7	7,681
Financial assets earmarked for end-of- lifecycle operations	6,669	977	-	7,646
Other non-current financial assets		29	7	35
Current assets	515	23	-	538
Other operating receivables	-	21	-	21
Other current financial assets	439	2	-	441
Cash and cash equivalents	76	-	-	76
Total assets	7,184	1,029	7	8,219

### Liabilities and equity

(in millions of euros)	Balance sheet value	Non- financial liabilities	Financial liabilities at amortized cost	Financial liabilities at fair value through profit or loss (*)
Non-current liabilities	3,468		3,462	6
Non current financial liabilities	3,407		3,401	6
Non current lease liabilities	62		62	
Current liabilities	2,555	248	2,203	104
Current financial liabilities	746		675	71
Current lease liabilities	20		20	
Trade accounts payable and related accounts	842		842	
Other operating liabilities	940	247	660	33
Other non-operating liabilities	6	1	5	
Total liabilities	6,023	248	5,665	110

Fair va finar liabil	
	3,694
	3,633
	62
	2,307
	746 20
	842
	693
	5
	6,001

<sup>(\*)</sup> Level 2

### **NET GAINS AND LOSSES ON FINANCIAL INSTRUMENTS**

### Securities at fair value through profit or loss

(in millions of euros)	December 31, 2020	December 31, 2019
Interest income and dividends	62	191
Other income and expenses	-	-
Change in fair value	206	659

### Loans and receivables

(in millions of euros)	December 31, 2020	December 31, 2019
Interest	1	3
Impairment	(2)	(4)
Forgiveness of debt	(2)	0

### Financial assets and liabilities at amortized cost

(in millions of euros)	December 31, 2020	December 31, 2019
Interest income and expense and commissions	(140)	(200)
Other income and expenses	-	-
Gain (loss) from disposal	-	(0)
Impairment	-	-

### Cash flow hedges

(in millions of euros)	Value before tax at December 31, 2019	New transaction s	Change in value	Recognize d in profit or loss	Value before tax at December 31, 2020
Cash flow hedging instruments	(6)	90	79	4	168

**Note 31 - OFF-BALANCE SHEET COMMITMENTS** 

(in millions of euros)	December 31, 2020	Less than 1 year	From 1 to 5 years	More than 5 years	December 31, 2019
Commitments given	580	116	154	310	491
Operating commitments given	542	114	138	290	429
<ul> <li>Contract guarantees given</li> </ul>	485	110	85	290	376
<ul> <li>Other guarantees and guarantees related to operating activities</li> </ul>	57	4	53	-	53
Commitments given on financing	25	-	14	11	49
Other commitments given	13	2	2	9	13
Commitments received	100	81	17	1	97
Operating commitments received	95	81	13	1	97
Commitments received on collateral	2	0	2	-	-
Other commitments received	3	0	3	0	-
Reciprocal commitments	1,242	61	1,146	35	1,378

Reciprocal commitments bear chiefly on unused lines of credit and investment orders.

#### Note 32 - BACKLOG

At December 31, 2020, Orano's backlog amounted to 27.0 billion euros, and its breakdown by maturity is as follows:

(in billions of euros)	Total	Less than 1 year	From 1 to 5 years	From 6 to 10 years	More than 10 years
December 31, 2020	27.0	3.3	10.5	6.7	6.5

### **Note 33 - DISPUTES AND CONTINGENT LIABILITIES**

Orano may be party to certain regulatory, judicial or arbitration proceedings in the normal course of business. The group is also the subject of certain claims, lawsuits or regulatory proceedings outside the ordinary course of business, the most significant of which are summarized below.

### **URAMIN CASE**

In June 2018, Orano SA and Orano Mining entered into the "acquisition" part of the judicial investigation in the Uramin case. AREVA SA, the former holding company of the AREVA group, filed a civil suit as part of this investigation following a "notice to victim" received from the investigating magistrate in charge of the case in 2015. The Orano group intends to defend its interests through Orano SA and Orano Mining. The judicial investigation is still in progress and no date concerning a possible judgment has been put forward to date.

### **INVESTIGATIONS**

The company has been aware, since November 28, 2017, of a preliminary investigation opened by the National Financial Prosecutor's Office at the end of July 2015 concerning a uranium trading operation carried out in 2011. It also learned, on November 23, 2020, that a judicial investigation in the same case had been opened. It is also aware, since 27 August 2018, of an investigation into the circumstances surrounding the granting of mining licenses in Mongolia. Orano is working with the legal authorities in connection with these legal proceedings, which are ongoing. Orano fully cooperates with the courts. If it were found that there had been misappropriation or any other act that could have harmed the group, Orano would take the necessary legal action to defend its interests.

### **COMUF**

On January 30, 2019, an association of former workers assigned Comuf (*Compagnie Minière d'Uranium de Franceville*), a subsidiary of Orano Mining, before the Civil Court of Libreville (Gabon) alleging a breach of the safety of former workers, who were allegedly exposed to chemicals and radiation from uranium matter. By a judgment of May 14, 2019, the suit brought by this association of former workers was dropped due to a procedural irregularity in the summons. Although the action is not extinguished, the association has not to date reintroduced the case so a judgment may be made on its case. Orano has always made the protection of its employees a priority. The evidentiary items disclosed to date do not demonstrate the existence of damage attributable to Comuf, nor the admissibility of the action. However, given the partial nature of the evidence it has seen in the first writ of summons, Orano cannot exclude the possibility that it may have cause to reconsider its position in the event of another appeal.

#### LIBERATION OF THE ARLIT HOSTAGES

On October 6, 2016, the manager of a protection services company sued AREVA SA and Orano Cycle SA before the Nanterre Tribunal de Grande Instance to obtain payment of a success fee that he claims to be due for services he claims to have rendered to the AREVA group in Niger between September 2010 and October 2013. AREVA SA and Orano Cycle SA consider these claims to be unfounded. Along with that proceeding, the parties to the suit tried to settle under court-appointed mediation. Despite the efforts of AREVA and Orano to find a compromise, this was unsuccessful. The procedure on the merits therefore resumed in 2020. Even if the court should not accept the Orano group's position, the financial impact would be limited, though it could entail other, indirect consequences, such as in the media.

#### **KATCO**

Katco is currently in litigation with the Ministry of Energy due to the latter's refusal to sign amendment 10 to the contract for the use of the subsoil concerning the changes made to the extraction program from 2020 to 2034. On December 24, 2020, Katco filed a complaint with the Supreme Court of the Republic of Kazakhstan challenging the position and inaction of the Ministry of Energy with a view to signing this amendment.

Due to the uncertainty inherent in court decisions, the current position of the Ministry of Energy could affect the ability of Katco to operate in the medium term to its contractual capacity. However, the management of Katco, supported by its shareholders, is implementing actions to resolve the situation.

# APPEALS AGAINST CERTAIN ADMINISTRATIVE DECISIONS CONCERNING THE ACTIVITIES OF THE ORANO GROUP

The activities of the Orano group require the receipt of various authorizations or administrative decisions (such as prefectural orders, building permits, etc.). These decisions are sometimes challenged, in France and on the part of NGOs, which in certain cases can have an impact on the timetable for carrying out the relevant activities.

### **CONTINGENT LIABILITES**

The group owns uranium and thorium materials that are currently not fully recovered. After processing, these materials should bring economic benefits to the group in the future. However, in the event of a change in regulations or the finding of unfeasible economic assumptions, the group may be required to set aside provisions for the processing and storage of these materials.

### **TAX PROCEEDINGS AND DISPUTES**

The group, comprising entities located in different countries, regularly faces controls by the tax and customs authorities. Several audits and tax-related proceedings or disputes have been initiated or are currently being conducted by those authorities or in the courts, but none are expected to give rise to or has given rise to material tax expense that could have a significant impact on the financial statements. The group considers that it has sound means of defense and that it employs the legal procedures available to it to prevent any unfavorable outcome.

### Note 34 - STATUTORY AUDITORS 'FEES

### **December 31, 2020**

(in thousands of euros)	PwC Audit	KPMG Audit
	Amount excl.	Amount
	tax	excl. tax
Independent audit, certification & examination of the separate and consolidated financial statements		
Orano SA	343	320
Consolidated French subsidiaries	793	787
Sub-total	1,136	1,107
Services other than auditing the financial statements		
Orano SA	23	27
Consolidated French subsidiaries	120	429
Sub-total	143	456
TOTAL	1,279	1,564

Services other than auditing the financial statements mainly concern:

- the review of environmental, social and societal information;
- · declarations required by law;
- · other services.

### December 31, 2019

(in thousands of euros)	PwC Audit	KPMG Audit
	Amount excl.	Amount
	tax	excl. tax
Independent audit, certification & examination of the separate and consolidated financial statements		
Orano SA	516	371
Consolidated French subsidiaries	782	712
Sub-total	1,298	1,083
Services other than auditing the financial statements		
Orano SA	38	36
Consolidated French subsidiaries	21	169
Sub-total	58	204
TOTAL	1,356	1,287

## Note 35 - EVENTS SUBSEQUENT TO THE CLOSING OF THE FINANCIAL STATEMENTS AT DECEMBER 31, 2020

On January 15, 2021, Orano NPS finalized the transaction to buy back the 2.5% stake in TN Tokyo (TNT) previously held by Sojitz, which had previously held a stake of 5%. At the same time, the partner KSL (Kobe Steel Limited) carried out the same operation by acquiring the remaining 2.5% of the shares of TN Tokyo from Sojitz.

In parallel with this acquisition, a renegotiation of the shareholders' agreement with KSL was carried out and finalized, enabling Orano NPS to strengthen its control over the strategic aspects of operation and decisions of TN Tokyo.

TN Tokyo is the joint venture created in 1984 by KSL and Orano NPS to develop dry storage projects in Japan, conduct engineering studies and safety analyses, and transport certain nuclear materials for the Japanese market.

CFMM (Compagnie Française de Mines et Métaux), a company wholly-owned by Orano Mining SA, acquired 34% of AREVA Mongol from Mitsubishi Corporation in January 2021, bringing its stake in this company to 100%.

Orano Mining SA acquired 25% of Cominak from OURD on February 24<sup>th</sup> 2021, bringing its stake in this company to 59%.

On February 22, 2021, the French State acquired 10,566,111 shares, i.e. 4.0% of the share capital of Orano SA from AREVA SA. Since that date, the share capital of Orano has been held by the French State at 54%, the CEA for one share, AREVA SA for 16%, JNFL for 5% and MHI for 5% as well as by Caisse des Dépôts and Natixis up to 10% each.